BROWARD COUNTY PUBLIC SCHOOLS
BOND OVERSIGHT COMMITTEE

K.C. WRIGHT ADMINISTRATION BUILDING
First Floor Board Room
Fort Lauderdale, Florida
October 5, 2015
5:38 p.m. - 7:53 p.m.

ATTENDANCE:

Thomas C. Cooney, Esq., Assistant General Counsel
Robert Nave, Florida TaxWatch
I. Benjamin Leong, C.P.A., Chief Financial Officer
Omar Shim, Capital Budget Director
Ivan Perrone, Treasurer

Bond Oversight Committee Members

ATTENDANCE:

Adam Rabinowitz, Esq., The Florida Bar, Chair
Ann Siegel, Esq., Disability Rights Florida, Vice Chair
Maxine Lewers, President, Broward County PTA
Laura Aker Reece, Budget Manager, Florida Government
      Officers Association
Joe Monaco, South Florida Technology Alliance
Donald DiPetrillo, Fire Chiefs Association of
      Broward County

1   P R O C E E D I N G S

2   − − −

3   MR. SHIM: Good evening. My name is Omar

4   Shim. And welcome to the Bond Oversight

5   Committee meeting. I'm going to go ahead and

6   call the meeting to order and point you to the

7   agenda. The first topic on the agenda is to

8   select a chair and a vice chair. But before we

9   do that, I think what we'll do is go ahead and

10   introduce ourselves or let the Committee

11   introduce yourselves and then we'll introduce

12   ourselves as well. So --

13   MS. LEWERS: I'm Maxine Lewers, for Broward

14   County PTA.

15   MS. SIEGEL: I am Ann Siegel with Disability

16   Rights Florida.

17   MS. REECE: I'm Laura Reece, representing the

18   Florida Government Finance Officers.

19   MR. RABINOWITZ: I'm Adam Rabinowitz. I'm a

20   member of the Board of Governors of the Florida

21   Bar.

22   MR. MONACO: I'm Joe Monaco, representing

23   South Florida Technology Alliance.

24   CHIEF DIPETRILLO: I'm Don DiPetrillo,

25   President of Broward County Fire Chiefs

1   Association.

2   MR. PERRONE: Ivan Perrone, Treasurer for the

3   District.

4   MR. LEONG: Ben Leong, Chief Financial

5   Officer School District.

6   MR. NAVE: Hi, my name is Bob Nave. I'm Vice

7   President of Research for Florida TaxWatch.

8   MR. COONEY: Thomas Cooney, Assistant General

9   Counsel. I am not -- notwithstanding my name tag

10   here, I am not General Counsel. He could not be

11   here tonight. He is attending the funeral of a

12   fiend so I'm here to sit in on his behalf.

13   MR. SHIM: Thank you.

14   So the first item on the agenda is to select

15   a chair. So what we'll do is we'll begin and

16   sort of let the Committee discuss, have the floor

17   to discuss selecting the chair and perhaps

18   nominate someone for chair, and then after that

19   I'll turn it over to the chair to select a vice

20   chair. So I'll go ahead and turn it over to the

21   Committee to have discussion about the chair.

22   MR. RABINOWITZ: I know the rules of order

23   but does that mean that I have to do it? What,

24   because I'm a lawyer? Come on, you're a lawyer

25   too. Don't all be so eager. Fair enough.

```
 1        That's fine.
 2              MS. LEWERS:  I make the motion to nominate
 3        Adam.
 4              MS. REECE:  Second.
 5              MR. LEONG:  Yes.  Go ahead.  We have a
 6        nomination and then, you know, any discussion.
 7        No?
 8              CHIEF DIPETRILLO:  I don't think so.
 9              MR. LEONG:  Okay.  All in favor please say
10        aye.  Unanimous.
11              COMMITTEE MEMBERS:  Aye.
12              MR. LEONG:  Any opposed?
13              Okay.  I'll turn it over to the Chair then.
14              CHIEF DIPETRILLO:  Congratulations.
15              MR. RABINOWITZ:  Thank you very much.  We can
16        commence the meeting now.  I think we need a Vice
17        Chair; do we not?  We need to make a nomination
18        for the Vice Chair.
19              Anybody?
20              Ann, you're the next lawyer in the group.
21              MS. SIEGEL:  Do you want me to nominate
22        someone?
23              MR. RABINOWITZ:  No, I think we should
24        nominate you.
25              MR. MONACO:  I second that.
```

1   MR. RABINOWITZ: Do we have a motion?

2   MS. REECE: So moved.

3   MR. RABINOWITZ: Second?

4   MR. MONACO: Second.

5   MR. RABINOWITZ: Vote? Everybody say aye.

6   COMMITTEE MEMBERS: Aye.

7   MR. RABINOWITZ: I think it's unanimous. The

8   motion passes.

9   MS. REECE: He knows the rules of order.

10   MR. RABINOWITZ: What else is on the agenda?

11   Well, I think the other thing on the agenda

12   is whether we were nominating a secretary, as

13   well. I don't know, I read somewhere that it

14   wasn't mandatory.

15   MR. LEONG: Right now, according to the

16   Board's resolution there is no requirement for a

17   secretary. And I think, Mr. Chair, I know that,

18   you know, you didn't have the benefit of

19   discussing the agenda today, in the future we

20   would be discussing with you about the agenda

21   item, or TaxWatch will. The next item is that

22   TaxWatch is -- they did a best practice and they

23   would like to take this opportunity and present

24   it to you, and that recommendation may have a

25   secretary recommendation and then, if I may,

1   Chair, you may ask TaxWatch to begin their

2   presentation.

3   MR. RABINOWITZ: They can proceed.

4   MR. NAVE: Thank you, Mr. Chairman.

5   Congratulations. Congratulations Madam Vice

6   Chair.

7   I'm Bob Nave, Vice President of research for

8   Florida TaxWatch. I want to apologize in advance

9   for putting you through what may be the longest

10   PowerPoint presentation you've ever sat through,

11   but I think it's important.

12   What we tried to do is outline a set of best

13   practices to guide the outline and operations of

14   this Committee. And, also, this is the first

15   time Melanie and I have had a chance to work

16   together, so it may take us a couple of slides to

17   get synchronized here, so bear with us.

18   You may not know much about Florida TaxWatch,

19   but we are a private nonprofit. We have been

20   around since 1979 and we are, essentially, a

21   government spending watchdog. We conduct

22   independent nonpartisan research on issues that

23   are relevant and important to Florida taxpayers.

24   We focus on things that can improve the

25   efficiency and productivity of government and

1 ways to cut government spending. We are

2 supported 100 percent by voluntary memberships

3 and private grants. We don't receive government

4 funding. We are, perhaps, best known for our

5 Annual Budget Turkey Watch Report. It's a report

6 we do. We look at the General Appropriations Act

7 and we identify projects that usually are slipped

8 into the budget at the last minute. These are

9 projects that have not been subject to public

10 debate, have not been subject to the scrutiny of

11 committees. It doesn't mean they're bad

12 projects. It just means they haven't gone

13 through the normal appropriations process.

14   I think it's important now more than ever to

15 have a strong independent review of government

16 and evaluations of how the government conducts

17 itself and how it runs its programs and

18 activities. When you look historically at

19 TaxWatch, we have been very vocal and we have

20 supported measures to hold government accountable

21 and promote accountability, integrity and

22 efficiency in government. One of our centers of

23 excellence is the Center for Government

24 Efficiency. The advisory board oversees our

25 research, looks, specifically, at ways to cut

1 government costs and improve government

2 efficiency.

3   Our role in this engagement is limited to

4 three things, one of which we'll do tonight, and

5 that's to provide a research report on best

6 practices that we have seen in other bond

7 oversight committees and the intent is to help

8 you structure your operations and lay out, if you

9 will, bylaws for going forward and to help you in

10 overseeing this bond referendum.

11   Another thing we will do is we will review

12 the quarterly project reports that are put

13 together by the District. When the District

14 sends those to you, they're also going to send a

15 copy to us. It's important to note that we will

16 supplement and not supplant your oversight role.

17   So one of the things that we will do is we

18 will come back to you at the next meeting and

19 we'll present our findings of our review of those

20 reports so you can compare our review to your

21 review.

22   Then another thing we'll do is we will be a

23 resource to the Committee. When it comes time to

24 preparing reports and recommendations that go

25 before the School Board, we'll be here to help

1   you put those together and we'll just kind of

2   walk through that process.

3   What I would like to do now is just kind of

4   walk through the best practices. And we first

5   made these available, I think, the third week in

6   August in anticipation of the August 31st

7   meeting. So I'm hoping that you've had a chance

8   to look through those. I would ask that when you

9   go through those make note of ones that you think

10   are worthy of recommending to the Board, also,

11   make note of those that for some reason may not

12   be appropriate to recommend to the Board.

13   But it's important to note that this review

14   is based on our review of best practices of other

15   bond oversight committees. California, for

16   example, has a number of bond oversight

17   committees. There are other states that we

18   looked at. And we tried to put together what we

19   think is the best practices out of all of those.

20   And that's something that you guys can use as

21   benchmarks and you pick the ones you like and

22   then you pick the ones that you don't like.

23   We've written them in a way that is intended

24   to be actionable in a way that you can adopt them

25   or not adopt them. We have numbered them in a

1 way that would make it easier for the Committee

2 to make clear which ones they like and which ones

3 they don't like.

4   And, again, the intent is, if you choose to

5 implement all of these or some part of these, the

6 intent is to help you going forward and to help

7 you manage this process and, again, hold this

8 process to a higher standard, which is what I

9 think the taxpayers in Broward County and,

10 certainly, what Florida TaxWatch would expect.

11   So the first area of best practices we looked

12 at what is the membership and selection. And if

13 you look at the resolution that the Board passed,

14 it identifies the types of organizations that

15 would be represented on this Committee. And I

16 think what you'll see here is there's an awful

17 lot of overlap between what the Board adopted and

18 what the other bond oversight committees we saw

19 adopted. So there's a pretty good closeness of

20 fit between what the School Board did and what we

21 would recommend. You'll see organizations that

22 are active in the business community; parents,

23 guardians who have children in the schools.

24 You'll see a lot of what we recommended that are

25 also recommended in the resolution. Background

1   and experience in construction management.

2   That's an area that we think is critical. Also,

3   the experience in public financing and having

4   people who are experienced in looking at public

5   financing documents, those are important.

6   And, also, had TaxWatch not been in this

7   role, we probably would have recommended that a

8   group like TaxWatch sit on the bond committee.

9   So, right now, there's a pretty good fit

10   between what we recommend and what the School

11   Board adopted.

12   And, again, if at any time you want to stop

13   me to discuss these I'll leave it up to the

14   Chairman to decide whether you want to hold your

15   questions 'til the end or whether you want to

16   stop me at any time.

17   All right, Melanie. We can go on.

18   The number of members, it depends. It

19   depends on the size of the bond referendum and it

20   depends on the size of scope of work that the

21   Committee has to do. The sweet spot that we

22   found is somewhere between 12 and 18 members.

23   The bond resolution originally had 11, so it's

24   pretty close. 12 to 18, I think, is big enough.

25   It's small enough to be manageable, but it's big

1   enough to allow the appointment of subcommittees

2   and dividing up the work if you choose to do

3   that.

4   Attendance, we felt attendance to these

5   meetings ought to be mandatory. This is an

6   important process and we think -- and we're

7   confident that because you have chosen to do this

8   that you will make the commitment to come to the

9   meetings. We all recognize that there are going

10   to be times when, for whatever reason, whether

11   you're sick or you have other commitments that

12   you just can't get out of, you can't be here, and

13   excused absences, we think, should be

14   permissible. Sending a proxy we don't think

15   should be permissible. If -- we recommend that,

16   if a member has so many unexcused absences over

17   the course of a year or so many consecutive

18   meetings are missed, then that person should be

19   replaced according to the process that is laid

20   out in the resolution.

21   And, again, we think that the member

22   organization should have a reasonable amount of

23   time to pick those replacements and we think 30

24   days or less is a reasonable amount of time to do

25   that.

1   Terms of service, the current resolution

2   limits, as I understand it, consecutive terms.

3   And this is something that we did take exception

4   with and it was our recommendation that -- or our

5   recommended best practice that if one of the

6   Committee members is willing to make the

7   commitment and willing to serve the county and is

8   doing good work and they want to serve more than

9   two terms, TaxWatch sees no problem with that.

10   And, again, that may be something that you may

11   want to consider recommending to the School

12   Board, but it's something that we -- we did not

13   have a problem with exceeding that provision in

14   the resolution.

15   Compensation, this has been addressed in the

16   resolution. We didn't see any reason to deviate

17   from it. You guys aren't getting paid for this.

18   You shouldn't get paid for this. This is a

19   voluntary activity. However, if reimbursement

20   for, if you wanted to go visit a project or you

21   wanted to go see something for yourself and it

22   required mileage or something like that, then

23   reimbursement for those incidental expenses

24   consistent with the county's procedures seems

25   reasonable to us.

1   Conflict of interest, it's covered in the

2 current resolution. All of the other bond

3 oversight committees addressed this. Obviously,

4 Committee members should not work for any entity

5 that either does work with the county or is

6 looking to do work with the county. You all

7 signed statements attesting that you don't have a

8 conflict of interest and we think that that's a

9 good practice and I don't see anything that we've

10 recommended that conflicts with the current

11 provisions in the resolution.

12   MR. RABINOWITZ: And if I can just comment

13 for just a moment. Conversations I've had with

14 the county before, someone as myself, I'm a

15 partner in a large statewide firm, and while I

16 don't have any matters and my office doesn't have

17 any matters that are adverse to the county, and I

18 don't mean adverse in the sense of a lawsuit, I

19 mean has business dealings and things of that

20 effect, I think there needs to be something that

21 resolves a potential conflict of interest because

22 I can't control what my law partners will do in

23 the future. And I know that other members of my

24 firm, for example, sit on other bond committees

25 across the state. For example, I know with the

1   Orlando Airport, for example. And in those

2   circumstances where a member of my firm gets

3   asked to, you know, consider that issue, they

4   just simply recuse themselves in that

5   circumstance from participating in a vote where a

6   developer client or contractor is associated with

7   the county or public entity, and I think that

8   should be included, because to preclude it

9   otherwise, you may not ever have a lawyer on this

10   board, unfortunately, in the future.

11   MR. NAVE: And I think that may be something

12   that needs to be addressed with the District's

13   general counsel. I don't know the answer to

14   that.

15   MR. RABINOWITZ: Fair enough.

16   MR. NAVE: Autonomy, the Committee,

17   obviously, shouldn't be influenced by the School

18   Board, members of staff, any of the District

19   members of staff or any of the contractors or

20   project managers.

21   And this is a little bit of a walk on a

22   slippery rock because absolute autonomy is going

23   to be difficult to achieve, because, on the one

24   hand, you depend on the District's staff for

25   information and they provide an administrative

1   and support type function to the Committee, but,

2   also, they may be here providing testimony and

3   information on projects.

4   So I think it's important to distinguish

5   between when District staff is here serving a

6   support role, like they are here tonight, as

7   opposed to when they are here before you

8   providing testimony on projects and things like

9   that. So that's something, I think, to be

10   mindful of.

11   I think having TaxWatch review the quarterly

12   reports and to supplement the work that you all

13   are doing, I think that will help preserve some

14   of that autonomy. I think having TaxWatch help

15   with some of the preparation of reports and the

16   recommendations may help preserve that, as well.

