BROWARD COUNTY PUBLIC SCHOOLS
BOND OVERSIGHT COMMITTEE

KCW ADMINISTRATION BUILDING - BOARD ROOM
600 SE 3rd AVENUE
FORT LAUDERDALE, FLORIDA 33301
DECEMBER 19, 2024
5:30 P.M. - 7:07 P.M.

ATTENDANCE:

Michael F. McIntyre, AECOM
Ashley Carpenter, Atkins
Denise Mincie-Mills, EDDC
Rafiki Brown, Task-Assigned Capital Budget Director
Omar Shim, Director, Capital Budget
Deniece Williams, Garth Solutions
Dave Rhodes, Chief Auditor

BOND OVERSIGHT COMMITTEE MEMBERS:

Steve Hillberg, P.E., Civil Engineer
Chief Tommy Demopoulos, Fire Chiefs Association of
    Broward County
Parth Patel, CGFO
Latha Krishnaiyer, Broward County Parent Teachers
    Association
William A. Tracy, Building Official, City of Parkland

Reported by:
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1   MR. HILLBERG: Okay. It's 5:30, let's go

2   ahead and get started. Before -- before we call

3   to order I'd like to recognize our school board

4   leader, Debbie Hixon, and have her say any words

5   that you might want to say to us.

6   MS. HIXON: Sure. Thank you for what you do,

7   and, you know, happy -- happy to be here tonight.

8   I guess I wasn't supposed to be, but it says on

9   my calendar I was, so here I am. But I know that

10 you do a lot of great work and we're very

11 thankful for what you do, and, hopefully, we move

12 through this and wrap up the SMART Bond and the

13 kids will have what they need.

14   MR. HILLBERG: Thank you. Questions?

15 Comments?

16   (No response.)

17   MR. HILLBERG: So before we call to order,

18 also, there, housekeeping is that we do not have

19 BECON here, nobody has any microphones, so for

20 the benefit of our court reporter, please, speak

21 at high volume.

22   And without further announcements I'll go

23 ahead and call the meeting to order. First item

24 is the Approval of Minutes from the last meeting.

25 It was held in September. Do I have a motion?

1   MR. TRACY: Motion.

2   CHIEF DEMOPOULOS: Second.

3   MR. HILLBERG: Okay. All in favor?

4   COMMITTEE MEMBERS: Aye.

5   MR. HILLBERG: All opposed?

6   (No response.)

7   MR. HILLBERG: And it's approved unanimously.

8   Okay. We'll move to the Revisions to

9   Resolution Number 23-109. It looks like this was

10   recently approved.

11   MR. SHIM: Yes. You know, at your last Bond

12   Oversight Committee meeting you had a motion to

13   take a look at the resolution to try to lower the

14   amount and to be able to meet the quorum. And we

15   brought an item -- after some discussion, we had

16   the workshop, and we brought an item and reduced

17   the committee members and reduced the quorum.

18   Instead of five, it's four now.

19   MR. HILLBERG: Okay.

20   MR. SHIM: I know that there was some typos

21   in it, so we'll take a look at that.

22   MR. HILLBERG: I have a reminder for that,

23   but I found some. So that will be real easy to

24   fix.

25   MS. KRISHNAIYER: Omar, you dropped two

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1   memberships, the ESE and one more; right?

2   MR. TRACY: The Florida Bar.

3   MS. KRISHNAIYER: The Florida Bar?

4   MR. HILLBERG: The Florida Bar.

5   MS. KRISHNAIYER: Okay.

6   MR. SHIM: And the rationale behind that was,

7   basically, that, you know, we're very much fully

8   in swing in the completion of the construction

9   phases and that those positions really dealt a

10   lot more with the contractual, getting into

11   contracts and getting into the design portion as

12   far as looking at, you know, what's required

13   during the project phases, so --

14   MR. TRACY: And now we're in administration

15   and closeout?

16   MR. SHIM: Right.

17   MR. HILLBERG: Okay. Moving on to

18   membership. Call for Experienced Representatives

19   to Fill Open Positions. The first item is

20   Construction Contracting, second is Minority

21   Builder. Anybody have any input on new --

22   possible new members to this committee?

23   MR. SHIM: We didn't get any additional

24   resumes. I made a few phone calls, but I still

25   haven't had any. I know that some of the board

1   members have mentioned that they would also reach

2   out. And so I'm still waiting to get any resumes

3   back from recommendations. And if anybody has

4   any recommendations, of course, for any of those

5   positions, let me know. And I think that, you

6   know, a lot of positions from a city, a college

7   or a retiree would probably be the best areas.

8   We have a minority builder and the construction

9   contracting piece. So if anybody has any --

10   anybody that can potentially fill that role, that

11   would be great.

12   MR. HILLBERG: Okay. Offhand, I can't think

13   of anyone, but I would certainly refer someone.

14   If I could. I'm sure I speak for the committee.

15   Okay. Presentations by District Staff.

16   Let's go ahead and start those, the Quarterly

17   Highlights, please.

18   MR. SHIM: Before I do that I just also

19   wanted to introduce Mr. Dave Rhodes. He's our

20   chief auditor.

21   MR. HILLBERG: Okay.

22   MR. SHIM: And, as you know, TaxWatch is not

23   going to be doing the oversight because

24   financially they just didn't have the funding to

25   be able to do it. So Mr. Dave Rhodes is going to

1　present, at least quarterly, I don't know Dave if

2　you want to --

3　　　　MR. RHODES: Yeah. What I'm -- my intention

4　is to try to gather information from our external

5　auditing firm who is providing some oversight

6　over both AECOM and the work that Atkins is doing

7　so that I can provide you guys with reports that

8　come from them. What I'm trying to do right now

9　is, from a housekeeping standpoint on my side,

10　our contract got approved later than we had

11　intended for it to be approved, and so we're

12　trying to get these -- these firms engaged to get

13　out and do this work. And in this case in

14　particular the firm that does the oversight and

15　quarterly reporting for the bond. We're running

16　a little bit behind on that, so I'm trying to get

17　them synched up so that we can get a report from

18　them before the next meeting. So I'm going to

19　have some quarterly report updates to provide

20　you. When we get to the Big 3 I do have some

21　information if you're interested that we got from

22　the end of last year when they finished up, some

23　observations that they had for the Big 3 at that

24　time. But this is kind of going to be on a

25　go-forward basis. I'll also be kind of keeping

1 my ear to the ground and keeping in touch with

2 some folks with the Facilities group and within

3 the Building Department to find out if there's

4 any additional information that I can gather up

5 to provide and share with you guys at the

6 meetings, as well.

7   MR. HILLBERG: Okay. Thank you very much. I

8 know that we all miss TaxWatch's contribution and

9 it's good to have a fill gap measure. I didn't

10 know that -- well, I don't know how to fill in

11 the gap with TaxWatch. So it's good to have you

12 here. Thank you.

13   Any other comments?

14   CHIEF DEMOPOULOS: Thank you.

15   MR. HILLBERG: Okay. Back to Quarterly

16 Highlights?

17   MR. MCINTYRE: This quarter the number of

18 projects in construction closeout went up by 5 to

19 152, it reflects year-to-year difference of 63

20 projects moved into construction closeout in the

21 last year.

22   Associated closeouts, the last three months

23 we picked up pace, we're now averaging 10

24 projects per month moving into 110b, meaning

25 obtaining a 110b and stepping into the final

1   closeout period, which is 110b 209. So that's a

2   dramatic pickup on a month to month and we see

3   that maintaining as we move forward, if not

4   picking up.

5   Summer construction took place this last

6   quarter. It was a successful summer. All

7   projects finished on time. We had no occupancy

8   issues, which is always the dread, it's the fear

9   with that dedicated summer work is that

10   everything is completed and approved for fall

11   occupancy. So we had a successful summer there.

12   There were some back-to-school initiatives, a

13   blog post, a summer construction video. A social

14   media campaign was issued during the summer.

15   On the Quarterly Highlights, we have 4

16   projects in planning. That may change this -- in

17   this quarter. Now that the school board has

18   finished their work some projects will move out

19   of planning into different levels of activity

20   moving forward. We have 1 that is still in the

21   design procurement, hire design. We have 3 in

22   design. We have 1 in hire contractor, meaning

23   the procurement stage for construction. We have

24   172 projects in construction. We have 152 in

25   closeout or some phase of closeout.

1   MR. HILLBERG: I want to jump in there.

2   MR. MCINTYRE: Sure.

3   MR. HILLBERG: In just looking ahead if we

4   maintain the progress next meeting will be the

5   first time that the sum of projects in closeout

6   are higher than all the rest combined. That is a

7   major milestone. And so I'm really eager to see

8   that happen.

9   MR. MCINTYRE: No more than we are. No more

10   than the board. Everybody wants to see us get to

11   the 110 stage because now we move into the

12   financial closeout, that 110 to 209.