17   That's just something that we'll see to what

18   extent the Committee needs that -- that resource.

19   Next one, please.

20   The structure, again, the structure should be

21   tied to the scope of the work and the number of

22   members. And, again, I think the structural

23   issue is whether the Committee chooses to appoint

24   one or more subcommittees. It may be that a

25   subcommittee on finance is appointed. It may be

1 that there's a subcommittee on legal issues or on

2 contracting or something like that. You have

3 very broad discretion and the Chair can appoint

4 one or more subcommittees on whatever subjects

5 the Chair deems appropriate. So that is --

6 that's an option.

7   Melanie, can we go back to the budget? See,

8 I told you it would take us a while to get the

9 synchronization worked out.

10   The budget, I don't recall the resolution

11 addressing a budget, per se, but I don't see

12 anything that stops this Committee from preparing

13 and presenting a budget to the School Board if

14 you think it's necessary. Some of the bond

15 oversight committees that we looked at had done

16 that. However, I would caution that if the

17 Committee does choose to do something like that,

18 the consideration and approval of any type of

19 budget would need to be done in a duly noticed

20 public meeting like this one.

21   MR. RABINOWITZ: Well, what kind of expense

22 will the budget create; what kind of expense did

23 you see?

24   MR. NAVE: They didn't go into a whole lot of

25 details on that. Mostly for travel, for

1   inspections and tours and things like that. It

2   wasn't -- it wasn't great budgets. Some of -- I

3   think one or two of the oversight committees had

4   done -- had utilized a performance evaluator, a

5   contractor to do a performance evaluation in

6   addition to the financial audit. So there was an

7   expense for that.

8   And it may be that that's not necessary here.

9   But I wanted to bring that out because it was a

10   best practice utilized by some of the other bond

11   oversight committees.

12   MR. RABINOWITZ: Thank you.

13   MR. NAVE: Orientation, at the last meeting

14   it was mentioned that the District has a

15   45-minute on-line training program that is

16   available. TaxWatch thinks it's a good idea for

17   all the members to take and pass the orientation

18   program. So if you guys have not done it, you

19   might want to consider requiring yourselves to do

20   that. I think it's a good idea. And, again, we

21   believe that members, if you have not, you should

22   make sure that you have been provided copies of

23   the bond resolution, Robert's Rules of Order, the

24   ethics requirements, government and sunshine

25   documents, everything that you need to conduct

1   the business of this oversight committee.

2   And, again, as members drop off and new

3   members are added, new members should receive the

4   same type of orientation and training.

5   Rules of order, Robert's Rules of Order, it

6   was described in the resolution that the Robert's

7   Rules of Order would be used to conduct the

8   meetings. Mr. Chair, Madam Vice Chair, if you're

9   not familiar with those, you need to get

10 familiar. If you don't have copies, you should

11 have copies, because that's the procedures that

12 you will be using to conduct these meetings.

13 And, again, there may be an exception, and,

14 again, I would defer to the District's general

15 counsel where some other provision of law might

16 contradict something in the Robert's Rules of

17 Order, and then, in that case, I would imagine

18 the provisions of law would prevail and control.

19 So I throw that out there in the event that there

20 is an exception.

21   Quorums, as we learned at the first meeting,

22 we need a simple majority of the appointed

23 members to legally conduct business.

24 Fortunately, we have a quorum tonight and we have

25 a Chairman and Vice Chairman and we will conduct

1   business. In the absence of a quorum there's not

2   much that the Committee can do. Again, we saw

3   that last time. We couldn't elect Chairs. We

4   couldn't make recommendations. We couldn't

5   approve or adopt anything. So it's important

6   that we have quorums.

7   Melanie?

8   Committee officers, the resolution specifies

9   a Chair and a Vice Chair. And some of the

10   oversight committees we saw elected a secretary,

11   and we'll talk a little bit more later about the

12   duties and the responsibilities of the secretary,

13   and then it would be up to the Committee to

14   decide whether that is something you all would

15   want to pursue or whether those duties and

16   responsibilities can be performed by someone

17   else, like the District staff.

18   And, again, we elected officers tonight, so

19   that's a good thing. Officers should be elected

20   to serve one-year terms. So one year from now

21   when we meet we will elect new officers.

22   The recommended duties of the Chair, what we

23   saw in the other bond oversight committees, the

24   Chairman calls the meetings, set the dates,

25   established the agenda, and was the presiding

1   officer in the meetings. The Chairman also

2   served as the committee's spokesperson on all

3   matters that went before the School Board, the

4   media and the public. The Chairman would be

5   responsible for preparing all committee reports

6   that go to the School Board, and, also, as I said

7   earlier, for making subcommittee appointments.

8   The duties of the Vice Chair, and then this

9   is the job I would want, because in the absence

10   of the Chair the Vice Chair performs the duties

11   of the Chair. If the Chair is here, the Vice

12   Chair really doesn't have any duties or

13   responsibilities.

14   The secretary, what we saw in the other bond

15   oversight committees was that the secretary,

16   basically, performed a lot of administerial

17   functions of the committee and was responsible

18   for overseeing the preparation and recording and

19   distribution of all of the committee documents.

20   This was a person that got the agendas put

21   together and got all of those distributed to the

22   members, made sure that the meeting notices were

23   done correctly, made sure that all the minutes of

24   the meetings were taken and distributed and

25   reviewed and made sure that all of the reports to

1   the School Board were done. And just anything

2   else that -- any official action of the

3   committee, the secretary took care of those.

4   Also, at the beginning of the meeting the

5   secretary would do rollcall to take attendance to

6   make sure that there was a quorum, and then if at

7   any point in the meeting it looked like there

8   wasn't a quorum, then the secretary would notify

9   the Chair that it didn't look like there was a

10   quorum.

11   The presiding officer, again, when the

12   Chairman is here, the Chairman is the presiding

13   officer and the presiding officer's duties would

14   be to open the committee meeting and call the

15   meeting to order. The Chair determines that a

16   quorum is present. Consistent with Robert's

17   Rules of Order the Chair recognizes members of

18   the committee that wish to speak, also,

19   recommends and recognizes members of the public

20   that wish to speak. Any question that requires a

21   vote on the committee, the Chair puts that

22   question before the committee members. The Chair

23   decides all questions of order that go before the

24   committee and the Chair adjourns the meetings.

25   And, again, as we saw earlier in electing the

1   Chair and Vice Chair before, any issue or matter

2   that can be officially acted upon, a proper

3   motion has to be made and seconded by Committee

4   members. And, again, motions require majority

5   vote to pass and once a motion has been made and

6   seconded the Chair has the discretion to permit

7   debate on that motion before the vote is taken.

8   And, again, it's up to the presiding officer,

9   which is, again, normally the Chair to close

10   debate and call for votes on motions. But,

11   again, the Chair normally will make sure that all

12   Committee members have had a chance to speak

13   before closing debate and calling the vote.

14   And, again, motions to reconsider can be

15   made, but if you're going to make a motion to

16   reconsider, the best practice is to -- it has to

17   be done at the same meeting. It has to be done

18   on the same issue. And it had to be done by

19   someone who is on the prevailing side. If you

20   lose, you can't ask for a motion to reconsider.

21   It just looks like you're a bad sport. So we

22   recommend that.

23   On voting, all of your voting should be done

24   in public and every Committee member's vote

25   should be publicly and officially recorded. So

1   unless there's a conflict of interest, every

2   Committee member is expected to vote on every

3   issue.

4   And, again, if there is a conflict of

5   interest or potential conflict of interest on the

6   vote, you are required by Florida law to disclose

7   that potential conflict of interest.

8   And, again, when the vote is taken, the

9   results should be publicly disclosed and should

10   be reflected in the minutes of the meeting.

11   Meetings, the School Board resolution

12   requires Committee meetings to be held at least

13   quarterly. You can meet as often as you want,

14   but you have to meet at least once quarterly, and

15   the meetings have to be duly noticed consistent

16   with public law. And, again, we believe that at

17   least once annually there should be a joint

18   meeting between the Committee and the School

19   Board, at which time the Committee would present

20   an annual report of its activities to the School

21   Board.

22   Now, there will be other meetings between the

23   Committee and the School Board at which the

24   Committee would make its recommendations to the

25   School Board, but we think there should be at

1   least one joint meeting annually between the

2   Committee and the School Board.

3   Special meetings and emergency meetings can

4   be called by the Chair at any time, and, again,

5   the duly notice requirements for special meetings

6   should be consistent with the regular meetings.

7   Emergency meetings, depending on the nature of

8   the emergency, you may not have time to meet the

9   public notice requirements, so you take the most

10   expedient best notice way you can.

11   And, again, all -- any special meetings, any

12   emergency meetings, minutes should be kept, they

13   should be run just like regular meetings, but I

14   just want you to be aware that, in addition to

15   the regular meetings, you can have special

16   meetings and there are emergency meetings from

17   time to time so --

18   Recommendations, when the Committee approves

19   recommendations, those should be presented to the

20   School Board at the next regularly scheduled

21   School Board meeting. Again, the recommendation

22   the way we have seen this done in other oversight

23   committees is those recommendations were

24   transmitted to a single point of contact in the

25   District, and then that way the District made

1   sure they got included on the School Board agenda

2   package for the next meeting. And then once

3   those recommendations are presented to the School

4   Board, there should be some period of time, a

5   reasonable period of time, in which the School

6   Board acts on those recommendations. And we

7   thought 30 days was a pretty reasonable amount of

8   time for the School Board to either approve or

9   reject your recommendations.

10   As far as the agenda and order of business,

11   the agenda, once the Chair sets the agenda, it

12   should be made available to the members. What we

13   saw was 48 to 72 hours before the meeting. And,

14   again, if there are changes or addenda to the

15   agenda, the same practice would apply there.

16   Again, the Chair determines whether agenda

17   items are appropriate. If you want an agenda

18   item on the agenda, you make the recommendation

19   to the Chair, the Chair decides whether it's

20   appropriate or not. We saw in a number of

21   instances where the Superintendent's offices were

22   given an opportunity to review and comment on the

23   agenda before it was finalized. And that's not

24   approval. I mean, you guys are autonomous from

25   the School Board, but it's more of a courtesy to

1   the School Board so --

2   As I mentioned a minute ago, any Committee

3   member should be able to recommend an agenda item

4   for consideration. When the agenda is put

5   together, the agenda should be put together in a

6   way that it's clear what the issues are. So any

7   proposed agenda item should be explained in

8   sufficient detail so that the public and the

9   other Committee members know what it's about.

10   And, again, that -- that gives the public an

11   opportunity to know whether they want to be here

12   to hear on that. It gives the District's staff

13   an opportunity to have the right people here to

14   answer your questions on the issue.

15   And, again, any issue that doesn't meet that,

16   that's something you would bump to a future

17   meeting.

18   There may be circumstances, emergency

19   circumstances, that require you to take action on

20   items that aren't on the agenda. Those kind of

21   issues are ordinarily bumped to the end of the

22   agenda or they are moved to a future meeting and

23   that's the practice we recommend you consider.

24   Consent agendas is a common practice just

25   about everywhere. The bond oversight committees

1   we saw used consent agendas and we recommend that

2   this committee use those, as well.

3   And, again, if you want to add, delete,

4   change anything to the agenda, you can do that

5   through a motion and it goes through the same

6   process any other motion goes through.

7   Workshops, the Committee can schedule

8   workshops. And these are a little different than

9   meetings. They're generally less formal than the

10   meetings. They're generally on -- they're

11   generally issue specific and they give an

12   opportunity for you to invite District staff to

13   come in or outside consultants to come in or

14   experts on a particular issue to come in and

15   brief you on an issue to help you better

16   understand what this issue is. Generally, you

17   don't -- generally, you don't take public comment

18   on the workshops. It's just -- it's to inform

19   and to educate you. It's for your benefit. It's

20   to help you better understand what the issue is.

21   You may take official action, but, generally, in

22   workshops, you don't.

23   Briefings, briefings are probably less formal

24   than the workshops. And, again, they're here to

25   help you better understand issues. This is when

1   you bring in the District staff or consultants

2   and you ask them questions and you -- it helps

3   you better understand. With the briefings you

4   don't take official action. This is just to help

5   you better understand or help you get educated.

6   Public hearings, this is an area where our

7   recommendations may vary a little bit with the

8   School Board's resolution. To TaxWatch the

9   public hearings are more of a formal process.

10   It's to get input on a proposed recommendation or

11   an issue. For example, if the District amended

12   its capital improvement plan and the way the

13   money was going to be allocated or the way that

14   the timing of projects was going to change and

15   the Committee wanted to invite public comment on

16   that, then it may be appropriate to have a duly

17   noticed public hearing just on that subject or on

18   those subjects. And, again, those would be

19   public noticed and, again, very formal.

20   Related to that is public comment. Public

21   comment, we saw the other bond oversight

22   committees generally set aside a period of time

23   in every meeting just to give the public an

24   opportunity to speak on just about whatever they

25   wanted to speak as long as it was germane. And,

1   again, I think the difference is the level of

2   formality. The public hearing, to us, is a way

3   more formal process. Public comment is just you

4   want to hear what people have to say.

5   On the agenda tonight in the middle of ours

6   we have a public hearing. So in the middle of

7   this Committee meeting it looks like you're going

8   to take a break, have a public hearing, and then

9   reconvene, which is fine. And, again, when

10   people do speak, I think it's important that they

11   fill out speaker cards or public comment cards.

12   And I think it's important that they, for the

13   most part, limit their comments to three to five

14   minutes, although, the Chair has very broad

15   discretion to extend that if he thinks it's

16   appropriate. If people are getting off topic or,

17   you know, not behaving themselves, then the Chair

18   can cut the comment off.

19   But I think the distinction between public

20   comments and public hearings is an important

21   distinction.

22   The minutes, written minutes, we have a court

23   reporter who is taking down everything we say, so

24   we'll have a very detailed transcript of this

25   Committee meeting. But, anyway, the minutes

1   should be taken in writing and should be made

2   available to the public and upon request. The

3   minutes of previous committee meetings would be

4   distributed, should be distributed and read, and

5   if there's something wrong it needs to be

6   corrected and then you do that. And that's

7   something you do at the next meeting.

8   If you can go back one, Melanie?

9   Governance model may or may not be

10   applicable. What we're envisioning here and what

11   we've seen is, to help in the decision making and

12   to guide when points escalate, to develop a

13   governance model that just kind of shows the

14   relationships between the Committee and the

15   different layers in the District, to show who

16   reports -- you know, how the different offices in

17   the District relate to the Committee, who the

18   players are, who reports to the Committee, who

19   the players are and if there are disagreements or

20   points that can't be resolved, where those points

21   of escalation are. It may not be applicable

22   here, but it may be something that you want to

23   consider.

24   Change management, we saw in the other bond

25   oversight committees best practices that provided

1   the committee the opportunity to review and

2   comment on all proposed major changes to the bond

3   programs and to every bond program. And what

4   these other bond oversight committees did was,

5   they established criteria to determine what

6   constitutes major change. And it can be

7   something as -- like if it's a 10 percent change

8   in project budget, if it's a six-month delay in

9   completion of the project, whatever those

10   thresholds are, if that change is going to trip

11   that threshold, then that change would be

12   submitted to the oversight committee for review

13   before it was approved.

14   And we, also, think -- in addition to that,

15   we think that those proposed changes should

16   require public disclosure to make sure that

17   that's as transparent as we can make it.

18   Melanie, if you can go back one?

19   Administrative support, again the District

20   staff is providing the administrative support,

21   providing a lot of the administerial functions

22   that the secretary of the Committee would do if

23   you chose to elect a secretary. But what the

24   District will do is, you know, they will appoint

25   a liaison to the Committee. They will be

1   responsible for preparing the meeting like they

2   did this evening. They did a wonderful job

3   putting this meeting together tonight, because we

4   were here watching them, keeping the minutes,

5   and, more importantly, retaining the documents.

6   Everything that we do here is subject to the

7   public records retention requirements in Chapter

8   219. So all of the documents have to be kept and

9   the District staff will be the repository for all

10   the Committee's documents.

11   Capital outlay planning, it's important, and

12   we saw this with the other bond oversight

13   committees, that the Committee review the capital

14   outlay plan that the District puts together. And

15   that's important because it will help make sure

16   that the list of projects that are going to be

17   funded through the general obligation bond is

18   thorough and complete.

19   The expenditure schedule, for the same

20   reason, it's important that the Committee look at

21   the schedule of expenditures that the District

22   staff puts together. You'll need to look at

23   individual project budgets. And that's important

24   for a couple of reasons. One is, it will provide

25   some insight into when the next round of bonds

1   need to be issued, and it will, also, reduce the

2   risk that those bonds will not be timely issued.

3   Because, right now, we're working on the first

4   cycle of bonds, and then at some point another

5   cycle of bonds will be issued. And I think it's

6   important that the Committee keep their eyes on

7   that and make sure that that next cycle of bonds

8   is issued when it's supposed to. Cash flow

9   analysis, folks do this with their business and I

10   think it's important that the Committee do this,

11   as well. It's important to look at the cash flow

12   projections associated with this bond referendum.

13   And, again, for the same reasons that you would

14   look at the expenditure schedule, you want to

15   look at the timing of when is revenue coming in

16   and when are expenditures going out? Because

17   that, too, will help provide insight as to when

18   new bonds need to be issued and it will, also,

19   reduce the risk that they won't be timely issued.

20   So that, I think, is important.

21   Database, most, if not all, of the bond

22   oversight committees we looked at had a single

23   database that the District maintained where

24   committee members can go to get whatever

25   information they need. So we think that's

1 important.

2   Website, it's important that the public have

3 an opportunity to view what is going on and the

4 District has established a website and

5 information is being put on the website. Some of

6 us, like me, have had a hard time accessing, but

7 we finally figured out what we were doing wrong

8 and we now have been able to access the website,

9 but it's important that that relevant information

10 be made available to the public on the District's

11 website and that it is easily accessible. In an

12 ideal website you get there with one click. I

13 think here it takes a couple of clicks to get

14 there, but if you can get there --

15   MS. LEWERS: It's still not working. I tried

16 to get there earlier today. Are they going to

17 fix it or give out information on how to get to

18 it?

19   MR. SHIM: Yes, I think there is something

20 wrong with the link to the website, but we're

21 going to make sure that gets fixed.

22   MR. NAVE: Again, if you get there within the

23 first couple of clicks, that's pretty good. And

24 I think once it's figured out, you'll be able to

25 get there with -- I think you click on the smart

1   icon and in the smart you click on the bond

2   oversight icon and you get there pretty quick,

3   so --

4   MR. MONACO: Will there be access to the

5   database through the website, as well, to any and

6   all records?

7   MR. SHIM: Yes, we are going to post all of

8   the information that is provided to the Committee

9   on the website.

10   MR. NAVE: Melanie?

11   And we list here the types of information

12   that, that other bond oversight committees put on

13   their websites, and that's, you know, committee

14   member contact information, so that public, if

15   they want to contact you, they know how to

16   contact you. List of all active projects,

17   timelines, budgets, things like that, any

18   changes, deferred maintenance, things like that

19   should be on there. Comparisons of actual

20   budgets and timelines to the projected budgets

21   and timelines, so the folks can see whether

22   things are on time and on budget should be on the

23   website. Notice of any future meetings and

24   workshops, minutes of meetings, any reports or

25   recommendations or any work products that come

1   out of the Committee should be on there.

2   And, again, the role of outside resources and

3   experts like TaxWatch should be on there, because

4   it's important that the public knows what our

5   role is and what it is not.

6   The dashboard, a lot of you are familiar with

7   the dashboard concept where you use charts and

8   graphics to provide at-a-glance information so

9   that the public can click on and see -- get a

10   pretty good quick view of what is really

11   important. And, again, moneys budgeted and

12   allocated, the extent to which women-minority

13   owned and historically underutilized businesses

14   are being used, milestones for each project,

15   progress to date, these kind of things can be

16   easily displayed on the dashboard on the website.

17   And we saw quite a few of those used by other

18   bond oversight committees.

19   Committee reports, there should be quarterly

20   reports. There should be an annual report and

21   when the Bond Oversight Committee finishes its

22   work there should be a final report that

23   summarizes all the activities of the Committee.

24   District reports, I understand that in the

25   next probably couple of weeks we will see the

1 first District report. What we hope to see in

2 that report would be a list of all the projects

3 with the status. And, again, that status would

4 be with respect to the original project scope,

5 implementation schedule and budget. If there are

6 any plans to or proposals to defer maintenance we

7 would want those identified.

8   And, again, if there's anything that the

9 District is doing that would have the effect of

10 implementing cost saving measures to stretch the

11 bond revenues further, we would like to see those

12 identified as well.

13   And, again, other things that should be in

14 the report, if there is failure -- if contractors

15 are not following cost reduction strategies,

16 they're not doing what they're supposed to, we'd

17 like to know that. We think you should want to

18 know that. Change orders, any proposed change to

19 the projects, those things should be reflected in

20 the quarterly reports. Again, the extent to

21 which minority-women owned businesses,

22 historically underutilized businesses are being

23 used, that's something we think you would want to

24 know. And, again, certification that every penny

25 expended is consistent with the referendum. The

1   District needs to certify to you that they are

2   spending -- that this money is being spent

3   properly. And that -- that, too, should be

4   publicly disclosed.

5   Inspections and tours, there's -- nothing

6   should preclude the Committee from going on-site

7   and inspecting facilities and grounds, if that's

8   what you guys want to do. So I think -- I didn't

9   see anything in the resolution that limited that

10   or would prohibit the Committee from taking a

11   look, if they wanted to see, firsthand, why a

12   project was being delayed or why a project was

13   costing more.

14   MS. LEWERS: And we do have to go as a

15   Committee or can we go as individuals?

16   MR. NAVE: That, I would have to defer to the

17   District's general counsel. There are Sunshine

18   Law requirements, and I'm not an attorney, so

19   I --

20   MR. RABINOWITZ: I guess that would be up to

21   us.

22   MS. LEWERS: Okay. Okay.

23   MR. NAVE: And, again, under the government

24   and the sunshine, if two members of the Committee

25   decided to go inspect something, I believe you

1   would have to publicly notice that, otherwise,

2   you're tripping over the Sunshine Law. So there

3   are constraints you have to be mindful of. And,

4   again, I would -- I would bring that up with the

5   general counsel of the District before I did

6   anything like that to make sure that you guys are

7   doing everything the way you should.

8   MS. LEWERS: Okay.

9   MR. NAVE: The financial audit, again, the

10   audit should be conducted in a manner consistent

11   with general accounting principles. The

12   Committee ordinarily should be given an

13   opportunity to participate in the screening of

14   the financial auditor. I think it's probably a

15   little late in this process. I know we have an

16   auditor that's been -- financial auditor that's

17   been selected, but, you know, down the road, in

18   the event if a new auditor is selected, the

19   Committee may choose to be involved in the

20   screening of auditors. And, again, when draft

21   audits are prepared, we saw a number of bond

22   oversight committees were given an opportunity to

23   review those draft audits before they were

24   finalized.

25   MS. REECE: May I ask a question? So is the

1 auditor the same auditor that does your CAFR; is

2 that the auditor he's talking about or is there a

3 separate?

4 　　　　MR. LEONG: Well, that's, actually, a very

5 good question. I think that I need to clarify

6 that with Bob. The district has a financial

7 audit doing, you know, a comprehensive financial

8 audit for the School District. We have selected

9 an auditor in that regard. What we're talking

10 about here, the financial audit, I would imagine,

11 is the financial pertaining to the bond program.

12 So it's not a complete set of comprehensive

13 financial audit that we're talking about in here.

14 When I saw that, this recommendation that -- Mr.

15 Chair, I think that the Committee would -- if you

16 would like to, you could select a different

17 auditor, but you need to go through the selection

18 process in accordance with, you know -- in

19 accordance with law. You could choose the same

20 financial external auditor to do the same set of

21 financial audits, but that would be what we call

22 agreed upon procedures, that, you know, you agree

23 with the auditors what are they auditing. It's

24 not a financial statement audit for the School

25 District. So I hope I answered this question.

セ

1   MS. REECE: Not quite. So you're saying that

2   there is the intention of having a separate audit

3   from the audit that's required as part of your

4   CAFR; so you do that, plus another audit?

5   MR. LEONG: That's what my understanding is.

6   Bob, can you clarify that? You're not talking

7   about the District's financial audit here?

8   MR. NAVE: No. What we looked at was, again,

9   the other bond oversight committees that, when an

10   audit was going to be done on the moneys that

11   were raised under the referendum and how they

12   were spent, that the committee was at the table,

13   had an opportunity to screen -- to participate in

14   the screening, had an opportunity to review draft

15   reports and stuff like that so that they were, to

16   some degree, at the table. I don't know -- I'm

17   not an auditor either and I don't know what the

18   District plans are for auditing the bond

19   referendum. But in the event an audit is going

20   to be done on these moneys, we're just saying

21   that the Committee should be involved in the

22   screening, should have an opportunity to talk to

23   the candidates, should be able to review and

24   comment on draft audit reports before they are

25   finalized and be part of the process.

1   MR. RABINOWITZ: So I'm clear, as well, is

2   it -- has an auditor already been selected to do

3   the general audit for the county and within their

4   scope of work they're also tasked with doing an

5   audit of the bond, as well? Am I understanding

6   you correctly?

7   MR. LEONG: No, the auditor selected is for

8   the general District type audit. What Bob is

9   referring to, the bond program audit, you

10   certainly can ask for a bond, you know, financial

11   audit.

12   Now, remember that Bob has the next section,

13   which is performance audit, which is, I would

14   imagine that, you know, I'm not speaking for Bob,

15   it's a different kind of audit. When we produce

16   to you the annual report or quarterly report, the

17   financial report, not the construction activity

18   report, those data the Committee would like to

19   have someone to look at what we reported has

20   basis to form those reports, such as your budget,

21   your expenditure and your remaining balance or

22   your amended budgets. Those are the audits that

23   I think that by reading this is different from

24   the whole scope of the District audit.

25   MR. RABINOWITZ: Thank you.

1   MR. NAVE: And, as Ben mentioned, in addition

2   to the financial audit there may or may not be a

3   performance audit. A performance audit focuses

4   more on the procurement methods, the

5   non-financial aspects of the bond referendum.

6   The contractors' performance, the extent to which

7   projects came in on time, on budget, the

8   utilization of women-minority businesses and

9   things like that. Those are the kinds of things

10   you would want to look at in a performance audit.

11   And in the event a performance audit on the

12   referendum was done, then the same kinds of

13   things that we would recommend to get you all to

14   the table, and this audit would be similar to the

15   ones we recommended on the financial audit. So

16   it's just a different scope of work.

17   And, Melanie, we can go on to the next slide.

18   As Carnac would say, this brings us to the

19   last envelope.

20   In dealing with the media, we found in other

21   bond oversight committees that the Chair

22   generally served as the official spokesperson for

23   the committee, but, again, you have to recognize

24   Committee members are free to speak publicly

25   about matters that come before the Committee.

1   But it's also important when you do that to

2   remember to make clear that the views you are

3   expressing, whether it's on social media, or to

4   reporters or in public forums, that these are

5   your opinions and they may not necessarily

6   reflect the opinion or the position of the

7   Committee until the Committee takes action on it.

8   Then that's the Committee's position.

9   And, again, when -- it's important to note,

10   remember, that public meetings and meetings that

11   are open to the public are also open to the

12   media. And we're going to have media coverage of

13   these meetings and the media are going to want to

14   talk to you and they're going to want to know

15   your opinions and thoughts on things, and it's

16   important that every effort be made to

17   accommodate the media at these meetings so that

18   they can communicate to the public what is going

19   on here.

20   Again, it's important. I would caution you

21   not to speak about pending legal matters that are

22   before the Committee to the media or the public.

23   There's a forum for resolving those. And the

24   media and the public is not the proper forum.

25   And then the final best practice word of

1   caution is that all interviews are on the record.

2   Whether you think they are or not, they are.

3   So, again, I appreciate your indulgence.

4   That is a walk-through of our recommended best

5   practices. I will answer any questions you have.

6   MR. RABINOWITZ: Anybody have any questions?

7   MS. REECE: I do. So when you talked about

8   an auditor coming before us and different folks

9   going out into the field, have you seen that, for

10   example, the Chair would appoint different people

11   to do different things even if it's not

12   subcommittees in the interest of not breaking the

13   Sunshine Law to say, maybe, Ann, can you check

14   out this project, and, Joe, can you go look at

15   this; have you seen that in your bond research?

16   MR. NAVE: I don't recall seeing that. But,

17   again, if -- if the direction -- if the Chair's

18   direction to a Committee member is made at a duly

19   noticed public meeting like this and it's on the

20   record, then, again, I would probably have to

21   defer to the District's general counsel, but,

22   again, it's in the sunshine. The action is being

23   taken in the public. And then that staff member

24   would maybe go look at the project and report

25   back to the Committee at the next meeting.

1   Something like that I think may be an acceptable

2   way of dividing up work short of appointing a

3   subcommittee.

4   MS. REECE: Thank you.

5   MS. LEWERS: I do have a question. Does the

6   Committee approve our general meeting minutes as

7   a Committee at the general meeting and then the

8   workshop meeting minutes at the workshop?

9   MR. NAVE: I think you would approve them at

10   the next meeting, whatever it is.

11   MS. LEWERS: Thank you.

12   MR. RABINOWITZ: Any other questions?

13   CHIEF DIPETRILLO: Yes. Mr. Chairman, I

14   think there's a couple points that were very

15   important and I think we need a budget for the

16   Committee to be able to do some of our work that

17   was brought up earlier. In all of the documents

18   I've looked at I haven't seen anything that

19   establishes that. So I think we should put a

20   draft budget together and bring it together for

21   the next meeting for our ability to do your work.

22   MR. RABINOWITZ: I agree. And that raises a

23   question in my mind. If you don't mind, I call

24   you, Bob, as well. Bob, have you seen any other

25   budgets and what kind of value was put on them in

1   the other committees in the research that you've

2   conducted?

3   MR. NAVE: No, sir, I have not. It was just

4   a general reference to the budget and how to go

5   about developing and approving the budget. The

6   emphasis was more on making sure that it was done

7   in public and that the budget was acted on at a

8   public meeting than any details or specifics

9   about the budget. So I can't give you any more

10   advice on that.

11   MR. RABINOWITZ: What was your next point? I

12   think you said you had a couple.

13   CHIEF DIPETRILLO: Well, that was the first

14   one. Yes. The second point would be, what's the

15   current status, based on the fact that we've just

16   finished the fiscal year, there were a number of

17   projects that were outstanding, and I would like

18   to get the Board to give us an update on where

19   they are in reference -- there was an article in

20   the paper back in August in reference to some of

21   the problems getting started. I would like to

22   have those addressed, as well, by staff. Perhaps

23   at the next meeting, an update.