13   MR. HILLBERG: Yes.

14   MR. MCINTYRE: But that's the target, that's

15   the goal. We are going to maintain that and we

16   see that as a realistic goal, the 10 plus moving

17   forward. So that puts us in good shape, I think,

18   going forward.

19   Status & Timeframes of Remaining Safety

20   Projects. Fire Alarm, we have 1 that's still in

21   planning, none in design, 1 hire contractor, 70

22   in construction, 25 in complete or close -- some

23   level of closeout phase, a total of 97.

24   Fire Sprinkler, 1 in planning, none in

25   design, 1 in hire contractor, 61 in construction.

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1 That number should be better but we are finding a

2 lot of extended work efforts on the fire alarms.

3 A lot of late adds during final inspections which

4 extends the project out and gives us additional

5 work. And we've got 27 that are closed. We

6 should be further along than that, but, again,

7 the additional work that's coming up at final is

8 becoming a problem. Just the duration to the

9 project is becoming a problem.

10   MR. HILLBERG: Yeah, that's -- that issue is

11 coming up again. And we really have to do

12 something to stop it.

13   MR. MCINTYRE: There are a number of reasons

14 but staffing issues is a problem for the

15 department. As they pile up it gets harder to do

16 the inspections.

17   MR. HILLBERG: We also need a rule, there are

18 no new discoveries on final inspections. I mean,

19 that may not be realistic, but it seems like

20 that's a way to control them.

21   MR. MCINTYRE: We're pushing through them.

22   CHIEF DEMOPOULOS: Is there a common item

23 that is found during final? Like, hey, they keep

24 asking for additional notification devices or

25 they want bidirectional amplifier for radios?

 1   MR. MCINTYRE: Additional -- additional

 2   scopes. It's some change-outs from smoke to

 3   heat. And the issue is not so much the work. I

 4   mean, it's a change order. You know and they're

 5    $1,200 apiece, right, installed. But it's the

 6   duration that becomes problematic, because now we

 7   have to have a design, then we have to do a

 8   change order, we have to negotiate and fight,

 9   then we have to get it permitted with shops, and

10   then we can finally order the material and push

11   the contractor to go. So it's the administrative

12   minutia that gets dragged into the mix that

13   creates a bigger problem. The change orders,

14   they're always, they're a pain, they're ugly, we

15   shouldn't be having to spend the money, you know,

16   on the late side of it, but it's that. It's that

17   time element that is frustrating.

18   CHIEF DEMOPOULOS: I know I've said it every

19   meeting, it seems like, but whether it's a

20   training aspect, whether it's a plan review

21   aspect, it seems like we either are missing

22   things in the plan review side and then a

23   different inspector is finding it in the field,

24   maybe the plan reviewer needs to be the one in

25   the field, but it just -- it seems like the

1   district is hurting themselves with their own

2   inspectors missing things in the beginning and

3   then wanting things in the end which causes the

4   financial and the time delay. So, you know,

5   definitely some recommendations for additional

6   training, staff oversight.

7   MR. MCINTYRE: The next two slides are an

8   example of that. We call them Fire Alarm Flags,

9   which are various projects that have issues that

10   have come up. And, again, the frustrating part

11   is, when they come up, they come up when you're

12   92 percent, 99 percent complete. You're on the

13   verge, you know, you're on that edge of making

14   everybody happy because you're getting the 110

15   and you're moving past it and it's like the

16   brakes lock. So you can see in the next two

17   slides we've got a number of projects that we're

18   just showing as samples where, you know, we're on

19   the edge of the 110, we need the fire alarm. The

20   fire alarm -- unfortunately, the fire alarm

21   inspection stops the electrical inspection

22   because that can't happen until the fire alarm

23   inspection, so you start to get that --

24   MR. TRACY: Cascade.

25   MR. MCINTYRE: It's the water stuck under the

1   dam and we don't have that release valve.

2   So you asked last time so we put the data in.

3   CHIEF DEMOPOULOS: Thank you.

4   MR. TRACY: Yeah, in my experience I found

5   plan examiners need to go out in the field and

6   inspect what they reviewed, because it makes them

7   a better plan examiner. I've also found if you

8   take the time and put your head in the plans and

9   do a virtual walk-through, you'll see, oh, that

10   header's too low, I need another smoke on the

11   other side of that header because of the

12   distance. And these things that -- if you don't

13   catch them in the plan review you don't see it

14   until the very end of the project.

15   MR. MCINTYRE: The district is working with

16   the inspectors to try to create scenarios where

17   we can get some work accomplished. We are

18   building some workarounds. It can't stop. It

19   has to move. So we are putting together the

20   workarounds.

21   CHIEF DEMOPOULOS: If they'd like to come to

22   Tamarac and do some training or ride-alongs or

23   something, we're more than happy to help.

24   MR. MCINTYRE: We're moving to Schedule

25   Milestones. Right now as of this point we have

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1   25 projects not completed by October of '25. As

2   I said last time, that is -- will be in flux

3   until we hit that date. There will always be

4   pressure back and forth. Projects will slide

5   out, they'll slide back in as things happen. The

6   fear is getting ahead of the FA issue so we don't

7   have slides just because of that. Or just slide

8   because we can't get the finals done. But that

9   has maintained so far. But there's a caveat.

10   Everything is in flux until it's not,

11   unfortunately. 304 projects will be completed by

12   October '25. There are four projects, as I said

13   earlier, that were in that planning stage that

14   will now start moving out of that planning stage

15   now that there's new directions. We have to get

16   some information on what that new direction will

17   be for those four projects.

18   MS. KRISHNAIYER: What would the 25 projects

19   be? Any idea what --

20   MR. HILLBERG: There is a list.

21   MR. MCINTYRE: They're all listed in --

22   MS. KRISHNAIYER: They're listed?

23   MR. MCINTYRE: Yeah.

24   MR. PATEL: I do have a question. How does

25   this compare to like the last quarter?

 1   MR. MCINTYRE: It's the same number.

 2   MR. PATEL: Same number. Okay.

 3   MR. MCINTYRE: Same number.

 4   MR. PATEL: Got it.

 5   MR. MCINTYRE: As we move through this --

 6   this construction season we'll start to see how

 7   that shakes out a little bit more.

 8   MR. PATEL: Thank you.

 9   MR. HILLBERG: Well, actually, here there's a

10   slight improvement over last time.

11   MR. MCINTYRE: I think two projects picked

12   up, but I don't consider two a great catch. If

13   it was 12 I'd say, yes, I'd make sure I threw

14   that out there, but two could be two the other

15   way next month.

16   MR. HILLBERG: Okay.

17   MS. KRISHNAIYER: What -- can you explain

18   what change in the delivery method means?

19   MR. MCINTYRE: Change in the delivery method?

20   That would be on construction. If there was a

21   discussion that the project was going to go to

22   design fit build or maybe it was going to go to

23   design fit build and it was changed to go to CM

24   at Risk. We have one project that is just that

25   way, that is going into design procurement now

1   that got turned around, got redesigned,

2   reprogramed, re-envisioned as a project, and

3   because of that the -- the delivery method was

4   revisited to what is the best delivery method to

5   move the project along in a more timely manner?

6   So that's one that was changed over to CMAR,

7   because -- because design and construction, in

8   theory, goes in parallel rather than linear.

9   MS. KRISHNAIYER: Thanks.

10   MR. MCINTYRE: Yeah. So I don't think I have

11   to walk you through this list. You've got them

12   all that we're projecting right now are moving

13   out. And, again, that is updated monthly, not

14   just the quarterly reports but the monthlies.

15   Big 3. Start with Blanche Ely. Status of

16   work. All scope is complete for all buildings.

17   Final inspections are underway. But here's where

18   it gets complicated if you look at the number of

19   buildings. We've got 1, 2, 3, 4, 5, 6 -- 11,

20   we've got 11, 12, 13 buildings for Blanche Ely.

21   So we're pulling finals for each and every

22   building. An example of the duration, the FA for

23   that many buildings could take a month, right,

24   the final inspections. Because you're going

25   building, by building, by building to pull it all

1 for a campus-wide final, and then the other

2 finals. But the finals have been called. So

3 finals are a big milestone in that world. So

4 you've got to the point where the contractor,

5 that we are comfortable, the architects are

6 comfortable that we need to call the finals. We

7 are ready for an inspection. We are ready for

8 approval. It's a big milestone. For Blanche Ely

9 that's a big step forward.

10   Open change orders, we do have one for a new

11 ADA access and aluminum covered walkways for 14

12 and 17, but that's -- that work will be picked up

13 and should not be an issue as far as the project

14 moving forward.

15   MR. HILLBERG: Thank you.

16   MR. MCINTYRE: Northeast High School, in

17 Active, Building 1, if you go through the scope

18 we've got fire alarm and fire sprinkler

19 completion pending shop drawing approvals.

20 Building 2 is complete. Building 3 is complete.

21 Building 4, smoke vents replacement pending,

22 executed change order for that. Building 5

23 revised schematic designs for new AHU is at the

24 Building Department now for review and approval.

25 From the last meeting we're seeing a dramatic

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1   improvement in reviews at the Building

2   Department. We're getting good turnaround, which

3   is -- which is helpful. It gets us -- it gets us

4   onto the ground much faster. So that's -- that's

5   a huge plus. Building 6 is complete, 7 -- well,

6   the rest of the buildings are complete, the scope

7   of the work is complete. No outstanding change

8   orders for those other buildings. So we just

9   need to wrap up those four or five active

10 buildings and then we can move into finals.

11   Northeast High School (Continued), we have

12 covered walkways and fire sprinkler piping,

13 Building 4 we still have smokes. So you can

14 still see scope work there and some change order

15 work, but it's mostly original scope.

16   Then the third page is still scope work

17 that's ongoing. Yeah, the new classroom

18 additions. We do have open change orders there.

19 We're trying to clean those up.

20   Stranahan High School, still a lot of work

21 going on. It's in active construction. Building

22 1 is complete. Building 2 contract work is

23 complete but we have change order work in

24 progress. Roofer is onsite completing their

25 final work. 3 is complete. 4, contract work is

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1   complete, change order work is in progress.

2   General contractor's onsite and implementing the

3   roofing and exterior filtration work. Building 5

4   is complete. Building 6 -- it's almost like

5   every other building. Building 6 is we have

6   contract work complete, again, additional change

7   order work ongoing. Building 7, complete.

8   Building 8, change order work is in progress,

9   roofer is onsite completing. Roof is at 80

10   percent. Change order on 9 is in progress.

11   Roofer is onsite, also. 10 through 12 is

12   complete. 13, general contractor's onsite to

13   finish downspout work. 14, contractor onsite

14   finishing downspout, also. 15 is complete.

15   Castaldi report completed on 17. Demolition is

16   recommended. So Building 17 we have a

17   recommendation to demolish the building. And

18   we're not quite sure whether that will be wrapped

19   into the project or it will occur later. That's

20   still a determination to be made there. Building

21   18, engineering report in progress, structural

22   issues. We're coming across a number of

23   structural issues across the program, let's say,

24   holes in the FCA, where the Facilities Condition

25   Assessment did not see or find structural

1   deficiencies, some associated with roofing work,

2   whether it's joist, metal decking, some walls,

3   surprisingly, but we're -- we're trying to get

4   our arms around the structural issues and get

5   them wrapped up quickly in a cost effective

6   manner. But the FCA issues are problematic.

7   20 is complete and 21 through 23 is complete.

8   MR. HILLBERG: Hold --

9   MR. RHODES: Yeah, the -- I have a summary of

10   the observations from the audit that was

11   presented to the audit committee back on May

12   16th, which was performed by our external firm

13   that has been routinely providing oversight of

14   the bond program, specifically, with regard to

15   the work that's being performed by AECOM and

16   Atkins. And I'd like to, if it suits the

17   committee, I can -- it's a large report but it

18   would probably be best if I just read for the

19   record the summary of these six findings that

20   they had. Would that be okay?

21   MR. HILLBERG: Yes, please.

22   MR. RHODES: Okay. So the first observation,

23   and it's titled 2014 Facility Needs Assessment,

24   and this is what they had to say. Through our

25   comparative analysis and inquiry with

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1   stakeholders we noted deficiencies related to the

2   execution and documentation of the 2014 Facility

3   Needs Assessment and the prioritization of

4   project scopes. Further, while assessment data

5   was provided for individual schools, stakeholders

6   noted that a comprehensive final report was not

7   provided at the conclusion of 2014 Facility Needs

8   Assessment.

9   Although, I understand that some of this is

10   probably not going to come as a surprise to the

11   group that's been following this all along, I'll

12   pass it along all the same.

13   The summary of observation number 2 is

14   Castaldi analysis between 2005 and 2009 Castaldi

15   analyses were performed by third-party

16   consultants for each of the Big 3 schools to

17   compare cost of renovation versus new

18   construction for individual buildings. Through

19   our analysis we noted that in 27 buildings

20   renovations were performed as part of the SMART

21   program despite previous conclusions from

22   third-party consultants and the Florida

23   Department of Education that new construction

24   would be more economical than renovation of these

25   buildings.

1   Finding number 3, unaddressed deficiencies

2   from the 2014 Facility Needs Assessment, through

3   our comparative analysis of 2014 Facility Needs

4   Assessment and the executed scopes of work for

5   the Big 3 schools we noted that deficiency items

6   included the initial scope of the GOB program did

7   not appear to be included in the final scope for

8   construction. They identified certain items that

9   came out of that 2014 report and compared that to

10   the scope. And so I'm not providing you with

11   like a side-by-side detailed list of what wasn't

12   included, but they identified items that were not

13   included.

14   Item number 4, S/M/WBE compliance and

15   monitoring, through our review of the

16   Small/Minority/Women Business Enterprise

17   compliance data from the District's supplier

18   diversity management software, B2Gnow, we noted

19   that 10 of 11 projects reviewed did not meet

20   their contractual S/M/WBE participation

21   commitments. Further, through discussion with

22   the Economic Development & Diversity Compliance

23   Department we noted that S/M/WBE compliance data

24   is not available in B2Gnow for Stranahan project

25   001683 or Blanche Ely High School, project

1   001646. Additionally, we noted discrepancies

2   between the data captured in B2Gnow and the

3   source documentation such as contract documents

4   and contractor pay applications.

5   Finding 5 summarized, contractual

6   construction schedules, RSM previously reported a

7   finding related to the construction manager

8   compliance with contractual construction

9   schedules in September 2022, Program Management

10   Internal Audit Report, observation number 4,

11   which remains open as of the date of this report.

12   Through our review of the contract documents for

13   the SMART program renovation projects for the Big

14   3 schools we noted that all three projects have

15   surpassed their contractual substantial

16   completion date. While change orders to extend

17   the construction duration were issued for

18   Northeast High School, project 001684 and Blanche

19   Ely High School, project 001646, each project has

20   surpassed the modified substantial completion

21   date.

22   Then onto the sixth and final observation

23   summary, nondestructive/destructive testing

24   reports for each of the Big 3 projects we noted

25   that third party's nondestructive/destructive

1   testing reports were not readily available or

2   retained in the District's construction

3   management software and system of record

4   eBuilder. Further, while testing reports were

5   provided upon further request by the PMOR for

6   Stranahan High School, project 001683 and Blanche

7   Ely High School, project 001646, reports were not

8   provided for Northeast High School as of the date

9   of this report.

10   That concludes the summary of the findings

11   from that report.

12   MR. HILLBERG: That's pretty grim.

13   MS. KRISHNAIYER: Mm-hmm.

14   MR. HILLBERG: So, as far as, though, number

15   1, no final report, is there a remedy for that or

16   is that just in the past and there's nothing you

17   can do to make it right; there's no -- is there a

18   step to make it right?

19   MR. RHODES: The understanding that I had,

20   and it was anecdotal, because there didn't seem

21   to be anybody in the district that worked here

22   then that was able to identify whether it was a

23   contract deliverable that simply wasn't delivered

24   or if it was delivered and somehow it was

25   misplaced, removed, there really is no answer to

1 how that happened. There was no evidence of

2 whether or not there was anything nefarious or if

3 it was incompetence, but they were not able to

4 put their hands on that to look at what that

5 final report would have said.

6   MR. HILLBERG: My question was more along the

7 lines, is that something that needs to be done

8 now; can that final report be done now; or would

9 it be helpful? Are we too late; too far passed

10 that?

11   MR. RHODES: My understanding is that we're

12 too late because the report, itself, was not

13 comprehensive enough for anyone to understand for

14 it to have then been reduced into this final

15 report. And so what they were doing was like

16 they were saying, what can we buy for $800

17 million at that particular time and the -- it

18 wasn't without wailing and gnashing of the teeth

19 that this final report wasn't provided, but it

20 was problematic that it wasn't there for a clear

21 comparison to what was planned versus what was

22 delivered.

23   MR. HILLBERG: Okay. Thank you. Omar, yes?

24   MR. SHIM: Yeah, just a quick question. On

25 that audit was there staff response to those

1   questions? Typically, there are.

2   MR. RHODES: Yes. But usually the staff

3   responses would come from AECOM or a combination

4   of AECOM and folks from the Facilities

5   department.

6   MR. SHIM: And you can provide the committee

7   with that?

8   MR. RHODES: Sure. And, in fact, I can -- if

9   you'd like, I can provide that report in full so

10   you could see the entire context as well as the

11   responses to it. I'll just get with Omar to find

12   out where to send that to.

13   MR. SHIM: Yeah, we'll forward it to the

14   committee so the committee has that report along

15   with the responses at least at the time that you

16   can see. I'm sure some of that stuff has been

17   addressed going forward, and the responses would

18   be included.

19   MR. HILLBERG: Yeah, I would like to think

20   that these issues haven't been languishing.