24   MR. SHIM: Yes, we are -- we are prepared to

25   present that at the next meeting. Towards the

1   end of this I think the Committee will move

2   forward with the next -- set a meeting. Our

3   first quarter would be the quarter ended in

4   September, a few days ago.

5   MR. RABINOWITZ: I'm sorry. Go ahead.

6   CHIEF DIPETRILLO: Yeah, also, I would like

7   to know if some of the items in the particular

8   article were addressed. There were some staffing

9   shortages and some other issues that were being

10   dealt with. There was a contractor that was

11   supposed to be hired to look at guidance on some

12   of these projects and get a report on that, as

13   well.

14   MR. RABINOWITZ: It will be put on the

15   agenda.

16   CHIEF DIPETRILLO: Yes. Thank you.

17   MR. RABINOWITZ: I mean, I'll ask a question

18   of the District, as well. I would imagine

19   because we're all new to the Committee, whether

20   or not on an annual basis the District will be

21   providing, essentially, what the vision is for

22   the coming year? Is it the intention of the

23   District to provide us a report, say, at the next

24   meeting concerning what those projects are, what

25   we'll be looking at, what the expectations of

1   those contractors are, what the expenditures will

2   be, for us to examine?

3   Again, I think we're all new, so we need to

4   know what the county's intent is to do, relative

5   to the projects that are being commenced and the

6   ones that will be commencing in the next fiscal

7   year.

8   MR. LEONG: Mr. Chair, I think that the next

9   meeting that we set in November, which is going

10   to be looking at the quarterly end of September,

11   and we will provide, you know, the budget report,

12   and, also, we, also, asked the construction and

13   facility department to provide a status report.

14   And so the next meeting we're going to have that

15   and, also, in addition to that, in the bond

16   program, you know, it's more than the $800

17   million bond is what we call the bond program is

18   almost a billion dollars. General obligation

19   bond is only 800 million. The other 200 million

20   was provided from some other sources. So we're

21   going to be prepared to do that at the next

22   meeting. Within that program you also have some

23   information technology implementation. They are

24   prepared to also, you know, to report to the

25   Committee.

1   Chair, I would like to just, you know,

2   clarify the issue regarding the selection of the

3   auditor, if I may. We have an internal audit

4   department that's headed by, you know, Pat Riley.

5   He, also, has an independent audit committee

6   meeting, an audit committee, and they are the

7   ones that on an annual basis or a periodic basis

8   select auditors. So I'm not saying that, Bob,

9   that we would prevent this Committee from

10   interacting with the audit committee, but the

11   audit committee, it is their duty and their

12   charge to select auditors. So if it comes to

13   that point, we can, you know, select auditors or

14   whatever the Committee wishes. But I would, you

15   know, invite Pat Riley to come and talk to the

16   Committee and so that we, you know, we can work

17   that out.

18   MR. RABINOWITZ: Thank you. If TaxWatch has

19   concluded it's presentation, I assume, if there's

20   no other questions; am I correct?

21   MS. LEWERS: I just have one. You know I

22   know they've already given us a budget. Where

23   would it come from? Would it come from the bond

24   money or would it come from the District?

25   MR. LEONG: The budgets for the Committee,

1   we'll work with the Chair how to eventually do

2   the budget, it has to come from general funds.

3   It would not come from the general obligations

4   bond.

5   MS. LEWERS: Okay. Thank you.

6   MR. LEONG: In fact, Mr. Chair, I didn't know

7   that the auditor director is here, so if you want

8   to speak regarding the selection of auditors.

9   MR. RILEY: If I may, Mr. Chair?

10   MR. RABINOWITZ: Sure. Please.

11   MR. RILEY: Good evening. As Ben Leong

12   mentioned, we do have an audit committee and part

13   of their bylaws duties, you know, report that

14   they are in the process of selecting our external

15   auditor. Our external auditor, the next time we

16   will be doing that will be for the 16-17 school

17   year, so it's more than a year away where we will

18   be doing that. They currently have a five-year

19   contract and they're -- and we will be starting

20   the last year of that contract. But that's one

21   of the things they do, but I'm sure that that

22   could be something that could be brought up to

23   the Committee as an agenda item. The Committee

24   -- and I'm sure they would welcome additional

25   people to be on the selection committee. There

1 is a formal process that we work with the

2 purchasing department, you know, we put out the

3 bids, the committee selects the external auditor

4 and makes a recommendation to the Board. So, I

5 mean, I'm sure they would be fine adding

6 additional, if you would like to participate in

7 that, and we can just bring it up as an audit

8 committee item on the agenda when that time

9 comes.

10   MR. RABINOWITZ: The question is who is eager

11 to be on that committee?

12   MS. REECE: It's two years away. I

13 volunteer.

14   MR. RILEY: You could also observe it, too,

15 also, if you don't necessarily want to be on it.

16   MS. LEWERS: And, actually, the Broward

17 County PTA does have a representative that does

18 sit on that committee.

19   MR. RILEY: Right.

20   MR. RABINOWITZ: Could we just get your name,

21 please, so it's on the record?

22   MR. RILEY: Pat Riley.

23   MR. RABINOWITZ: The question, I think,

24 that's now before this Committee is whether or

25 not there would be a motion to adopt the best

1   practices as presented to us.

2   As the Chairman sitting on Committee's like

3   this before, I would personally recommend that we

4   table it, to review it. I just got it today. I

5   don't know when everybody else got it. So I

6   would table consideration of adopting these best

7   practices until our next meeting.

8   Do we all agree? Do we have a motion to

9   table it?

10   MS. REECE: Moved.

11   MR. MONACO: Second.

12   MR. RABINOWITZ: Everybody say aye?

13   COMMITTEE MEMBERS: Aye.

14   MR. RABINOWITZ: I think we're unanimous in

15   that regard.

16   The next agenda item is Recommendation of

17   Community Organizations.

18   MR. LEONG: Mr. Chair, may I just interact a

19   little bit in here, that the Board originally

20   when it adopted the resolution to create this

21   Committee originally had nine Committee members

22   and three of the organizations decided not to

23   send a representative because of potential

24   conflicts, that they may have members that their

25   organization, potentially, in the future doing

1   business with the School Board or intended to do

2   business with the School Board, so they declined

3   to participate.

4   So now before the Committee, I believe, is to

5   recommend whether to replace those members by

6   other organizations or the Committee would like

7   to just have a discussion and think about it.

8   Because right now the resolution is created in

9   such a way -- and, also, that when you review

10   TaxWatch's wonderful report, their best practice,

11   you need to also look at, you know, the

12   resolution that we provided you a copy, because,

13   for example, just to give you one example, that

14   the best practice recommended that public input

15   comments is important, that you may set aside 30

16   minutes or so for public comments, and in the

17   resolution that, in a business meeting like this,

18   no public comments is allowed. So that's a

19   little conflict that you need to look at when you

20   think about the next time when we put an agenda

21   item if the organization doesn't change.

22   MR. RABINOWITZ: Thank you. Because we

23   didn't have the discourse with those other

24   organizations, I, actually, expressed a concern

25   myself about those potential conflicts of

1   interest. And it's really a question I have. I

2   would imagine, does the Committee, itself, have

3   the power to make the proposed amendment to the

4   resolution, or was that something the District

5   created?

6   MR. LEONG: I spoke with the general counsel

7   before and general counsel's opinion is that you

8   can make the recommendation to the Board and the

9   Board has to amend the resolution in order to

10   make that happen.

11   MR. RABINOWITZ: Okay. So we have to then

12   vote on a potential amendment to the resolution

13   and present it to the Board. Did I say that

14   correctly?

15   MR. COONEY: Yes. That's correct.

16   MR. RABINOWITZ: Okay. I'm trying to think

17   of how to articulate it. Because, as I mentioned

18   before, a firm like mine, Broad & Cassel, we

19   certainly represent developers and contractors

20   and, also, as a member of the Board of Governors

21   of the Florida Bar we want a representative on

22   this board, but it would -- there is a

23   potentiality for conflicts of interest in the

24   future.

25   And so what organizations -- if I may ask,

1   what organizations declined to participate on

2   this Committee based upon concern?

3   MS. REECE: It's on page 2.

4   MR. RABINOWITZ: Thank you.

5   MR. LEONG: I think that Omar can help me.

6   One of them is that the Associated Builders and

7   Contractors, Florida East Coast Chapter. It's on

8   page 2 of the resolution.

9   MR. RABINOWITZ: Got it.

10   MR. LEONG: And another one is that the -- I

11   think it's the NAACP.

12   MR. SHIM: The Minority Builders Coalition.

13   MR. RABINOWITZ: I think we've figured it

14   out. It was the NAACP, The Broward County

15   Minority Builders Coalition and the Engineering

16   Contractors Association of South Florida.

17   MR. LEONG: Yeah.

18   MR. RABINOWITZ: Obviously, they were not

19   rejected by us. They're, obviously, important to

20   have on a committee like this for all of the

21   obvious reasons. If it would -- did they raise

22   the same concerns that I did concerning the

23   conflicts of interest and inquire whether or not

24   there can be a recusal of an individual if they

25   participated and one of their clients, for

1   example -- I mean, what happened in that

2   circumstance?

3   MR. LEONG: I didn't speak with those

4   committees, but I think that in one of the

5   conversations I had with Bob that, I don't know,

6   Roberts, from TaxWatch, that he indicated one of

7   the organizations indicated to you maybe a

8   potential conflict of interest.

9   MR. NAVE: If I may, Mr. Chairman, in trying

10   to organize the first meeting I tried to contact

11   as many of the original appointees as possible

12   with the intent of trying to get some time on

13   their calendar in advance of the meeting and --

14   and I -- it was just that. The groups you talked

15   about, the minority builders, the contractors,

16   clearly did not want to participate because

17   members of their organization anticipated bidding

18   on some of these projects. The NAACP I don't

19   remember. I think they may have had a similar

20   concern. But I think that was pretty much the

21   concern I heard from all three groups.

22   MS. LEWERS: I see that you also have on here

23   the members of the Broward County Police

24   Benevolent Association. Do you know why they

25   stepped down?

1   MR. LEONG: Yeah, I think that if you look at

2   the amendment to the resolution the Board decided

3   to, you know, to -- not to include that

4   organization.

5   MS. LEWERS: Okay.

6   MR. RABINOWITZ: I suppose the question

7   before the Board is, do we need a resolution to

8   open up membership to the Committee? I welcome

9   discussion.

10   MS. REECE: I mean, I think these are really

11   good groups to have on, too. So I don't know if

12   it's like an additional outreach where you can,

13   you know -- I mean, if you have a conflict, it's

14   probably just as much as them. I don't see that

15   the NAACP would, you know, they're representing

16   that group, you know, not themselves. It just

17   seems unfortunate that these key groups aren't

18   here.

19   MR. RABINOWITZ: It seems to me, as well,

20   that we're not getting participation by minority

21   organizations that are necessary to have in an

22   organization that is representative of our

23   community.

24   MR. LEONG: I think it could be the Committee

25   wanted a recommendation for the Board to

1 reconsider, you know, this issue, but the issue

2 with the Board is that how do you maintain the

3 independence of the Committee and so that they

4 can clearly, you know, give an independent

5 opinion about the progress of the bond program.

6 You may have to have a compromise, just like you

7 said, the Chair may be able -- the matter go

8 before the Committee that they can recuse

9 themselves, but that's something that the

10 Committee needs to discuss and, you know, when

11 you make the recommendation to the Board, that

12 would be a discussion.

13   MR. RABINOWITZ: Then I think it's something

14 that we need to almost address now. When is our

15 next meeting scheduled to be? Has that been set

16 yet?

17   MR. LEONG: I think it's sometime in

18 November. We would like to propose November 9 to

19 be the meeting, but it's up to the Committee, you

20 know, the Chair, you decide it and then, you

21 know, all the schedules for the Committee members

22 in order to have the next meeting. Because we

23 have six members. That's, you know -- that we

24 would like to have at least six or five because

25 right now five can constitute a quorum.

1   MR. RABINOWITZ: I think that we need -- it's

2   something that needs to be drafted, and I don't

3   know if this is something that's drafted along

4   with or with the help of general counsel, but we

5   need some kind of amendment to the resolution

6   permitting a member of the Committee to be able

7   to withdraw from consideration of something

8   before the Committee if there's a conflict of

9   interest that's presented before us. Should that

10   be something -- I mean, I'm a lawyer, it's

11   something I could draft. I don't know if I could

12   do it this very second. But I don't know if

13   there's something that the general counsel could

14   provide us or guide us with.

15   MR. COONEY: I think the best way to handle

16   that would be to submit that together with any

17   other questions, legal opinion questions, to our

18   office and maybe propose some language that we

19   can take a look at. And I'm sure as we go

20   through this meeting we're going to have other

21   issues that arise. If you, as a Committee, could

22   generate a letter or memorandum to us, we can

23   look at all these issues at the same time.

24   MR. RABINOWITZ: Because I want to maximize

25   all of our participation in this and have

1   maximum, you know, the appropriate number of

2   Committee members, I don't recall -- I looked at

3   the resolution, obviously, before I came here,

4   but can we have a vote on something like that as

5   a special meeting via e-mail? I don't recall --

6   or do we have to, physically, reconvene a

7   meeting? I see people in the back shaking their

8   head that we have to have a meeting in person.

9   MR. COONEY: You need to be, physically,

10   present.

11   MR. RABINOWITZ: Okay. Thank you.

12   MS. REECE: Are you looking for

13   recommendations on additional groups to add or

14   what -- I know that TaxWatch recommended 12;

15   wasn't that the minimum of like nine to 12 or

16   something like 12 to --

17   MR. NAVE: 12 to 18.

18   MS. REECE: 12 to 18, so that's even more.

19   So, I mean, are you looking for us to say here

20   are some other groups that might be good and

21   reach out to them? I'm not sure what the -- what

22   you all are looking for us to do right now.

23   MR. NAVE: Well, if I may, Mr. Chairman, from

24   TaxWatch's perspective, we -- and, again, we

25   looked at the experiences of other bond oversight

1   committees to see what type of organizations they

2   had on their membership and that's what we

3   presented to you tonight. So when you look at

4   those you get a pretty good idea. What -- what I

5   think is important is -- is some of the -- the

6   organizations represented here, that's important,

7   but it's also important to look at the skills

8   that are represented on the Committee.

9   And, as the Committee, you're being asked to

10 oversee and monitor how, you know, millions and

11 millions of dollars are being expended. And, you

12 know, we have someone with public finance

13 experience. Is one person enough? I don't know.

14 Maybe somebody else with public finances. But,

15 you know, when I look, I'm looking for someone

16 that's got construction management, project

17 management type experience. These -- I think

18 that's an essential skill for this Committee.

19 Public finances skills are critical. So the

20 organization, that's just part of it, the skills

21 are also important. It's tough when you look for

22 organizations with construction management type

23 of experience because they are the ones that want

24 to bid on these projects.

25   So it may be that there -- you know, is there

1   an organization out there that has those types of

2   skills that isn't going to bid on these types of

3   projects? And when I think about that, I think

4   about a group like Broward College or someone

5   that, a public entity that deals -- that builds

6   the same type of facilities these guys build and

7   is not going to compete with them for or bid on

8   their projects.