21   CHIEF DEMOPOULOS: So I know we got rid of --

22   but the district got rid of TaxWatch and the new

23   chief auditor, Mr. Rhodes, are you an employee of

24   the district; are you a third party? Like --

25   MR. RHODES: I am one of the three direct

1   reports to the school board. There's the

2   superintendent, the general counsel, and then

3   myself. So the short answer to your question is

4   I am indeed an employee of the district, but I

5   report directly to the board, not at

6   administration.

7   CHIEF DEMOPOULOS: Thank you.

8   MR. HILLBERG: Thank you. Continuing?

9   MR. MCINTYRE: Sure. So next we're onto

10   slide 22, which is Change Order Revised Policies.

11   Since our last meeting there has been some policy

12   changes which have been helpful in improving the

13   process for change orders. It's speeding the

14   process up, getting us moving from internal

15   approval and recommendation to final approval and

16   allowing for the contractor to move forward.

17   Rule number 1, the Superintendent is authorized

18   to approve all change orders up to $5,000, based

19   on the recommendation of the District's Program

20   Management Organization and provided the

21   cumulative total for all change orders for a

22   specific project has not reached the cumulative

23   limits identified in Rule 3 below. So there are

24   a number of rule changes.

25   Rule 2, the Superintendent is authorized to

1 approve change orders above 5,000 and up to

2 100,000, provided the cumulative total of all

3 change orders for a specific project has not

4 reached the cumulative limits identified in Rule

5 3 below. All changes above 5,000 would be

6 reviewed by the Districts's Change Order Review

7 Panel, CORP, which meets weekly and a

8 recommendation will be provided to the Chief

9 Facilities Officer prior to any authorization by

10 the Superintendent. And that happens on a

11 regular basis now.

12   Rule 3, Cumulative Limits. The cumulative

13 limit of authority shall be 3 percent of the

14 board approved construction contract amount up to

15 a maximum of $500,000. When the cumulative total

16 of all change orders on a project has exceeded

17 the ceiling established above, all subsequent

18 change orders will require prior Board approval,

19 which is what happens, except in emergency cases

20 as declared by the Superintendent, or where the

21 change order in question would be in the form of

22 a credit, thereby reducing the Adjusted Contract

23 amount.

24   Rule 4. Subsequent to approval of change

25 orders by The superintendent in accordance with

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1   Rules 1 and 2, notice shall be provided to the

2   Board in a weekly report, which is done,

3   outlining such approvals. Although all change

4   orders will be confirmed by the Board at project

5   closeout, this does not preclude change orders

6   outlined in Rule 3 above from requiring prior

7   Board approval.

8   So these rule changes have improved and

9   tightened the process, but sped the process up at

10   the same time. So we're getting quicker action,

11   we're getting deeper reviews. So these have all

12   been very strong changes to the program.

13   Errors and Omission, everybody's --

14   everybody's had a nightmare in the program.

15   There's discussion of a policy change or

16   establishing a formal policy on E&Os. And there

17   is -- there is discussion of looking at the Palm

18   Beach County Public Schools' E&O policy, which

19   is -- which is fairly standard, follows I would

20   say industry standards on approaching E&O

21   recovery and how to approach it. So that would

22   be beneficial. These assume a reasonable level

23   of imperfection in architect and engineer, which

24   is the standard, and will allow that construction

25   can and will reveal items in the design that must

1   be modified, added or deleted. In the event that

2   the combined associated costs of errors and

3   omissions for a project exceeds 2 percent of the

4   construction cost, including materials, staff

5   will review the project with participation from

6   the design professionals. That happens

7   constantly. The recommendation for cost recovery

8   shall be the difference between the estimated

9   cost of errors and omission less 2 percent of

10 construction cost and less the value of

11 documented additional uncompensated services

12 provided by the design professional. Again,

13 these meet the standards that you see across the

14 industry in how you approach E&Os, that what is

15 recoverable is -- is that amount which you would

16 be in excess if the work was not an error or an

17 omission and was picked up during the bid

18 process. So it's what I would call the extra

19 markups; right? The change order value process

20 is the recoverable unless it's a particular kind

21 of error that's not caught until after the work

22 is done. Because, as we all know, work is never

23 done an even number of times, it's an odd number.

24 If it's wrong when it goes in it has to be taken

25 out and then done again; right? So in those

1   cases it's got full recovery. And we have

2   projects right now where we are actively seeking

3   full recovery on E&Os. So it's not something

4   that's left to linger.

5   MS. KRISHNAIYER: That's good.

6   MR. HILLBERG: That is good.

7   MR. MCINTYRE: Cumulative Change Orders.

8   We're staying in what I would call the happy

9   sweet spot. We are under 2 percent still, which

10   is amazing when we look at the state's average.

11   When you look at school district's average on

12   bond programs, which ranges anywhere from 7 to 9,

13   we're under 2 percent and we balance out between

14   1.4 and 1.6. But we're in very good shape there.

15   MR. HILLBERG: I thought when I read through

16   the report this afternoon that -- that that

17   should be listed as an asterisk when they say

18   that the final number or the current number of

19   change orders is 1.7, something close to that,

20   asterisk, then at the bottom normal range across

21   the industry is 5 to 8 or --

22   MR. MCINTYRE: Yeah, we have shown that in

23   the past. We can probably add that. It's a nice

24   add because it really helps to show that the

25   numbers are reasonable. No change order is good.

 1   MR. HILLBERG: No.

 2   MR. MCINTYRE: Right? But if you can beat

 3   these standards, if you can beat the industry

 4   standards, if you can beat the local standards,

 5   then you're in good shape.

 6   MR. HILLBERG: Yeah, I think that's a good

 7   benchmark to compare the success of the change

 8   order policy of the program and that needs to

 9   be in there. The public should see that. It

10   should say this is well under standards and this

11   is an example of, you know, an efficient program.

12   MR. MCINTYRE: Change orders are the bane of

13   my existence but they're the bane of Ashley's

14   existence because it's one of the things they

15   track very, very closely. So we're happy that

16   we're in the position we're in. It could be a

17   lot worse when we look at our peers.

18   AECOM S/M/WBE Reporting, we're hitting our

19   goals still. We're at 44.98 percent of our

20   contract of S/M/WBE. So we're happy that we're

21   hitting our numbers. Our partners are happy

22   we're hitting our numbers.

23   MR. HILLBERG: Is there -- I missed it. Was

24   there a target? Because, again, that might be a

25   good thing to show that we are even higher.

1   MR. MCINTYRE: There is a target.

2   MR. HILLBERG: So a minor note somewhere just

3   to show --

4   MR. MCINTYRE: Yes, 45 is the target. So it

5   jumps up and down a little bit, our actuals,

6   based on how many people take a vacation. That's

7   how close the margin is.

8   MR. HILLBERG: Mm-hmm.

9   MR. MCINTYRE: So we'll hit our number.

10   MR. HILLBERG: Just in broad terms even. I

11   don't want to go to the tenth of a percent,

12   just --

13   MR. MCINTYRE: Yeah, but we're happy where we

14   are. We'll hit the number.

15   MR. HILLBERG: Okay.

16   MR. MCINTYRE: Is this --

17   MS. CARPENTER: Ashley Carpenter with Atkins.

18   Just looking at the Risk Assessment for this

19   quarter, it did go down ever so slightly by a few

20   million dollars. And the reason is the risk is

21   kind of grouped into a few different categories.

22   So when I go to run the simulations I'm looking

23   at, firstly, projects that have not been awarded,

24   so we do still have some projects that have not

25   been awarded, it's a small, you know, pot. The

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1 main, you know, part of this program is the

2 active construction or active -- it's already

3 been awarded or it's in construction; right? And

4 then the third part is the projects that have

5 moved into closeout. We had about $50 million

6 worth of work move into closeout. When you think

7 about like a couple of big projects, like

8 Hollywood Hills High School was $20-some million

9 and so when that one jumps into the closeout,

10 obviously, I don't really -- I don't have risk on

11 those closeout projects anymore. Once they're in

12 closeout we're assuming anything that comes up,

13 even if it's on the 110b stage, the substantial

14 completion stage, it hasn't gotten to the final

15 yet, there may still be a few change orders, but

16 we have contingencies in the project to cover

17 that, so there aren't really any risks anymore

18 associated with those projects.

19   So because we had about $50 million worth of

20 work move into that category the overall

21 projection of the program just went down

22 slightly. I still think it's going to stay right

23 around this range. It's not like we're going to

24 see -- you know, Mike said a lot of projects have

25 been getting the 110b's recently, and that's

1 fantastic, but, you know, a lot of those jobs,

2 like we've spent contingency money in the

3 project, so it's not like we're going to be

4 getting millions of dollars back from those to

5 put into the reserve. You know, there will be

6 some nominal amounts of money that come back. So

7 that's -- that's the risk.

8   MR. HILLBERG: Can I ask you a question? At

9 the end of the program what's that graph going to

10 look like in broad projection? Is it pretty much

11 flat lined?

12   MS. CARPENTER: Yeah, it's going to look like

13 that. Yeah, it's going to look just like that.

14 This is assuming already that some amount of

15 money is going to be coming back to the reserve

16 when the projects are closed. So, actually, the

17 program is funded at higher than this value right

18 now. So the original baseline value of the

19 facilities project was $853 million,

20 approximately, and if you add 727 million to

21 that, that's less than what the program is

22 currently funded at. So right now, you know, we

23 have more money in the project, but knowing that

24 some money is going to be coming back as we close

25 them and that's why we're anticipating it to kind

 1   of land at the end of the day at this number.

 2   MR. HILLBERG: Thank you.

 3   MR. SHIM: Thank you. Omar Shim, Director of

 4   Capital Budget, again. So the -- this slide

 5   shows that the total SMART program budget

 6   increased by $2 million over the last quarter

 7   from 1,711.6 million to 1,713.6 million. So a

 8   detailed list of each project with budget

 9   increases are shown in the report on page 458 to

10   page 487. And from the total 1,713.6 million,

11   1,800, I'm sorry, 583.2 million is either

12   committed or spent. So, in summary, out of the

13   1.7 billion there is 226 million that's in

14   purchase orders right now and about 1.4 billion

15   has already been expended. And that includes all

16   of the $800 million in General Obligation Bond

17   funds that was approved by the public.

18   The balance of the funds that are not

19   encumbered or spent is about $130.4 million. And

20   out of the $130.4 million balance 28 million of

21   that is in completed projects that are being

22   financially closed out. And 102.4 million of

23   that balance are in financially active projects.

24   Next slide?

25   Expenditures through the first quarter are

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1   1,357.3 million as shown in the report. This is

2   a $56.2 million increase in expenditures from the

3   previous quarter. These expenditures increased

4   from last quarter by 5.3 million. So last

5   quarter you had 50.9 million and this quarter you

6   had 56.2 million. And, as I said, purchase

7   orders in place is 225.9 million.

8   Next slide, please?

9   Okay. So we just talked a little bit about

10   the risk. And since almost all of the project

11   are under construction in this program we're, of

12   course, having a lower risk of project cost

13   increases as discussed earlier. We complete --

14   as we complete and close out projects we recover

15   unused contingencies to sort of offset those

16   risks and return those funds back to the district

17   reserves. So this slide provides information

18   about that SMART program closeout process. So

19   substantial completion, of course, is when the

20   building can be used for its intended purpose.

21   Final completion is when the contractual

22   obligations are being fulfilled by the builder,

23   all of the contractual obligations. And then the

24   financial closeout portion is when we begin to

25   liquidate all the purchase orders and sweep all

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1   the balances back to the reserve. So 19 percent

2   of the primary renovation projects have been

3   financially closed out resulting in approximately

4    $10 million going back to the district reserves

5   and there's a complete list of financially closed

6   out on pages 491 to 511 in the report.

7   And that's all the financial slides; if you

8   have any questions.

9   MR. HILLBERG: Yes. The funding levels are

10   the currently and then plus any recovery as

11   projects get closed, is that enough to fund to

12   the end of the project, the end of the program,

13   the end of the SMART program?

14   MR. SHIM: Yes. I mean, as Ms. Carpenter

15   said, the risks are lower because you have all of

16   the projects under contract. There are some

17   change orders, but, of course, we have

18   contingencies inside the project for change

19   orders. And so whatever is not used in those

20   contingencies will go back to the district. And

21   if there are projects that go over that limit,

22   then it sort of gets funded out of, you know,

23   money that comes out of our reserve. And we

24   anticipate that we'll probably get more money out

25   of the projects than those risks, those remaining

1   risks.

2   MR. HILLBERG: Okay. Sounds good. Thank

3   you.

4   MR. TRACY: I have a question. On a typical

5   project what do you normally slot for

6   contingency; would it be 3 percent?

7   MS. CARPENTER: So on our typical SMART

8   program renovation projects we keep 5 percent of

9   the construction contract value in a change order

10   contingency line. However, we do have some other

11   contingency or pre-balance items within the

12   budget related to if we need to do a purchase

13   order for a geo-tech firm or for -- you know,

14   just some of those miscellaneous purchase orders

15   that we need or if we need to do an amendment for

16   the architect to do some additional services. So

17   we have some contingencies over and above that 5

18   percent, as well.

19   MR. TRACY: Now, will some of those trigger

20   as change orders or will they just be attached to

21   the contingency?

22   MS. CARPENTER: So the construction change

23   orders follow this policy that we had the slide

24   on.

25   MR. TRACY: Right.

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1   MS. CARPENTER: So whatever the rule -- you

2   know, it follows those rules always for the

3   construction. However, for the architect, it

4   depends if they were hired under a request for

5   qualifications, if they were and the board

6   approved their contracts, then the board also

7   approved any amendments to the contract. So any

8   change order that the architects get would go to

9   the board for approval as an amendment. But if

10   the architect was hired under a continuing

11   contract, then, if we have the money within the

12   budget, you know, budgeted as a contingency for

13   them, we can go ahead and increase their purchase

14   order. You know, it doesn't -- it is tracked.

15   It's tracked as a change order, but it doesn't

16   have to go to the board for approval.

17   MR. TRACY: Okay.

18   MS. KRISHNAIYER: I know I've asked this

19   before, but what's the main source or the reason

20   for change orders? I mean, where is it coming

21   from?

22   MR. MCINTYRE: On the construction side a lot

23   of unforeseen conditions. Majority, as you would

24   expect -- as would you expect, a majority is

25   unforeseen conditions. We have DNO's which will

1   drive change orders. You know, unforeseens, it's

2   a big category. Additional devices kind of fall

3   into there. Bad FCA information. You go to do a

4   roof and you find out that the decking is rotten.

5   You just added a year to the job but now it's a

6   change order for design services as well as

7   construction services.

8   MS. KRISHNAIYER: So there are legitimate

9   reasons for these change orders?

10   MR. MCINTYRE: Oh, yes.

11   MS. KRISHNAIYER: It's not --

12   MR. MCINTYRE: Oh, no, we have a very high

13   percentage of rejections on change orders. We

14   have a lot of change orders through negotiation

15   that Ashley's group is part of where it's a

16   valid -- entitlement exists, but the number

17   submitted is not acceptable. We have a very high

18   percentage of CCD's, Construction Change

19   Directives, where we can't come to an agreement

20   on the cost of the work, so we direct the

21   contractor to do the work and we manage it on a

22   T&M basis. So it's -- it's a tough process to

23   get a change order through on the contractor. As

24   it should be. As it should be.

25   MS. KRISHNAIYER: Yeah. Yeah. That's good

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1 to hear. Thanks.

2   MR. HILLBERG: Ashley? Ms. Carpenter?

3   MS. CARPENTER: Sorry. Just a quick thing on

4 closeouts before we move on to the next category.

5 We have a new process in eBuilder that's like a

6 more automated process. The building department

7 is now participating in this online, you know,

8 process with e-signatures and they -- it's really

9 streamlined and the vendors are all basically

10 getting in there to kind of get in the queue to

11 do closeouts now. So that's really good for us.

12   But also I wanted to mention that the initial

13 slide that showed the projects that won't be

14 complete by October 2025, just as a reminder,

15 that's substantial completion. So that's really

16 when we get the 110b signed by the building

17 department, which means that the building is

18 occupied, used for its intended use. It does not

19 mean that the project is closed out. You know,

20 from Omar's and my perspective there's still a

21 lot a, lot of stuff to do. But we cannot

22 actually even do a financial closeout until a

23 year after that substantial completion date.

24 Because the way the process is now and the

25 contracts for the architects, they are meant to

1 do a one-year warranty walk-through. So once,

2 you know, or 11 months or whatever it is, but

3 after that substantial completion they do the

4 warranty walk-through, then they submit their

5 invoice, then they get paid, then we can do that

6 last closeout. You know, there's other things we

7 can close before it gets to that point and the

8 contractor might be long gone by that point in

9 time, but just so, you know, everybody kind of

10 keeps in mind, just because we have occupancy

11 doesn't mean the project is closed out.

12   MR. HILLBERG: Understood. We have a similar

13 process. It's an 11-month?

14   MR. CARPENTER: Yeah.

15   MR. HILLBERG: We are done with the

16 consultant and the contractor. They're all gone

17 at that point.

18   MR. MCINTYRE: In our process the architect

19 or the engineer of record, whichever it may be,

20 stays with the project for that year. Then they

21 have to do the final walk.

22   MR. HILLBERG: I like that, because they're

23 still on the hook.

24   MR. MCINTYRE: They have to give the final

25 recommendation to the district that all is good,

1   they get the final payment, 209 is issued, close

2   the books.

3   MS. CARPENTER: I'm sorry, I also wanted to

4   mention one more thing. FCA, so we've referenced

5   or Dave referenced the 2014, the district

6   recently approved a new contract for a new

7   facility condition assessment to be performed.