9   So maybe someone in the college system or the

10   university system. Maybe there's folks there in

11   the facilities planning department that has the

12   types of skills that might help here. I don't

13   know. I just offer that.

14   MR. RABINOWITZ: I think that's a good idea.

15   And I don't know how everybody else arrived here

16   tonight. I don't mean that, physically. But has

17   the District thought about or anybody at the

18   county thought about other organizations that

19   would make for good candidates to be on the

20   board? And who would go about contacting those

21   individuals to participate?

22   MR. LEONG: To answer your question is that I

23   think it's the Committee can recommend, you know,

24   just like what Bob's saying, it doesn't have to

25   be an organization. It could be, you know, the

1   Broward College, they may have, you know, the

2   construction department, the dean or whatever

3   that we can ask him to come and serve, not to box

4   ourselves into an organization. It's difficult

5   to have someone that a company doing construction

6   participate in a Committee and kind of sign a

7   conflict of interest statement saying that they

8   are not going to do business with the School

9   Board. So it's going to be very difficult to

10   find that kind of people. So maybe the approach

11   is, you know, take that kind of thinking. And,

12   also, some people, maybe they're retired, you

13   know, from that area that have expertise in that

14   area. So they would be willing to serve. You

15   know, just like what Bob's saying, the skill set

16   is the important part in the Committee to help

17   the Committee to render the opinion of the

18   Committee.

19   MR. NAVE: And to Ben's point, Mr. Chairman,

20   we recommended in our best practices senior

21   citizen organizations and, you know, these are

22   the groups that might have retired people with

23   construction experience, construction management

24   background. I think that's what Ben was getting

25   at.

1   MS. REECE: I had a -- I thought about it

2   after our last meeting, too, and I have a few

3   suggestions. Did you all ever consider during

4   the process the Building Officials Association of

5   Florida; was that brought up?

6   MR. LEONG: No, we have not. It's a good

7   suggestion.

8   MS. REECE: Because they're public building

9   officials. They would have knowledge of project

10   management. Also, I work for the City of Fort

11   Lauderdale and our project engineers go through a

12   project management course at FAU. So I don't

13   know if somebody from the university would maybe

14   be a good representative, much like what Bob said

15   for facilities, somebody who leads a project

16   management curriculum or is involved somehow.

17   And then you said financial management. I know

18   Florida Government Finance Association is who I'm

19   representing. They had like five or six

20   candidates that would be honored to serve on this

21   Committee. So I'm sure they would send someone

22   else if you wanted more than one government

23   finance.

24   MR. NAVE: Well, I know in Tallahassee we see

25   meetings of the Florida Association of State

1   Budgeting Officers, so I know there are groups

2   at -- at that level. I don't know to what extent

3   they have district chapters or how they are

4   organized, but they have members statewide. So I

5   think if you look close enough I think there are

6   folks throughout that have the kinds of skills

7   that the Committee could use to make its work

8   easier and more effective.

9   CHIEF DIPETRILLO: If I might, there are some

10   other expertise out there in government, former

11   city managers and other folks of that nature that

12   have dealt with these projects in the past.

13   There are some folks I could reach out to

14   including a few of these others here that are on

15   the list. Again, I think we need the ability to

16   recuse ourselves if we have a conflict, but --

17   MR. RABINOWITZ: I agree.

18   CHIEF DIPETRILLO: -- there are a number of

19   other issues. But I think that would be good so

20   we don't create a problem with the Committee.

21   MR. LEONG: And, Mr. Chairman, also, the

22   board resolution that was created, only one

23   organization can send one representative. Maybe

24   the Committee can recommend, you know, like a

25   government officer, you know, Finance Officer

1   Associations or planning, why just limit it to

2   one person? So there's something that the

3   Committee can recommend to the board for

4   consideration.

5   MR. RABINOWITZ: Thank you.

6   CHIEF DIPETRILLO: Mr. Chair, in reference to

7   the size of the Committee, again, usually the

8   voting issues are usually odd numbered Committee

9   members in case there's a vote so the Chairman

10   has to break the tie. My concern is that if the

11   Committee is too large we won't get anything

12   done. So I hope that maybe by next meeting we

13   could come up with a total, if we can find enough

14   volunteers. But I would hope that it would be in

15   the lower number, say 13. It gets a little

16   unwieldy, from my experience, with more people

17   than that.

18   MR. RABINOWITZ: Which leads to a question.

19   Based upon your research, have you come up

20   with -- I know that it's between 12 and 18, but

21   have you seen that one number that's on average

22   that's worked or it's all over the place?

23   MR. NAVE: No. And as far as breaking the

24   tie and stuff like that, for motions to be

25   approved it requires majority. So if there is a

1   tie, the motion fails.

2   CHIEF DIPETRILLO: That's not a good thing.

3   MR. NAVE: I think that's Robert's Rules of

4   Order.

5   CHIEF DIPETRILLO: It is, but you don't get

6   business done when you have a tie. So -- I can

7   tell you that from presiding over my meetings.

8   MS. REECE: 12 seems really large. When you

9   look at commission -- Board of Commissioners or

10   things like that, I mean, you rarely see above

11   nine. How did you get to 12? I mean, that

12   seems --

13   MR. NAVE: Well, again, we looked at the

14   experience of other bond oversight committees.

15   The original bond resolution here had 11 members.

16   Wasn't it 11 originally? And a couple dropped

17   off. And then three withdrew and we're down to

18   six now. So, the original intent was to get 11,

19   which I think was -- 11 was doable. When you

20   look at the original intended composition that

21   would work. But with two dropping off and then

22   three dropping off, we're -- we're short.

23   MS. REECE: Right.

24   MR. LEONG: Mr. Chairman, if I may, I think

25   that during the discussion when the Board,

1   originally, they were thinking 11, and I think

2   the Board, finally, settled down with nine. I

3   think the issues, just like what Laura is saying,

4   they worry about too large a member, you cannot,

5   you know, get everyone together. That's why they

6   settled down to nine. So, after they determined

7   nine and then the three dropped off because of

8   conflict of interest issues, that mostly affected

9   it.

10   MR. RABINOWITZ: Well, we have six,

11   currently. Do we want to consider the number now

12   and have a motion to set the number of members?

13   CHIEF DIPETRILLO: I would have no problem

14   with that at all.

15   MR. RABINOWITZ: All right. Do I hear a

16   motion to set the number; and what would it be?

17   MS. LEWERS: I make the motion to set the

18   number at nine.

19   MS. REECE: Second.

20   MR. RABINOWITZ: There's a second.

21   Aye?

22   COMMITTEE MEMBERS: Aye.

23   MR. LEONG: So, Mr. Chair, if you would like

24   to -- the Committee decided nine board members,

25   if you make some recommendations, we'll

1   definitely, you know, make the phone calls and

2   maybe some of the Committee members know someone

3   who'd like to serve, we would welcome, but we are

4   willing to do the work and make the phone calls

5   and so forth. And if you recommend an

6   individual, like if you want to expand the number

7   of representatives for one organization, you

8   know, maybe that's one of the recommendations to

9   the Board. Now, again, I have the understanding

10   of general counsel's point of view, you can't

11   change the resolution until you make the

12   recommendation to the Board.

13   MR. RABINOWITZ: When is the next time that

14   they meet for the resolution to actually be

15   presented, assuming that this Committee

16   establishes a conflict of interest provision?

17   MR. COONEY: I'm not sure when the next

18   regularly schedule board meeting would be that

19   your resolution would be able to make it on

20   board. But, as I understand the resolution,

21   currently, you've got to go to your next meeting

22   to approve the minutes. So I'm not sure of the

23   timing of that. We can provide a list of all

24   upcoming Board meetings and the timing would

25   depend on that.

1   MR. RABINOWITZ: Okay. Thank you. I'm

2   trying to think -- are there any other issues?

3   Assuming that members of the Committee have a

4   recommended individual from whatever organization

5   it may be, I don't know who the liaison currently

6   is. I mean, when I have questions it would be

7   Mr. Shim, so would we send recommendations to him

8   about prospective members?

9   MR. SHIM: Yes.

10   MS. LEWERS: Mr. Chair, I have a question.

11   And I know that just the Board and how they go

12   back and forth on voting on stuff. Can we go

13   back to the original list and go from there?

14   MR. RABINOWITZ: I think that the original

15   list, the individuals didn't want to participate

16   because there was no ability to resolve conflicts

17   of interest. So for purposes of moving

18   forward --

19   MS. LEWERS: Well, if we plan to redo the

20   provision, that might be an option to go back to

21   them?

22   MR. RABINOWITZ: I agree, but from a timing

23   perspective, that's why I asked general counsel's

24   office about -- the reality is, if we create an

25   amendment to the resolution resolving conflict of

1   interest, that wouldn't happen 'til our next

2   meeting in November. So we would establish a

3   proposed resolution, then we'd present it to the

4   Board, the Board would then have to consider it.

5   So we wouldn't, actually, have three more members

6   from this body, this proposed body, until two

7   meetings from now.

8   MS. LEWERS: Well, knowing the School

9   District, I don't even see it happening that

10   quick, because we're going to have public

11   speakers. I watched it when this whole nine was

12   picked originally. It went back and forth. So I

13   don't really know the time. It was pretty -- if

14   you watched the School Board meeting and it

15   wasn't easy for them to pick just this list right

16   here. I anticipate that again, because you had a

17   lot of public input and people said no and then

18   the vote was split and it just went back and

19   forth. So, I mean, us picking the nine,

20   realistically, from the School District

21   perspective, Benjamin, when do you think it could

22   happen? What are we looking at timeframe?

23   MR. LEONG: What you are talking about is

24   recommending three different organizations, and I

25   think that the -- you know, I would not go to the

1   Board just for one recommendation for the board

2   to amend the resolution. If you have any other

3   issues relating to the organization of the

4   Committee you make all at one time. Because, for

5   example, right now you have the issue about

6   public comments. You may or may not want to

7   continue with that. There's a couple other good

8   recommendations from TaxWatch you would like to

9   adopt. So you would like to include those. And,

10   in my point of view, you're not going to have any

11   recommendation to the Board until the next

12   meeting, which is sometime in November, mid

13   November. And after that, then we're going to

14   quickly draw the resolution and then forward it

15   to the next Board meeting. I would say time

16   probably is going to be, because the agenda needs

17   to be, you know, forwarded to the Board and, you

18   know, you have to deliver the resolution seven

19   days ahead of time and so forth. I'm talking

20   about mid December for the resolution to go back

21   to the Board. And then after that we have to

22   contact the organizations. It's not stopping us

23   from contacting the organizations. The problem

24   is that you don't want to contact the

25   organizations and then later on the Board decides

 1   not to, you know, to adopt an organization.

 2   So --

 3   MR. RABINOWITZ: Then I think that what the

 4   Committee would ask Mr. Shim to do is go back to

 5   those organizations and find out whether or not a

 6   conflict of interest amendment to the resolution

 7   would dissuade their concerns such that they

 8   would then, you know, nominate or suggest a

 9   member of that organization for this Committee.

10   Because that would make it easier because then we

11   would stay with those individuals or that

12   organization and not have to venture outside of

13   what was already approved.

14   MR. SHIM: Well, we did go back to these

15   groups. We kind of originally took over the

16   process in the middle of constructing the

17   Committee and we were informed that three of

18   those groups weren't participating. So we tried

19   to go back and confirm that. We got a

20   confirmation from the engineering association

21   that they were not going to participate because

22   of potential conflicts of interest and the other

23   two really didn't respond because I think they

24   had already told us that they weren't going to

25   participate.

1   MR. RABINOWITZ: Yeah, but to my point is, if

2   you advised them that there would be a resolution

3   amended that would resolve any concern about a

4   conflict of interest allowing somebody to be

5   recused from consideration of an issue concerning

6   a member or their organization in particular,

7   would that then, you know, encourage them to have

8   participation?

9   MR. SHIM: We can go back and ask them.

10   Which, you know, to your point, we could do that;

11   yes.

12   MR. RABINOWITZ: I appreciate that. Thank

13   you.

14   CHIEF DIPETRILLO: Mr. Chair, in reference to

15   the Florida TaxWatch and adopting their

16   recommendations, can we wait until the next

17   meeting to review these a little further to see

18   if there are particular issues that we would like

19   to accept or reject?

20   MR. RABINOWITZ: Yes. That's why I had asked

21   to table it before.

22   CHIEF DIPETRILLO: I wasn't sure if we were

23   going to have to take a vote.

24   Did I miss that somehow? Okay. Sorry.

25   How about if we just put an ad in the paper

1   and see who shows up? No, I'm just kidding.

2   MR. RABINOWITZ: And I'll have no comment for

3   every single meeting. I'm kidding.

4   Were there any other issues?

5   MS. LEWERS: I don't see the meeting minutes

6   from the last meeting. Did we get a copy of

7   that; do you know?

8   MR. LEONG: We have the transcript. The

9   issue is the last time we didn't have a quorum,

10   so you don't have to approve the minutes from the

11   last time.

12   MR. SHIM: Right. But they are posted on the

13   website once you make sure you can get on there.

14   MR. RABINOWITZ: So does that, technically,

15   mean there really was no meeting or is there

16   actually minutes to approve and we have to make a

17   motion to approve those?

18   MR. SHIM: Technically, the meeting did not

19   occur, from what I understand, and that you don't

20   have to approve them. But they are posted

21   on-line for anyone to read thoroughly.

22   MS. LEWERS: Since I can't get onto that

23   website and you haven't given us a date that it

24   would work can you e-mail that to the members of

25   the Committee.

1   MR. LEONG: We'll e-mail you a link.

2   MS. LEWERS: As long as that link works.

3   MR. SHIM: We can e-mail you that document,

4   but, also, I'll have that, the website working

5   tomorrow. I just realized what the problem was

6   today.

7   MS. LEWERS: All right. Thank you.

8   MR. RABINOWITZ: The next agenda item, I

9   guess, we'll move on to that.

10   MS. REECE: Before you move on, did you

11   have -- Bob, did you have a list of things that

12   would need to be amended in the resolution in

13   order for your recommendations to be implemented?

14   Did you all -- is there like an easy place that

15   you can refer to, say, to follow the

16   recommendation, here's the things we need to

17   change?

18   MR. NAVE: We -- in putting the best

19   practices together, we -- we tried to number them

20   in a way that would make ease of reference, make

21   it easy to reference these. So you might want

22   to, you know, the recommendation might be we want

23   sections 1.0, 2.0, 3.0, but not 4.0, or you could

24   go 1.1 -- we tried to set it up so you could just

25   go through and pick the ones that you wanted to

1   recommend to the Board or not. So we tried to

2   make it easy for you.

3   MR. RABINOWITZ: When I received it today it

4   came in PDF. Could you possibly send it to us in

5   Word or WordPerfect so that we could,

6   potentially, redline it if we wanted to?

7   MR. NAVE: Sure.

8   MS. REECE: So that was sort of the answer to

9   my question, but, for example, the public

10   comments, does that mean that -- you referred to

11   it would need to be changed in the resolution in

12   order to follow your recommendation; was that the

13   only other item that would need a change or was

14   there additional things that maybe --

15   MR. NAVE: Well, obviously, the membership

16   and the size are a little different than what is

17   in the current resolution.

18   MR. LEONG: I think what I propose to do is

19   that I can take the initiative working with Omar

20   to do a little comparison in here and I can see

21   that, you know, for example, in the resolution

22   it's very specific saying that a report has to be

23   presented in a public hearing. You may not want

24   to do that. Your recommendation -- your

25   findings, your recommendation summary must be

1   presented at the workshop, and those you may want

2   to look at the resolution and you may want to

3   change that, you know, that --

4   MR. RABINOWITZ: Is there any other issues

5   before we move on?