8   That consultant has started recently. I mean,

9   they just did a pilot, so they're really going to

10   start full force in January, but that will just

11   be a great thing for the district to now have

12   that information updated and be able to, you

13   know, use that data going forward for any future

14   projects that they have. Obviously, it's -- it's

15   at the tail end of the SMART program, so it's not

16   really changing anything for the SMART program,

17   but it's just really important that the district

18   is doing this now and getting that good data. So

19   we have that and then there's the roof asset

20   management company that's been doing all the roof

21   assessments, and then there's the structural

22   consultant that's been doing the structural

23   assessment. So putting all three of those

24   together it's really good, you know, for the

25   district to have all that data updated moving

 1   forward.

 2   MR. MCINTYRE: It's a good lesson learned

 3   from 2014.

 4   MR. HILLBERG: Okay. Mr. Omar?

 5   MR. SHIM: Yes. No, I just wanted to mention

 6   for the record because I had a conversation with

 7   Mr. Rhodes about the -- the percentage of

 8   minority participation under AECOM. There was --

 9   there might have been a little change to the

10   percentage requirement. And so I think Mike is

11   going to go back and look at it.

12   MR. MCINTYRE: We're going to go back and

13   look at it. It might have been revised in the

14   last contract.

15   MR. SHIM: Yeah, so he'll take a look at it

16   and update. Because I didn't want to state on

17   the record it's 45 percent. We're going to have

18   to look at it and bring back the information.

19   MR. HILLBERG: Okay. Okay. I just mentioned

20   that I just wanted to see it benchmarked.

21   Because in reading the report I don't know if

22   that's good or bad.

23   MR. SHIM: Right. Right. So we'll update

24   the benchmark and go back and look and see what

25   it is and make sure that that's what it is.

1   MR. HILLBERG: Okay. Thank you.

2   MR. PATEL: Chair?

3   MR. HILLBERG: Yes.

4   MR. PATEL: Yeah, a quick question. And I

5   don't think you have to answer it right now, but

6   just kind of off the top of my head, have there

7   been any projects that have had change orders

8   that have passed the contingency limit?

9   MR. SHIM: Yes. Unfortunately, yes.

10   MS. CARPENTER: And it comes to the board for

11   additional funding, you know, explanation about

12   the change order when the board is approving the

13   change order. And per the policy, once it's

14   exceeded a 3 percent cumulative limited change

15   order on that particular project it has to come

16   to the board anyways. So by the time, if we run

17   out of contingency on that project the board is

18   having to approve all those items anyway, so we

19   basically have to ask for the additional funding

20   at the time as the change order.

21   MR. SHIM: And that's our budgetary control.

22   I mean, that's why we have a project budget. We

23   set aside X amount of dollars and if there's --

24   you know, we go over that budget we have to bring

25   it back to the board, have the board approve

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 1   additional dollars for it, and then, you know,

 2   it's all there. But, as we said, that risk is

 3   closing in on what we're -- our estimates are.

 4   There's not that much variance. And money -- if

 5   you net out how much we bring in from closing out

 6   projects to what we're having increases in

 7   projects because of overruns, it's going to net

 8   out to the positive in the district in our

 9   estimate going forward, and not -- not -- we're

10   not going to be coming out of net out of our

11   reserve anymore to fund that. We -- we -- during

12   the program you all are well aware that we set

13   aside our reserve to mitigate risks over a

14   certain period of the program and as those

15   projects came to the board we utilized that pot

16   of money to fund those risks until we're at a

17   point now where we have all of this under

18   construction. And so there are contingencies

19   built into the projects. And so we don't expect

20   that we're going to be coming out of the pockets

21   in our reserves in large amounts for anything

22   through the remainder of this project, this

23   program.

24   MR. MCINTYRE: An example of one of those

25   type projects is, you go in to do a partial roof

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 1   job, you find out the roof is structurally

 2   unsound, again, going back to the bad FCA, so now

 3   you have to basically rebuild an entire roof,

 4   which is going to be exponentially more expensive

 5   than the cost of the original scope, but you

 6   can't leave the roof in that condition, you have

 7   to replace the whole roof. So that easily

 8   exceeds the contingency. So you're automatically

 9   going back to the board because you found out the

10   entire structural elements of the roof are rotted

11   out and you have to replace it. And then you've

12   got the three touch rule. You've got certain

13   scopes of work, once you go so far, you end up

14   having to make additional changes to the project

15   because you're getting into code issues. So you

16   can have that waterfall effect in certain things.

17   And we've had a couple of those. But those, as

18   Omar said, those are now past us. Those aren't

19   in front of us. Those are behind us.

20   MR. HILLBERG: Ms. Carpenter?

21   MS. CARPENTER: One of the things that I do

22   include in the risk assessment though is sort of

23   a miscellaneous increase due to like contractors

24   defaulting on the job, somebody going -- you

25   know, one of our vendors going bankrupt, having

1   to terminate GCs, and then once you've

2   terminated, let's say they've been under

3   construction for four years and now we have to

4   terminate them, they can't complete the work, the

5   remaining work we have to contract out again at

6   today's prices. So that's more than just change

7   orders. You know, that's like sometimes really

8   big increases that we've -- you know, we've seen

9   some of these come to fruition, but I still have

10   kind of a hefty chunk of anticipated, you know,

11   things that might happen related to that, or

12   litigation potentially that, you know, we end up

13   having to pay a settlement for something, you

14   know, that we just nobody's really anticipated

15   that yet. So that is included in the reserve as

16   well.

17   MR. HILLBERG: Okay. Thank you. Latha?

18   MS. KRISHNAIYER: I'm just curious about

19   this. Talking about roofs, are they regularly

20   inspected before? And so if it needs to be

21   replaced and that wasn't originally thought of

22   where was --

23   MR. MCINTYRE: The problem with some of the

24   roofs we've had here is to do that level of

25   inspection you have to go in and do an invasive

1   examination, destructive testing.

2   MS. KRISHNAIYER: Mm-hmm.

3   MR. MCINTYRE: You have to open up hard

4   ceilings. And that wasn't done. That's not done

5   on a regular basis. If you have hard ceilings,

6   you can check a roof from above under membrane

7   and find out the metal decking is fine because it

8   looks fine. But then you open up that hard

9   ceiling and you see it's all rusted and you see

10   that -- or if you've got wood trusses, they're

11   all rotted out. So there's a certain amount of

12   inspection work that couldn't be done. I guess

13   it could be done if -- if -- if invasive

14   inspection, destructive testing was done, if it's

15   fine, you just ripped out hard ceilings

16   throughout a school and now you're putting them

17   back in, and, hopefully, you're getting it done

18   over summer, otherwise, you're not occupying the

19   building. So there's -- there's a balance there.

20   In many cases those were the roof jobs that we

21   ended up having problems with.

22   MS. KRISHNAIYER: Right. So it was not an

23   oversight, it just --

24   MR. MCINTYRE: Yeah.

25   MS. KRISHNAIYER: Okay.

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1   MS. CARPENTER: And another thing, with the

2   roof asset manager that's under contract right

3   now, they are going now to every school every

4   year. They are authorized in their contract to

5   do minor repairs to extend the life of the roof

6   so that we don't end up with -- you know, there's

7   been a lot of lessons learned from this program

8   and this is one of them, we don't end up with

9   where we are here. Because in a lot of cases the

10   roofs were in such bad condition. But the roof

11   asset manager will help us -- help the district

12   to identify like these are the priorities, you

13   need to do this here and every year going

14   forward, and then if there's, you know, small

15   repairs they do those when they're out there for

16   their regular yearly inspections. And they also

17   coordinate the warrantees, they talk to the

18   manufacturer, they, you know, are getting money

19   back for the district through that. So it's been

20   really good.

21   MS. KRISHNAIYER: I was at Deerfield Middle

22   one evening when the roof collapsed over the, I

23   think it was the library, I can't remember, but

24   we were in the building. I was in the room next

25   door and it happened when we had people in that

1   room.

2   MR. MCINTYRE: We've had workers fall through

3   the roof on a roof that was inspected and found

4   to be structurally sound, walking along and

5   hitting a bad spot on metal decking and literally

6   go right through like you see in cartoons. So

7   it's --

8   MR. HILLBERG: Mr. Rhodes, I'll come back to

9   you.

10   MR. RHODES: Yes. I just wanted to add one

11   thing for the benefit of the committee as well as

12   to Mr. McIntyre, when I returned to the district,

13   that was in August of '23, and when I came back

14   Kathleen Langan was actively in his position. So

15   to give him and this committee some idea of when

16   the change happened with regard to that minority

17   goal number, that was board action from July of

18   2023. So if Mr. McIntyre wanted to look that up,

19   that increased it by a certain percentage to get

20   them back on track to make that number. And once

21   we have that discussion in the future we can

22   identify and update the information much as Mr.

23   Shim had mentioned.

24   MR. HILLBERG: Okay. Thank you. Mr. Tracy?

25   MR. TRACY: Yes. So I have a question about

1 the FCA's. Does the district have a standard

2 inspection regimen for FCA's? Is every building

3 put on a 10-year reevaluation plan and then it

4 moves every year?

5   And with regard to destructive testing or

6 whatever, there are -- there are new inspection

7 methods for roof systems that you can do, you

8 know, measuring, you know, just without --

9 without being too invasive to determine if

10 there's any moisture underneath the roof

11 covering, which usually -- and I would assume

12 most of the new roofs going on over the past two

13 decades have been TPO?

14   MR. MCINTYRE: Yeah, a lot of -- we've gone

15 away from metal decking into lightweight

16 concrete, which is good, TPO, so we have a better

17 quality. It's driven up, of course, the price

18 basis per square foot basis per roof but it's a

19 much better roof system. It has a longer

20 lifecycle.

21   MR. TRACY: Easier repair.

22   MR. MCINTYRE: Easier inspection, easier

23 repair. The district does have a facilities plan

24 where they have an inspection process, you know,

25 for ongoing. The goal, I think, for the district

1   is to improve that now that they're getting past,

2   let's say, the big deferred maintenance issues.

3   And so they're not in that position again in the

4   future. But they do have a schedule and there

5   are vendors now that they're utilizing to deal

6   with the more technical aspects of that. But I

7   would say they're in a much better position

8   moving forward than they have been in the past.

9   MR. SHIM: And as a comprehensive look, of

10   course, as Ashley said, we are -- we have a -- a

11   FCA, currently, Facility Condition Assessment,

12   currently being done.

13   MR. TRACY: Okay. Because under state

14   statute for, thanks to Champlain Towers, there's

15   now a statewide building safety inspection

16   program. And, of course, educational facilities

17   and government buildings are exempt from that,

18   but it makes good sense to at a certain age you

19   do a -- you do a detailed evaluation and then it

20   goes on a 10-year reevaluation plan. So whatever

21   the anniversary date is for a particular

22   building, 10 years later you go -- you do the

23   whole thing again and keep track of it and you

24   can also better watch how facilities might be

25   deteriorating and, you know, I -- I'm just -- and

1 I've seen it happen where, you know, you said in
2 the 2014 FCA that there were buildings that were
3 recommended to be replaced rather than renovated,
4 but they were renovated anyway. I've seen that
5 happen. And sometimes it's just a matter of,
6 well, you know, we can't demolish it now because
7 of where it's located on campus, let's just go
8 ahead and renovate it and then 20 years from now
9 we'll knock it down and replace it. But, you
10 know, again a more robust cost benefit analysis
11 of, you know, what's your 10-year, 20-year,
12 30-year, 40-year, 50-year plan for this campus
13 and what makes sense over the life of this
14 facility? Does it make sense to remove this,
15 just abandon it because you have a shrinking
16 population for that particular campus? Let's
17 just demolish it, repurpose some of the other
18 buildings. Or do we build a new facility or do
19 we patch it and then, you know, see how the
20 demographics go 10 years from now.
21   And I think it may be a more -- as you said,
22 you know, apparently there was not a
23 comprehensive study done and you can't find it.
24 If that had been done in 2014 maybe some of these
25 projects would not have happened.

1   But, you know, I also understand the politics

2   we have. You know, certain areas of the district

3   you don't want to just close the school and have,

4   you know, no school in that particular

5   neighborhood, that they have to go, typically,

6   west. But --

7   MS. KRISHNAIYER: I also think changes

8   occurred in the school population. I mean, at

9   one time we were growing so fast that the

10   buildings were, you know, being built as fast.

11   Remember that, Omar?

12   MR. SHIM: I sure do.

13   MS. KRISHNAIYER: And then it slowed down and

14   now we have competition from charter schools and

15   private schools and the government giving

16   vouchers, so that reduces the population and

17   slows that growth down. So I think, you know,

18   some of those things were put up because we

19   needed those buildings fast.

20   MR. TRACY: I spent six years in Broward

21   Schools and five of those years I was on double

22   session.

23   MS. KRISHNAIYER: Well, you know, the seventh

24   period recommendation, my son asked something,

25   and I said, don't you remember you had seven

1 periods when you went to Ramblewood Middle? He

2 had forgotten that.

3   MR. TRACY: Yeah.

4   MR. HILLBERG: Okay. Let's move to Actions

5 Taken by the District to Award More SMART Program

6 Contracts to Women-Owned and African

7 American-Owned companies.

8   MS. MILLS: Okay. That's me. I wasn't

9 expecting that long title.

10   Good evening. Denise Mincey-Mills, Director

11 for the Economic Development & Diversity

12 Compliance Department. The slide that you're

13 looking at on the screen represents a breakdown

14 of certified firms by ethnicity and industry

15 category. Note that the certified firms may be

16 categorized under multiple industry categories.

17   Of the 268 firms certified in the

18 construction industry 85 of those are

19 pre-qualified firms. And of the 85 certified

20 pre-qualified firms there are 45 certified

21 general contractors, or approximately 53 percent.

22 Note that 40 percent of the total pool of 111

23 pre-qualified GCs are certified. So this

24 analysis is important because there are numerous

25 factors affecting general contractors

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1   participating at the prime level including prompt

2   payment and bonding capacity.

3   Next slide, please.

4   This slide illustrates the spend analysis

5   breakdown from physical year 15 quarter 2, which

6   is when we began tracking it, to the quarter

7   ending June 30th, 2024. The economic impact of

8   the SMART Bond project yields $543.6 million or

9   28.88 percent in prime dollars and commitments.

10   Those dollars went to local and small businesses

11   against the overall total of 1.8 billion.

12   In addition, we began calculating the

13   subcontractor commitment cumulatively as of

14   fiscal year 22 quarter 4. To date the cumulative

15   subcontractor commitment is about 126.2 million.

16   Next slide, please.

17   The cumulative spend for FY15 to present is

18   543.6 million based on data provided by the

19   capital budget department. The economic impact

20   of the SMART Bond project yields 5.43.6 million

21   or about 28.8 percent in prime dollars that went

22   to local and small businesses. And I would just

23   note that that's in actual construction.

24   Next slide, please.

25   During the reporting period we implemented a

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1   new strategic approach to target marketing and

2   outreach. You have a graph, a chart there that

3   really gives the benefits of our new EDDC

4   concierge services, where we have dedicated staff

5   that has a three-step approach targeting

6   communication with certified firms. In advance

7   of goal setting, which is our important process

8   to engage small businesses, the concierge

9   services manager contacts potential bidders to

10   assist their capacity to bid and to determine if

11   they will bid on the upcoming opportunity. Once

12   those are assigned the concierge services team

13   follows up with the targeted certified firm and

14   informs them when the bid is scheduled to be

15   advertised. And, lastly, firms are reminded of

16   the bid opportunity and encouraged to bid to

17   ensure project goals are achieved. And, as you

18   can see, the concierge services for FY24 quarter

19   4 is 521 touches. Including calls and emails

20   that number escalates to 864. So we're extremely

21   busy contacting certified firms about the ability

22   to contract -- to bid on contracts that are

23   upcoming.

24   In addition to concierge services the EDDC

25   department engaged in additional marketing

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1 activities including community and stakeholder

2 meetings, 204 in total and one-on-one technical

3 assistance totalling 967 in total. We've done

4 our Brunches and Learn, as you can see, and we've

5 also done MatchMakers, specifically dependent on

6 the bid that is upcoming, the solicitation. And,

7 also, we get specific requests from the

8 originating department if they have solicitations

9 to do outreach to small and minority businesses.

10 Both of those programs have been very successful.

11   Next slide, please.

12   We just completed, I think I told you the

13 last time I was here that we had a groundbreaking

14 7-part series coming where we had over 600 small

15 businesses that had registered to participate.

16 We started scrambling. We ended up cancelling

17 all of our venues because they could only hold

18 250, 300. We were very fortunate to be able to

19 move all of those sessions to Plantation High

20 School. So it has been very successful. We had

21 over 40 esteemed guest panels from corporate

22 America. We had 800 unique attendees across the

23 series. Because it was a 7-part series you had

24 to come to 4 of the 7 to graduate. We had a

25 total of 326 graduates who attended a minimum of

1   4 classes. We had our graduation on December

2   5th. It was phenomenal. We had a message from

3   the Superintendent. He could not be with us, but

4   he sent us a wonderful video message. Ms. Wanda

5   Paul was in attendance. Of course my boss, Ms.

6   Andreu was there. And also Commissioner Hazel

7   Rogers from the county. So it was extremely

8   successful. I've been getting questions about

9   when is the next one. It will not be soon. It

10   was a lot of heavy lifting by staff and it was

11   well worth it. Our theme was Elevate, Empower &

12   Connect Small Businesses and we did just that.

13   It was quite successful. I'm quite proud of

14   that.