6   I think we can move on to the next agenda

7   item, which is Recommendations of Community

8   Organizations.

9   Is that what we just covered?

10   Okay. And then we have changes to the

11   resolutions -- to the resolution. Did we cover

12   that, as well?

13   MR. LEONG: Right.

14   MR. RABINOWITZ: The next agenda item,

15   Approve use of court reporter transcript as the

16   official meeting minutes of the board. Was that

17   already --

18   MR. LEONG: No, the general counsel is saying

19   that, you know, originally saying that the

20   minutes, it was in the resolution, the Committee

21   can decide using the transcript, you know, the

22   court reporter as -- instead of taking minutes.

23   MR. RABINOWITZ: I think that makes

24   everybody's life a lot easier.

25   So we need to have a motion, then, to the use

1   of a court reporter as the official minutes for

2   our meetings.

3   MS. LEWERS: I make the motion have an

4   official -- I'm sorry. What is it called again?

5   Court reporter for our minutes.

6   MR. RABINOWITZ: Is there a second?

7   MR. MONACO: Second.

8   MR. RABINOWITZ: All those in favor say aye.

9   COMMITTEE MEMBERS: Aye.

10   MR. RABINOWITZ: The motion passes.

11   The next meeting date is the next agenda

12   item. I think there was mention of November 9th

13   as the prospective date.

14   MS. LEWERS: Mr. Chair, I cannot do that

15   date. I'm out of town, so --

16   MR. RABINOWITZ: Okay. Are there any other

17   dates from the District relative to a prospective

18   meeting or is that up to us at this point?

19   MR. LEONG: It's up to you, the Committee.

20   Bear in mind that the September -- you know, the

21   meeting, the report that we intended, you know,

22   proposed to you, will be forwarded to TaxWatch

23   for their review sometime in either the third

24   week of October or so. We agreed on the October

25   13th. The issue is that we were originally

1   thinking about a November 2nd meeting, but we

2   couldn't be -- most of the staff was going to be

3   out attending a finance officers meeting, so we

4   were proposing to move it to the 9. So, my

5   thinking is that, TaxWatch needs two weeks to

6   review the report, so that's why we're thinking

7   about the 9. We're not -- anything after, you

8   know, the 9 would be up to the Committee to

9   decide. It doesn't have to be Monday.

10   MR. RABINOWITZ: Is there any day of the

11   week, before we talk about dates in particular,

12   that is good for members of the Committee that's

13   better than others?

14   MS. LEWERS: I think Mondays are better for

15   me, but I'm flexible.

16   MS. REECE: Tuesdays are bad.

17   MR. RABINOWITZ: Okay. Tuesdays are out.

18   Anybody else? How is Monday, the 23rd.

19   MS. LEWERS: Yep, can do it.

20   CHIEF DIPETRILLO: November?

21   MR. RABINOWITZ: Yeah we're talking about

22   November.

23   MS. REECE: It's only commission meetings

24   that I'm bad for.

25   MR. LEONG: Tuesday is also bad for the

1   School Board because it's traditional School

2   Board workshop, School Board meeting.

3   MS. LEWERS: So Chair are we going back to

4   the 23rd?

5   MR. MONACO: We have one; daughter's

6   birthday.

7   MR. RABINOWITZ: We don't want to do that to

8   your daughter.

9   If we want to keep it on Mondays, the 30th?

10   MS. LEWERS: Works for me.

11   MR. RABINOWITZ: Well, do we want to take it

12   on a day of the week other than a Monday or a

13   Tuesday? I can't do the 16th, I'm going to be in

14   Chicago.

15   MS. SIEGEL: I was going to recommend the

16   16th.

17   MR. RABINOWITZ: That's why I skipped over

18   it.

19   MS. REECE: That's right after Thanksgiving,

20   so I'm thinking that may be a conflict.

21   MR. RABINOWITZ: Can you imagine this with

22   nine people? If we do it on a Thursday, is there

23   any problem with Thursday? How about the 12th?

24   MS. LEWERS: Thursdays don't work for me. My

25   kids are in marching band.

1   MR. RABINOWITZ: Can't do it on the 12th.

2   The 19th?

3   MS. LEWERS: Thursdays are bad for me. My

4   kids are in marching band.

5   MR. RABINOWITZ: Can't do this on a Saturday;

6   huh?

7   MS. LEWERS: So, Laura, are you back here on

8   the 30th or no?

9   MS. REECE: We haven't finalized our plans

10 yet, so that's the problem.

11   MR. RABINOWITZ: So you're definitely out?

12   MS. REECE: 90 percent sure.

13   MR. RABINOWITZ: Well, that pretty much

14 knocks out Mondays, Tuesdays and Wednesdays the

15 entire month.

16   MS. REECE: We can do it Monday the 30th.

17 I'll try to plan around it. And if I missed it

18 --

19   MR. RABINOWITZ: We won't vote you off the

20 island just yet.

21   MS. REECE: I'll try. If that's all that

22 works for anybody.

23   MR. RABINOWITZ: 30th; okay? Chief, good for

24 you?

25   CHIEF DIPETRILLO: I'm just checking. If

1   it's not during the day it's fine.

2   MR. RABINOWITZ: I would imagine we would

3   have the meeting at the same time, 5:30, here.

4   MS. REECE: Yeah, I'll try to plan around it.

5   MR. RABINOWITZ: November 30th it is.

6   I guess we have a recess now.

7   MR. COONEY: Mr. Chair, before you recess,

8   it's recommended that the Committee jointly

9   determine a limit as to the minutes for each

10   public speaker. For our open board meetings we

11   limit it to three minutes. The Committee can

12   choose any length of time it wishes. But that

13   was a recommendation and it's also pursuant to

14   Section 6(2). It's your choice. You may

15   reasonably limit the time each member of the

16   public can speak at the public meeting.

17   MS. REECE: I move three minutes.

18   MR. RABINOWITZ: Is there a second?

19   CHIEF DIPETRILLO: Second.

20   MR. RABINOWITZ: All those in favor say aye.

21   COMMITTEE MEMBERS: Aye.

22   MS. LEWERS: I'm opposing. I want four, but

23   I'm going to oppose it.

24   MR. RABINOWITZ: Does anybody have an

25   objection to it being four?

1   MS. LEWERS: Thank you. You know, I just see

2   that, my thing is we have to be careful and give

3   the public the opportunity to voice their

4   opinion. This is a very hot topic and I hear it

5   all the time when I go out to a school and I just

6   want to make sure that the public, when they do

7   come to speak, that they will get their voice

8   heard. And that's something that's e-mailed to

9   me all the time and three minutes goes really

10   fast especially when you're passionate about

11   something.

12   MR. RABINOWITZ: I apologize I skipped over

13   the discussion part of it.

14   Based upon the discussion I asked for the

15   vote, we have to take the vote and if people say

16   nay based on the discussion, then --

17   MS. SIEGEL: You can amend it; right?

18   MR. RABINOWITZ: Well, you can. It can be a

19   friendly amendment to a motion.

20   MS. SIEGEL: I'll amend the motion to four

21   minutes.

22   MR. RABINOWITZ: Based upon the friendly

23   amendment to the motion and making it four

24   minutes, all those in favor say aye.

25   COMMITTEE MEMBERS: Aye.

1   MR. RABINOWITZ: Okay. Four minutes it is.

2   So will the general counsel's office, actually,

3   make that amendment, because we don't have this

4   in word either, so what's the function of getting

5   amendments made?

6   MR. COONEY: If you guys are making

7   amendments to the resolution, currently, we can

8   record that and document that and keep it

9   together with any other resolutions.

10   MR. RABINOWITZ: Great. Thank you.

11   Was there any other order of business before

12   we take a break?

13   Hearing none, we will be in recess.

14   MR. LEONG: Mr. Chair, Bob just reminded me

15   the meeting day you probably need a motion to

16   adopt to set the next meeting.

17   MR. RABINOWITZ: Okay. Is there a motion

18   for -- to schedule the next meeting on November

19   30th, 5:30, at the current location we're at now?

20   MS. LEWERS: I make it.

21   MR. RABINOWITZ: Is there a second?

22   CHIEF DIPETRILLO: Second.

23   MR. RABINOWITZ: All those in favor say aye.

24   COMMITTEE MEMBERS: Aye.

25   MR. RABINOWITZ: Is there anything else? Any

1   other order of business before we recess?

2   No? Hearing none, we're in recess.

3   (Whereupon, a brief recess was taken).

4   MR. RABINOWITZ: All right. As long as we're

5   ready, we'll reconvene. After the recess the

6   next agenda item is to convene a public hearing

7   and there has been a request by Andrea Blackwood

8   to speak. You're here? You have four minutes.

9   MS. BLACKWOOD: No, I would rather not speak

10   today. Thank you so much for the privilege of

11   being here. You guys are doing a great job so

12   far.

13   MR. RABINOWITZ: We thank you for coming.

14   All right. So the next agenda item is

15   adjourning the public hearing. That took less

16   than four minutes. We're all very grateful.

17   The next agenda item is the reconvening of

18   the business meeting. I don't know what other

19   items there are to discuss as a matter of

20   business before the Committee, if any.

21   MR. LEONG: I don't have any, Chair. We set

22   the meeting date, and, so, unless the Committee

23   members have any other questions or anything --

24   MS. SIEGEL: I guess the only other thing may

25   be to go over what our assignments are for the

1   next meeting to make sure that we all know what

2   we need to review.

3   MS. LEWERS: And then I have one, also, if

4   they can resend us the website to do the

5   45-minute test.

6   MR. RABINOWITZ: I think that we should all

7   expect ourselves to do the orientation and

8   hopefully pass the exam.

9   MR. LEONG: Chair, if I may, we can talk a

10   little bit about the next meeting, you know, so

11   that we can kind of help to set the agenda next

12   time, Chair, with you. I think the next time

13   we're going to present an overall of the bond

14   program. I think that last time we had the

15   orientation meeting, unfortunately, we didn't

16   have the, you know, the quorum, so we're going to

17   make the presentation to the Committee. At the

18   same time we're going to make a presentation to

19   the Committee about the quarterly report that's

20   ending September 30th. And that's all. So is

21   that something that Committee members would like

22   to add? One of the things we would like to, is

23   that the conflict of interest statement, you

24   know, that you need to execute so we probably

25   will have that ready next time we meet.

1   MR. RABINOWITZ: So I think that, for the

2   purpose of the next meeting, a couple of things

3   are not only -- well, do you have a copy of the

4   old agenda, because I don't have a copy of it and

5   one of my responsibilities is --

6   MR. LEONG: We can forward it to you.

7   MR. RABINOWITZ: Okay. Please do that. I'd

8   appreciate it. So it seems as though our next

9   meeting will be our orientation.

10   MR. SHIM: Yes, the materials are actually in

11   your packet for the members that did not attend

12   the last meeting so we provide the actual --

13   MR. RABINOWITZ: Okay. Thank you.

14   And, in the meantime, if there are any

15   Committee members that have recommendations for

16   other individuals to participate, can you provide

17   them to Mr. Shim so we can at least discuss that,

18   as well, and it also sounds like the request is

19   to, basically, go over what the status is will be

20   addressed at the next orientation, as well.

21   CHIEF DIPETRILLO: I believe they stated that

22   they would do that as part of the quarterly

23   report.

24   MR. RABINOWITZ: Will a proposed agenda be

25   prepared by Dana, as well, and provided to us?

1   MR. LEONG: Yes, with consent of the Chair.

2   MR. RABINOWITZ: Thank you. And is there

3   anything else.

4   CHIEF DIPETRILLO: Yeah, just one quick

5   question. If we have an item that we want to

6   bring forward to the rest of the body to be

7   reviewed, can we give that to you and have the

8   Chairman bring that up prior to a meeting to look

9   at or does it have to be --

10   MR. LEONG: Yes, send it to us and we'll run

11   it by the Chair.

12   MR. RABINOWITZ: Just so the logistics are

13   clear, if a member of this Committee has a

14   suggested agenda item, it goes to Mr. Shim, Mr.

15   Shim gives it to me and then it will be posted to

16   the agenda?

17   CHIEF DIPETRILLO: Right.

18   MR. RABINOWITZ: Okay.

19   CHIEF DIPETRILLO: So then can I enter an

20   item into the record? Can I enter this article

21   into the record for everybody? Just so we know

22   what we're up against.

23   MR. RABINOWITZ: Sure. What's the discussion

24   about?

25   CHIEF DIPETRILLO: This was one of the

1 discussions that were brought up. So I just want

2 to make this available to everybody so, you know,

3 there's a number of points in here that were

4 brought up in this article. I would like to make

5 sure the Committee addresses them and that we're

6 not reading about ourselves in the headlines

7 here.

8   MS. LEWERS: Chief, can you tell me what day

9 and what newspapers? What's the date?

10   CHIEF DIPETRILLO: This is the Sun-Sentinel.

11 The date was August 9th. It was Sunday in the

12 local section.

13   MS. LEWERS: Okay. Great. Thank you.

14   MR. RABINOWITZ: What's the title of the

15 article?

16   CHIEF DIPETRILLO: Schools Projects Delayed.

17 You could probably Google it, but --

18   MS. LEWERS: Thank you.

19   CHIEF DIPETRILLO: I believe it came out

20 after our first meeting.

21   MR. RABINOWITZ: Is there any other

22 discussion item before adjournment?

23   MS. LEWERS: Actually, I have one on Chief's

24 article. Does the School Board have something in

25 place when an article does come out like that to

1   respond back or put a statement out regarding

2   what we are accomplishing?

3   MR. LEONG: I didn't know about that article

4   because there are several articles. And I think

5   that the Superintendent did respond to, you know,

6   what they were saying was delay. In an editorial

7   he did mention about the bond approved by the --

8   you know, by the voters in November 2014. If you

9   count, it's only about 10 months, you know, ago.

10   And he mentioned about that we went through the

11   bond validation process, the court process that,

12   you know, went all the way to the hearing and

13   then with the 30 days appeal periods at the end

14   of April. And so he did have a response to that

15   article. So what we're going to do, Committee

16   members and Chair, is that when that article, if

17   it's going on be on the agenda, we'll make sure

18   that the facilities department will have someone

19   here to, you know, to have a discussion.

20   CHIEF DIPETRILLO: My concern is, I try to

21   keep up with the news, but I don't necessarily

22   get a chance to review every day. I just

23   happened to come across this one. If it's

24   possible, if anything relates to the bond, Mr.

25   Chairman, that you provide it to all the members,

1   so that we have that information to help resolve

2   some of the political issues.

3   MR. RABINOWITZ: So I think our other

4   homework assignment is to stay up on the news?

5   CHIEF DIPETRILLO: I suspect that there will

6   always be something. Perhaps, you know, the

7   folks and staff can help us with that.

8   MR. RABINOWITZ: Anything else?

9   Do we need a motion to adjourn.

10   CHIEF DIPETRILLO: So moved.

11   MR. RABINOWITZ: Any second?

12   MS. REECE: Second.

13   MR. RABINOWITZ: All those in favor of

14   adjourning?

15   COMMITTEE MEMBERS: Aye.

16   MR. RABINOWITZ: Unanimous.

17   I thank you.

18   (Meeting was concluded at 7:53 p.m.)

19

20

21

22

23

24

25

1   REPORTER'S CERTIFICATE

2   STATE OF FLORIDA

3   COUNTY OF BROWARD

4   I, Timothy R. Bass, Court Reporter and Notary

5   Public in and for the State of Florida at Large,

6   hereby certify that I was authorized to and did

7   stenographically report the foregoing proceedings, and

8   that the transcript is a true and complete record of

9   my stenographic notes thereof.

10   I FURTHER CERTIFY that I am neither an

11   attorney, nor counsel for the parties to this cause,

12   nor a relative or employee of any attorney or party

13   connected with this litigation, nor am I financially

14   interested in the outcome of this action.

15   Dated this 12th day of October, 2015, Fort

16   Lauderdale, Broward County, Florida.

17

18

19   TIMOTHY R. BASS
             Court Reporter

20

21

22

23

24

25

94:7
follow 78:15 79:12
following 38:15
foregoing 95:7
form 43:20
formal 28:9,23 29:9
  29:19 30:3 53:1
formality 30:2
former 67:10
Fort 1:3,24 66:10
  95:15
forth 71:5 72:12
  73:12,19 74:19
Fortunately 19:24
forum 45:23,24
forums 45:4
forward 8:9 10:6
  49:2 72:18 74:14
  90:6 91:6
forwarded 74:17
  81:22
found 11:22 44:20
four 85:22,25 86:20
  86:23 87:1 88:8,16
free 44:24
friendly 86:19,22
function 16:1 87:4
functions 21:17
  32:21
funded 33:17
funding 7:4
funds 52:2
funeral 3:11
further 38:11 76:17
  95:10
future 5:19 14:23
  15:10 27:16,22
  36:23 54:25 56:24

G

G 2:1
general 1:9 3:8,10
  7:6 15:13 19:14
  33:17 39:17 40:5
  40:11 43:3,8 46:21
  47:6,7 48:4 50:18
  52:2,3 56:6,7 61:4
  61:13 71:10 72:23
  80:18 87:2
generally 28:9,10,11
  28:16,17,21 29:22
  44:22

generate 61:22
germane 29:25
getting 13:17 30:16
  48:21 59:20 65:24
  87:4
give 28:11 29:23
  35:17 48:9,18
  55:13 60:4 86:2
  91:7
given 26:22 40:12,22
  51:22 77:23
gives 27:10,12 91:15
go 2:5,9 3:20 4:5 8:24
  9:9 11:17 13:20,21
  17:7,24 21:6 22:23
  31:8 32:18 34:24
  39:14,15,25 41:17
  44:17 46:14,24
  48:4 49:5 60:7
  61:19 64:20 66:11
  71:21 72:11,12,13
  72:20 73:25 74:20
  75:4,14,19 76:9
  78:24,25 86:5
  88:25 90:19
goes 28:5,6 86:9
  91:14
going 2:5 8:9,14 10:6
  12:9 15:22 23:15
  29:13,14 30:7
  32:10 33:16 34:16
  35:3,16,21 36:7
  39:6 42:10,19
  45:12,13,14,18
  46:9 50:9,14,21
  61:20 64:2,7 65:8,9
  73:10 74:10,13,16
  75:21,24 76:23
  82:2 83:3,13,15
  85:23 89:13,16,18
  93:15,17
good 2:3 10:19 11:9
  13:8 14:9 18:16,20
  20:19 35:23 37:10
  41:5 52:11 59:11
  62:20 63:4 64:14
  64:19 66:6,14
  67:19 69:2 74:7
  82:12 84:23
Google 92:17
governance 31:9,13
government 1:17

2:18 6:21,25 7:1,3
  7:15,16,20,22,23
  8:1,1 18:24 39:23
  66:18,22 67:10,25
Governors 2:20
  56:20
grants 7:3
graphics 37:8
grateful 88:16
great 18:2 87:10
  88:11 92:13
grounds 39:7
group 4:20 11:8
  59:16 64:4
groups 58:14,21
  59:11,17 62:13,20
  65:22 67:1 75:15
  75:18
guardians 10:23
guess 39:20 78:9 85:6
  88:24
guidance 49:11
guide 6:13 31:12
  61:14
guys 9:20 13:17
  18:18 26:24 39:8
  40:6 64:6 87:6
  88:11

H

hand 15:24
handle 61:15
happen 56:10 73:1
  73:22
happened 58:1 93:23
happening 73:9
hard 35:6
head 62:8
headed 51:4
headlines 92:6
hear 27:12 30:4
  70:15 86:4
heard 58:21 86:8
hearing 29:17 30:2,6
  30:8 79:23 87:13
  88:2,6,15 93:12
hearings 29:6,9
  30:20
held 24:12
help 8:7,9,25 10:6,6
  16:13,14,16 28:15
  28:20,25 29:4,5

31:11 33:15 34:17
  57:5 61:4 64:12
  65:16 89:11 94:1,7
helps 29:2
Hi 3:6
higher 10:8
hired 49:11
historically 7:18
  37:13 38:22
hold 7:20 10:7 11:14
homework 94:4
honored 66:20
hope 38:1 41:25
  68:12,14
hopefully 89:8
hoping 9:7
hot 86:4
hours 26:13
huh 84:6

I

icon 36:1,2
idea 18:16,20 63:4
  64:14
ideal 35:12
identified 38:7,12
identifies 10:14
identify 7:7
imagine 19:17 41:10
  43:14 49:18 56:2
  83:21 85:2
implement 10:5
implementation 38:5
  50:23
implemented 78:13
implementing 38:10
important 6:11,23
  7:14 8:15 9:13 11:5
  12:6 16:4 20:5
  30:10,12,20 33:11
  33:15,20,23 34:6
  34:10,11,20 35:1,2
  35:9 37:4,11 45:1,9
  45:16,20 47:15
  55:15 57:19 63:5,6
  63:7,21 65:16
importantly 33:5
improve 6:24 8:1
improvement 29:12
incidental 13:23
include 59:3 74:9
included 15:8 26:1

including 67:14
independence 60:3
independent 6:22
  7:15 51:5 60:4
indicated 58:6,7
individual 33:23
  57:24 71:6 72:4
individuals 39:15
  64:21 72:15 75:11
  90:16
indulgence 46:3
influenced 15:17
inform 28:18
information 15:25
  16:3 34:25 35:5,9
  35:17 36:8,11,14
  37:8 50:23 94:1
informed 75:17
initiative 79:19
input 29:10 55:14
  73:17
inquire 57:23
insight 33:25 34:17
inspect 39:25
inspecting 39:7
inspections 18:1 39:5
instances 26:21
integrity 7:21
intended 9:23 55:1
  69:20 81:21
intent 8:7 10:4,6 50:4
  58:12 69:18
intention 42:2 49:22
interact 54:18
interacting 51:10
interest 14:1,8,21
  24:1,5,5,7 46:12
  56:1,23 57:23 58:8
  61:9 65:7 70:8
  71:16 72:17 73:1
  75:6,22 76:4 89:23
interested 95:14
internal 51:3
interviews 46:1
introduce 2:10,11,11
invite 28:12 29:15
  51:15
involved 40:19 42:21
  66:16
island 84:20
issue 15:3 16:23 23:1
  23:18 24:3 27:14

27:15 28:11,14,15
28:16,20 29:11
51:2 60:1,1 74:5
76:5 77:9 81:25
issued 34:1,2,5,8,18
34:19
issues 6:22 17:1 27:6
27:21 28:25 49:9
61:21,23 67:19
68:8 70:3,8 72:2
74:3 76:18 77:4
80:4 94:2
item 3:14 5:21,21
26:18 27:3,7 52:23
53:8 54:16 55:21
78:8 79:13 80:7,14
81:12 88:6,14,17
91:5,14,20 92:22
items 26:17 27:20
49:7 88:19
Ivan 1:11 3:2

J

job 21:9 33:2 88:11
Joe 1:18 2:22 46:14
joint 24:17 25:1
jointly 85:8

K

K.C 1:2
keep 34:6 83:9 87:8
93:21
keeping 33:4
kept 25:12 33:8
key 59:17
kidding 77:1,3
kids 83:25 84:4
kind 9:1,3 17:21,22
27:20 31:13 37:15
43:15 47:25 61:5
65:6,10,11 75:15
89:11
kinds 44:9,12 67:6
knocks 84:14
know 3:22 4:6 5:13
5:17,18 6:18 14:23
14:25 15:3,13 27:9
27:11 30:17 31:16
32:24 36:13,15
38:17,18,24 40:15
40:17 41:7,18,22
42:16,17 43:10,14

45:14 49:7 50:4,11
50:16,24 51:1,4,13
51:15,16,21,22
52:6,13 53:2 54:5
55:11 58:5,24 59:3
59:11,13,15,16
60:1,4,10,20,21,23
61:3,11,12 62:1,14
63:10,12,13,15,25
64:13,15,23,25
65:1,11,13,15,21
66:13,17,24 67:1,2
67:24,25 68:20
70:5 71:1,2,8 72:5
72:11 73:13,25
74:17,18 75:1,8
76:7,10 77:7 78:22
79:21 80:3,19,21
81:20,21 82:8 86:1
88:18 89:1,10,16
89:24 91:21 92:2
93:3,5,8,9,12,19
94:6
knowing 73:8
knowledge 66:9
known 7:4
knows 5:9 37:4

L

laid 12:19
language 61:18
large 14:15 68:11
69:8 70:4 95:5
late 40:15
Lauderdale 1:3,24
66:11 95:16
Laura 1:17 2:17 70:3
84:7
law 14:22 19:15,18
24:6,16 39:18 40:2
41:19 46:13
lawsuit 14:18
lawyer 3:24,24 4:20
15:9 61:10
lay 8:8
layers 31:15
leads 66:15 68:18
learned 19:21
leave 11:13
legal 17:1 45:21
61:17
legally 19:23

length 85:12
Leong 1:10 3:4,4 4:5
4:9,12 5:15 41:4
42:5 43:7 50:8
51:25 52:6,11
54:18 56:6 57:5,10
57:17 58:3 59:1,24
60:17 64:22 66:6
67:21 69:24 70:23
73:23 77:8 78:1
79:18 80:13,18
81:19 82:25 87:14
88:21 89:9 90:6
91:1,10 93:3
letter 61:22
level 30:1 67:2
Lewers 1:16 2:13,13
4:2 35:15 39:14,22
40:8 47:5,11 51:21
52:5 53:16 58:22
59:5 70:17 72:10
72:19 73:8 77:5,22
78:2,7 81:3,14
82:14,19 83:3,10
83:24 84:3,7 85:22
86:1 87:20 89:3
92:8,13,18,23
liaison 32:25 72:5
life 80:24
limit 30:13 68:1 85:9
85:11,15
limited 8:3 39:9
limits 13:2
link 35:20 78:1,2
list 33:16 36:11,16
38:2 67:15 71:23
72:13,15 73:15
78:11
litigation 95:13
little 15:21 20:11
28:8 29:7 40:15
54:19 55:19 68:15
76:17 79:16,20
89:10
local 92:12
location 87:19
logistics 91:12
long 29:25 78:2 88:4
longest 6:9
look 7:6,18 9:8 10:13
22:9 33:20,22
34:11,14,15 39:11

43:19 44:10 46:14
46:24 49:11 55:11
55:19 59:1 61:19
61:23 63:3,7,15,21
67:5 69:9,20 80:2
91:8
looked 9:18 10:11
17:15 22:7 34:22
42:8 47:18 62:2,25
69:13
looking 11:4 14:6
49:25 50:10 62:12
62:19,22 63:15
73:22
looks 7:25 23:21 30:7
lose 23:20
lot 10:17,24 17:24
21:16 32:21 37:6
73:17 80:24
lower 68:15

M

Madam 6:5 19:8
maintain 60:2
maintained 34:23
maintenance 36:18
38:6
major 32:2,6
majority 19:22 23:4
68:25
making 21:7 31:11
48:6 86:23 87:6
manage 10:7
manageable 11:25
management 11:1
31:24 63:16,17,22
65:23 66:10,12,16
66:17
Manager 1:17
managers 15:20
67:11
mandatory 5:14 12:5
manner 40:10
marching 83:25 84:4
materials 90:10
matter 23:1 60:7
88:19
matters 14:16,17
21:3 44:25 45:21
maximize 61:24
maximum 62:1
Maxine 1:16 2:13

mean 3:23 7:11
14:18,19 26:24
49:17 53:5 58:1
59:10,13 61:10
62:19 64:16 69:10
69:11 72:6 73:19
77:15 79:10
means 7:12
measures 7:20 38:10
media 21:4 44:20
45:3,12,12,13,17
45:22,24
meet 20:21 24:13,14
25:8 27:15 71:14
89:25
meeting 2:5,6 4:16
8:18 9:7 17:20
18:13 19:21 21:22
22:4,7,14,15 23:17
24:10,18 25:1,21
26:2,13 27:17,22
29:23 30:7,25 31:7
33:1,3 46:19,25
47:6,7,8,10,21 48:8
48:23,25 49:2,24
50:9,14,22 51:6
54:7 55:17 58:10
58:13 60:15,19,22
61:20 62:5,7,8 66:2
68:12 71:18,21
73:2,14 74:12,15
76:17 77:3,5,6,15
77:18 80:16 81:11
81:18,21 82:1,3
83:2 85:3,16 87:15
87:16,18 88:18,22
89:1,10,15 90:2,9
90:12 91:8 92:20
94:18
meetings 12:5,9,18
19:8,12 20:24 21:1
21:24 22:24 24:11
24:12,15,22 25:3,3
25:5,6,7,11,12,13
25:15,16,16 28:9
28:10 31:3 36:23
36:24 45:10,10,13
45:17 66:25 69:7
71:24 73:7 81:2
82:23 85:10
Melanie 6:15 11:17
17:7 20:7 31:8

69:15,18,20 72:13
72:14
originally 11:23
54:19,21 69:16
70:1 73:12 75:15
80:19 81:25
Orlando 15:1
ought 12:5
outcome 95:14
outlay 33:11,14
outline 6:12,13
outreach 59:12
outside 28:13 37:2
75:12
outstanding 48:17
overall 89:13
overlap 10:17
oversee 63:10
overseeing 8:10
21:18
oversees 7:24
oversight 1:1,13 2:4
8:7,16 9:15,16
10:18 14:3 17:15
18:3,11 19:1 20:10
20:23 21:15 25:22
27:25 29:21 31:25
32:4,12 33:12
34:22 36:2,12
37:18,21 40:22
42:9 44:21 62:25
69:14
owned 37:13 38:21

—————————
P
—————————
P 2:1
p.m 1:4,4 94:18
package 26:2
packet 90:11
page 57:3,8
paid 13:17,18
paper 48:20 76:25
parents 10:22
part 10:5 30:13 42:3
42:25 52:12 63:20
65:16 86:13 90:22
participate 40:13
42:13 53:6 55:3
57:1 58:16 64:21
65:6 72:15 75:21
75:25 90:16
participated 57:25

participating 15:5
75:18
participation 59:20
61:25 76:8
particular 28:14 49:7
76:6,18 82:11
parties 95:11
partner 14:15
partners 14:22
party 95:12
pass 18:17 23:5 89:8
passed 10:13
passes 5:8 81:10
passionate 86:10
Pat 51:4,15 53:22
PDF 79:4
pending 45:21
penny 38:24
people 11:4 27:13
30:4,10,16 46:10
52:25 62:7 65:10
65:12,22 68:16
73:17 83:22 86:15
percent 7:2 32:7
84:12
performance 18:4,5
43:13 44:3,3,6,10
44:11
performed 20:16
21:16
performs 21:10
period 26:4,5 29:22
periodic 51:7
periods 93:13
permissible 12:14,15
permit 23:6
permitting 61:6
Perrone 1:11 3:2,2
person 12:18 21:20
62:8 63:13 68:2
personally 54:3
perspective 62:24
72:23 73:21
pertaining 41:11
phone 71:1,4
physically 62:6,9
64:16
pick 9:21,22 12:23
73:15 78:25
picked 73:12
picking 73:19
place 68:22 78:14

92:25
plan 29:12 33:14
72:19 84:17 85:4
planning 33:11 64:11
68:1
plans 38:6 42:18 84:9
players 31:18,19
please 4:9 16:19
52:10 53:21 90:7
plus 42:4
point 2:6 22:7 25:24
34:4 48:11,14
51:13 65:19 71:10
74:10 76:1,10
81:18
points 31:12,20,20
47:14 92:3
Police 58:23
political 94:2
position 45:6,8
possible 58:11 93:24
possibly 79:4
post 36:7
posted 77:12,20
91:15
potential 14:21 24:5
24:7 54:23 55:25
56:12 58:8 75:22
potentiality 56:23
potentially 54:25
79:6
power 56:3
PowerPoint 6:10
practice 5:22 13:5
14:9 18:10 23:16
26:15 27:23,24
45:25 55:10,14
practices 6:13 8:6 9:4
9:14,19 10:11
31:25 46:5 54:1,7
65:20 78:19
preclude 15:8 39:6
preparation 16:15
21:18
prepared 40:21
48:24 50:21,24
90:25
preparing 8:24 17:12
21:5 33:1
present 5:23 8:19
22:16 24:19 48:25
56:13 62:10 73:3

89:13
presentation 6:2,10
51:19 89:17,18
presented 25:19 26:3
54:1 61:9 63:3
71:15 79:23 80:1
presenting 17:13
preserve 16:13,16
President 1:16 2:25
3:7 6:7
presiding 20:25
22:11,12,13 23:8
69:7
pretty 10:19 11:9,24
26:7 35:23 36:2
37:10 58:20 63:4
73:13 84:13
prevail 19:18
prevailing 23:19
prevent 51:9
previous 31:3
principles 40:11
prior 91:8
private 6:19 7:3
privilege 88:10
probably 11:7 28:23
37:25 40:14 46:20
59:14 74:16 87:15
89:24 92:17
problem 13:9,13
67:20 70:13 74:23
78:5 83:23 84:10
problems 48:21
procedures 13:24
19:11 41:22
proceed 6:3
proceedings 95:7
process 7:13 9:2 10:7
10:8 12:6,19 28:6
29:9 30:3 40:15
41:18 42:25 52:14
53:1 66:4 75:16
93:11,11
procurement 44:4
produce 43:15
productivity 6:25
products 36:25
program 18:15,18
32:3 41:11 43:9
50:16,17,22 60:5
89:14
programs 7:17 32:3

progress 37:15 60:5
prohibit 39:10
project 8:12 13:20
15:20 32:8,9 33:23
37:14 38:4 39:12
39:12 46:14,24
63:16 66:9,11,12
66:15
projected 36:20
projections 34:12
projects 7:7,9,12
16:3,8 29:14 33:16
36:16 38:2,19 44:7
48:17 49:12,24
50:5 58:18 63:24
64:3,8 67:12 92:16
promote 7:21
proper 23:2 45:24
properly 39:3
proposals 38:6
propose 60:18 61:18
79:18
proposed 27:7 29:10
32:2,15 38:18 56:3
73:3,6 81:22 90:24
proposing 82:4
prospective 72:8
81:13,17
provide 8:5 15:25
33:24 34:17 37:8
49:23 50:11,13
61:14 71:23 90:12
90:16 93:25
provided 18:22 31:25
36:8 50:20 55:12
90:25
providing 16:2,8
32:20,21 49:21
provision 13:13
19:15 71:16 72:20
provisions 14:11
19:18
proxy 12:14
PTA 1:16 2:14 53:17
public 1:1 7:9 11:3,4
15:7 17:20 21:4
22:19 23:24 24:16
25:9 27:8,10 28:17
29:6,9,15,17,19,20
29:20,23 30:2,3,6,8
30:11,19,20 31:2
32:16 33:7 35:2,10

36:14 37:4,9 45:4
45:10,11,18,22,24
46:19,23 48:7,8
55:14,16,18 63:12
63:14,19 64:5 66:8
73:10,17 74:6 79:9
79:23 85:10,16,16
86:3,6 88:6,15 95:5
publicly 23:25 24:9
39:4 40:1 44:24
purchasing 53:2
purpose 90:2
purposes 72:17
pursuant 85:13
pursue 20:15
put 8:12 9:1,18 21:20
27:4,5 35:5 36:12
47:19,25 49:14
53:2 55:20 76:25
93:1
puts 22:21 33:14,22
putting 6:9 33:3
78:18

Q

quarter 49:3,3
quarterly 8:12 16:11
24:13,14 37:19
38:20 43:16 50:10
89:19 90:22
question 22:20,22
40:25 41:5,25 47:5
47:23 49:17 53:10
53:23 56:1 59:6
64:22 68:18 72:10
79:9 91:5
questions 11:15
22:23 27:14 29:2
46:5,6 47:12 51:20
61:17,17 72:6
88:23
quick 36:2 37:10
73:10 91:4
quickly 74:14
quite 37:17 42:1
quorum 19:24 20:1
22:6,8,10,16 60:25
77:9 89:16
quorums 19:21 20:6

R

R 1:23 2:1 95:4,19

Rabinowitz 1:15
2:19,19 3:22 4:15
4:23 5:1,3,5,7,10
6:3 14:12 15:15
17:21 18:12 39:20
43:1,25 46:6 47:12
47:22 48:11 49:5
49:14,17 51:18
52:10 53:10,20,23
54:12,14 55:22
56:11,16 57:4,9,13
57:18 59:6,19
60:13 61:1,24
62:11 64:14 67:17
68:5,18 70:10,15
70:20 71:13 72:1
72:14,22 75:3 76:1
76:12,20 77:2,14
78:8 79:3 80:4,14
80:23 81:6,8,10,16
82:10,17,21 83:7
83:11,17,21 84:1,5
84:11,13,19,23
85:2,5,18,20,24
86:12,18,22 87:1
87:10,17,21,23,25
88:4,13 89:6 90:1,7
90:13,24 91:2,12
91:18,23 92:14,21
94:3,8,11,13,16
raise 57:21
raised 42:11
raises 47:22
rarely 69:10
reach 62:21 67:13
read 5:13 31:4 77:21
reading 43:23 92:6
ready 88:5 89:25
realistically 73:20
reality 72:24
realized 78:5
really 21:12 37:10
56:1 59:10 69:8
73:13 75:23 77:15
86:9
reason 9:11 12:10
13:16 33:20
reasonable 12:22,24
13:25 26:5,7
reasonably 85:15
reasons 33:24 34:13
57:21

recall 17:10 46:16
62:2,5
receive 7:3 19:3
received 79:3
recess 85:6,7 87:13
88:1,2,3,5
recognize 12:9 44:23
recognizes 22:17,19
recommend 9:12
10:21 11:10 12:15
23:22 27:3,23 28:1
44:13 54:3 55:5
64:23 67:24 68:3
71:5 79:1 83:15
recommendation
5:24,25 13:4 25:21
26:18 29:10 41:14
53:4 54:16 56:8
59:25 60:11 71:12
74:1,11 78:16,22
79:12,24,25 85:13
recommendations
8:24 16:16 20:4
24:24 25:18,19,23
26:3,6,9 29:7 36:25
62:13 70:25 71:8
72:7 74:8 76:16
78:13 80:7 90:15
recommended 10:24
10:25 11:7 13:5
14:10 20:22 44:15
46:4 55:14 62:14
65:20 72:4 85:8
recommending 9:10
13:11 73:24
recommends 22:19
reconsider 23:14,16
23:20 60:1
reconvene 30:9 62:6
88:5
reconvening 88:17
record 46:1,20 53:21
87:8 91:20,21 95:8
recorded 23:25
recording 21:18
records 33:7 36:6
recusal 57:24
recuse 15:4 60:8
67:16
recused 76:5
redline 79:6
redo 72:19

reduce 34:1,19
reduction 38:15
Reece 1:17 2:17,17
4:4 5:2,9 40:25
42:1 46:7 47:4
53:12 54:10 57:3
59:10 62:12,18
66:1,8 69:8,23
70:19 78:10 79:8
82:16,23 83:19
84:9,12,16,21 85:4
85:17 94:12
refer 78:15
reference 48:4,19,20
68:6 76:14 78:20
78:21
referendum 8:10
11:19 34:12 38:25
42:11,19 44:5,12
referred 79:10
referring 43:9
reflect 45:6
reflected 24:10 38:19
regard 41:9 54:15
regarding 51:2 52:8
93:1
regular 25:6,13,15
regularly 25:20
71:18
reimbursement
13:19,23
reject 26:9 76:19
rejected 57:19
relate 31:17
Related 29:20
relates 93:24
relating 74:3
relationships 31:14
relative 50:4 81:17
95:12
relevant 6:23 35:9
remaining 43:21
remember 43:12
45:2,10 58:19
reminded 87:14
render 65:17
replace 55:5
replaced 12:19
replacements 12:23
report 7:5,5 8:5
24:20 37:20,22
38:1,2,14 43:16,16

43:17,18 46:24
49:12,23 50:11,13
50:24 52:13 55:10
79:22 81:21 82:6
89:19 90:23 95:7
reported 1:22 43:19
reporter 30:23 80:15
80:22 81:1,5 95:4
95:19
REPORTER'S 95:1
reporters 45:4
Reporting 1:23
reports 8:12,20,24
16:12,15 21:5,25
31:16,18 36:24
37:19,20,24 38:20
42:15,24 43:20
repository 33:9
represent 56:19
representative 53:17
54:23 56:21 59:22
66:14 67:23
representatives 71:7
represented 10:15
63:6,8
representing 2:17,22
59:15 66:19
request 31:2 88:7
90:18
require 23:4 27:19
32:16
required 13:22 24:6
42:3
requirement 5:16
requirements 18:24
25:5,9 33:7 39:18
requires 22:20 24:12
68:25
requiring 18:19
research 3:7 6:7,22
7:25 8:5 46:15 48:1
68:19
resend 89:4
resolution 5:16 10:13
10:25 11:23 12:20
13:1,14,16 14:2,11
17:10 18:23 19:6
20:8 24:11 29:8
39:9 54:20 55:8,12
55:17 56:4,9,12
57:8 59:2,7 61:5
62:3 67:22 69:15

67:7 80:15,25
usually 7:7 68:7,8
utilization 44:8
utilized 18:4,10

V
---
validation 93:11
value 47:25
vary 29:7
venture 75:12
vice 1:16 2:8 3:6,19
4:16,18 6:5,7 19:8
19:25 20:9 21:8,10
21:11 23:1
view 35:3 37:10
71:10 74:10
views 45:2
vision 49:21
visit 13:20
vocal 7:19
voice 86:3,7
voluntary 7:2 13:19
volunteer 53:13
volunteers 68:14
vote 5:5 15:5 22:21
23:5,7,13,24 24:2,6
24:8 56:12 62:4
68:9 73:18 76:23
84:19 86:15,15
voters 93:8
votes 23:10
voting 23:23,23 68:8
72:12

W
---
wait 76:16
walk 9:2,4 15:21
walk-through 46:4
want 4:21 6:8 11:12
11:14,15 13:8,11
18:19 20:15 21:9
24:13 25:14 26:17
27:11 28:3 30:4
31:22 34:14 36:15
38:7,17,23 39:8
44:10 45:13,14
52:7 53:15 56:21
58:16 61:24 63:23
70:11 71:6 72:15
74:6,24 78:21,22
79:23 80:1,2 83:7,9
83:11 85:22 86:6

91:5 92:1
wanted 13:20,21
18:9 29:15,25
39:11 59:25 66:22
78:25 79:6
wasn't 5:14 18:2,2
22:8 62:15 69:16
73:15 76:22
Watch 7:5
watchdog 6:21
watched 73:11,14
watching 33:4
way 9:23,24 10:1
25:10,22,25 27:6
29:12,13 30:2 40:7
47:2 55:9 61:15
78:20 93:12
ways 7:1,25
we'll 2:9,11 3:15,15
8:4,19,22,25 9:1
16:17 20:11 30:24
49:25 52:1 70:25
78:1,9 88:5 91:10
93:17
we're 12:6 31:10 34:3
35:20 41:9,13
42:20 45:12 49:19
50:3,14,20 54:14
59:20 61:20 69:17
69:22,22 73:10
74:13 82:6,7,21
87:19 88:2,4,16
89:13,16,18 91:22
92:5 93:15
we've 9:23 14:9
31:11 48:15 57:13
website 35:2,4,5,8,11
35:12,20 36:5,9,23
37:16 77:13,23
78:4 89:4
websites 36:13
Wednesdays 84:14
week 9:5 81:24 82:11
83:12
weeks 37:25 82:5
welcome 2:4 52:24
59:8 71:3
went 21:3 73:12,18
93:10,12
weren't 75:18,24
willing 13:6,7 65:14
71:4

wish 22:18,20
wishes 51:14 85:12
withdraw 61:7
withdrew 69:17
women-minority
37:12 44:8
wonderful 33:2
55:10
word 45:25 79:5 87:4
WordPerfect 79:5
work 6:15 11:20 12:2
13:8 14:4,5,6 16:12
16:21 36:25 37:22
43:4 44:16 47:2,16
47:21 51:16 52:1
53:1 66:10 67:7
69:21 71:4 77:24
83:24
worked 17:9 68:22
working 34:3 35:15
78:4 79:19
works 78:2 83:10
84:22
workshop 47:8,8
80:1 83:2
workshops 28:7,8,18
28:22,24 36:24
worry 70:4
worthy 9:10
wouldn't 73:1,5
WRIGHT 1:2
writing 31:1
written 9:23 30:22
wrong 31:5 35:7,20

X

Y

Yeah 49:6 57:17 59:1
76:1 82:21 85:4
91:4
year 12:17 20:20
48:16 49:22 50:7
52:17,17,20
years 53:12
Yep 82:19

Z

0

1

1.0 78:23
1.1 78:24
10 32:7 93:9
100 7:2
11 11:23 69:15,16,18
69:19 70:1
12 11:22,24 62:14,15
62:16,17,18 68:20
69:8,11
12th 83:23 84:1
95:15
13 68:15
13th 81:25
16-17 52:16
16th 83:13,16
18 11:22,24 62:17,18
68:20
1979 6:20
19th 84:2

2
---
2 57:3,8
2.0 78:23
200 1:24 50:19
2014 93:8
2015 1:4 95:15
219 33:8
23rd 82:18 83:4
2nd 82:1

3

3.0 78:23
30 12:23 26:7 55:15
93:13
30th 83:9 84:8,16,23
85:5 87:19 89:20
31st 9:6
33301 1:24

4

4.0 78:23
45-minute 18:15 89:5
48 26:13

5
---
5 1:4
5:30 85:3 87:19
5:38 1:4

6

6(2) 85:14
633 1:24

7

7:53 1:4 94:18
72 26:13

8
---
800 50:16,19

9
---
9 60:18 82:4,7,8
90 84:12
954-463-3326 1:25
9th 81:12 92:11