15   Next slide, please.

16   So we also added a new enhancement to our

17   marketing strategy with the publication of our

18   new quarterly newsletter titled On Point with

19   EDDC. You've seen the last two, so this is the

20   one for the third quarter. And, of course, we

21   have our Business Excellence Program featured on

22   front of the quarterly newsletter. It makes

23   sense. The quarterly newsletter features an

24   array of content to keep our stakeholders abreast

25   of departmental initiatives as well as

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1 procurement opportunities and contract awards and

2 other need-to-know events and information. Last

3 time I was here I provided you with our Inaugural

4 Business Certification Directory where we have

5 over 1,300 certified small businesses in Broward

6 County. We continue to get requests for those

7 and we're very excited and glad to send those

8 around Broward County. That's been a great

9 success as well.

10   Next slide, please.

11   As always we invite you to follow us on our

12 social media platforms to stay informed with EDDC

13 programs and initiatives as well as resources for

14 the small business community.

15   I would also like to share that this will be

16 my last BOC meeting. I am retiring at the end of

17 this year and it has been my pleasure to present

18 to you. And I thank you for the opportunity.

19   Thank you.

20   MR. HILLBERG: Thank you very much. You

21 leave on a very high note.

22   MS. MILLS: Thank you. Thank you very much.

23   MS. KRISHNAIYER: Now it's time to rest and

24 relax.

25   MS. MILLS: Yes. Yes. I promised myself for

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1   my 67th birthday I was going to retire. My

2   birthday was in October. I'm going to keep that

3   promise to myself. I'm going to be retiring at

4   the end of this year.

5   MR. HILLBERG: Congratulations.

6   MS. MILLS: Thank you so much. Thank you so

7   much. It's been a pleasure.

8   That concludes my report. Any questions?

9   (No response.)

10   MR. HILLBERG: Thank you. Communications?

11   MS. WILLIAMS: Hi. Good evening. My name is

12 Deneice Williams. I am the -- I'm working on

13 behalf of AECOM. Garth Solutions is the

14 communications liaison on behalf of all of the

15 SMART program, and I'm very pleased to give you

16 guys an update on our quarterly highlights for

17 the communications program.

18   So this slide reflects some of the highlights

19 that we were able to achieve over the quarter.

20 Back-to-School took place during this time where

21 we were able to visit 23 different school sites

22 to offer or to support the communications team

23 and capture some photo documentation, drone

24 footage, and just overall some images of the

25 ongoing construction. That content is then used

1   to develop social media content. We use that as

2   presentations to the board and we also use that

3   as updates to provide the community on the

4   district's website.

5   We also work very closely with the

6   communications and legislative affairs department

7   to provide updates to the education advisory

8   board. So we had six meetings that took place

9   over the quarter and we had approximately 10,000

10   unique views to our district page where we have

11   all of the information that we captured during

12   the summer. It's detailed on each of the

13   individual school's web pages.

14   Next slide?

15   So we captured the content from the summer

16   and we kind of gathered all of that information

17   and put together a recap video that we distribute

18   through multiple channels. We send it also to --

19   not only to the board members but we also post it

20   on the website. It's also posted on YouTube.

21   The last video that we posted had over 230 views.

22   And with regards to our social media campaign, we

23   take the images that we captured during the

24   summer and then it gives us an opportunity to

25   showcase some of the work that was achieved. One

1 of the examples that we have here is kind of a

2 back -- before and after of the covered walkways

3 to the new Margate building where I know that one

4 of the committee members was able to attend that

5 event that we had for the new building,

6 playground and new play court. So we were really

7 excited about that project and it was very well

8 received through our social media campaign.

9   Next slide?

10   And another way that we work with AECOM to

11 make sure that the community is informed, we

12 participate in the Blanche Ely monthly facilities

13 committee meeting. On September 19th we attended

14 that meeting where we were able to provide

15 updates on not only the ADA ramp but the bus loop

16 that is currently under construction. So the

17 committee was very happy to get updates on the

18 status of that project and we are, actually,

19 going to be going back to them in January to give

20 them the update on what the great amount of work

21 that's going to be going on during the winter

22 construction period. So we're really excited

23 about that. And then, as Ms. Mincey-Mills

24 mentioned, we were able to participate in the

25 Small Business Brunch and Learn. We had nearly

1   150 small and local businesses that we

2   actually -- my boss, Yvonne Garth, was able to

3   provide some marketing and some social media tips

4   for how to better your business and how to better

5   engage and to do business with Broward County

6   Public Schools. So we were really excited to be

7   able to provide that information.

8   And then, as I mentioned, all of the content

9   that we capture is readily available on our

10 social media. We have over 3,000 followers on

11 three different social media platforms. As you

12 can see here the top posts for Facebook are on

13 the first page, and then on the subsequent slide

14 we have the top posts for Instagram and on X.

15 And then -- next slide?

16   Before you click, so we're, as we're gearing

17 up for the sunsetting of the SMART program, we

18 are completing a lot of projects. As we get --

19 have ribbon cuttings coming up, we'll extend an

20 invitation to the committee and we hope that you

21 guys can join us so that you can participate in

22 the long-awaited, you know, celebration of the

23 projects being completed. And so in that we are

24 focusing on celebrating completion. So please

25 enjoy this video, which is a highlight of some of

 1   the recent completions that we've had or ribbon

 2   cuttings throughout the district.

 3   MS. WILLIAMS: And with that, that concludes

 4   our communications update.

 5   MR. HILLBERG: Thank you.

 6   MS. WILLIAMS: Please follow us on social

 7   media if you're not doing so already. And more

 8   details to come as we get closer to future ribbon

 9   cutting ceremonies. We hope to see you there.

10   MR. HILLBERG: Any questions; comments?

11   (No response.)

12   MR. HILLBERG: Thank you.

13   MS. KRISHNAIYER: That was good.

14   MR. HILLBERG: So last item is Quarterly

15   Reports from our Chief Auditor.

16   Mr. Rhodes?

17   MR. RHODES: What I have shared with you so

18   far is what I have to date and I'll share more

19   with you in the future.

20   MR. HILLBERG: Okay. We'll move to the next

21   item, F, Update from the School Board Workshop

22   Presentation on November 6th. Mr. Shim?

23   MR. SHIM: Yeah, we just basically went over

24   the motions from the last Bond Oversight

25   Committee meeting with the board and --

1   MR. HILLBERG: Changed the quorum.

2   MR. SHIM: What's that?

3   MR. HILLBERG: Changed the quorum was one of

4   them.

5   MR. SHIM: Changed the quorum. And what were

6   the other ones? The change order policy we

7   revised. And so we --

8   MR. HILLBERG: TaxWatch.

9   MR. SHIM: And TaxWatch; right. And, you

10   know, how we're responding to those things to

11   help the committee to change. I mean, you know,

12   I had a conversation with TaxWatch. They just

13   didn't have the funding to do it.

14   MR. HILLBERG: Mm-hmm.

15   MR. SHIM: So we want to make sure that the

16   committee stays abreast of any -- anything in

17   terms of, you know, how the -- how the program is

18   being monitored. So, you know, I had a

19   conversation with Mr. Rhodes about coming to the

20   committee and keeping the committee up to date

21   because we don't have the TaxWatch piece now. So

22   --

23   MR. HILLBERG: Mm-hmm.

24   MR. SHIM: -- that's -- that's, you know, how

25   we're responding to that. I know that we're

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1   going to miss TaxWatch. They did a great job.

2   MR. HILLBERG: Mm-hmm.

3   MR. SHIM: But, you know, that's what it is.

4   And so that's basically what our update to the

5   board was and the board received -- received it

6   well.

7   MR. HILLBERG: Okay. Apparently, we have

8   help from the auditor's office, so that's good.

9   That's good that they were responsive in that

10   way.

11   MS. KRISHNAIYER: I do have a question. With

12   regards to -- I mean, we're very grateful to Mr.

13   Rhodes for doing this, but public perception,

14   it's inside. I mean, he is an employee of the

15   school district. How about the new referendum

16   that passed with the inspector general? That's

17   an outside person. So would they be willing to

18   do a little bit of what TaxWatch did with Mr.

19   Rhodes' help? Has anyone considered that or

20   talked to them about that? Because that was --

21   originally, I anticipated when the bond was

22   floated that the inspector general would be the

23   one that would watch over this, but it went to

24   TaxWatch.

25   MR. SHIM: That's a great -- that's a great

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1   -- I hadn't thought of that, so I'll take that

2   back.

3   MS. KRISHNAIYER: I mean, granted, we are at

4   the end.

5   MR. SHIM: Right. Point well taken. I

6   think, I don't know if --

7   MR. RHODES: Just a bit of information. I

8   worked with them for 12 years and I know the

9   folks over there and I can put Omar in touch with

10 the right people that he can have that

11 conversation and see if anybody there would find

12 it as a part of their overall purview, if they'd

13 be willing to bring in that independent

14 perspective that you're talking about.

15   MS. KRISHNAIYER: Right. I mean, because

16 we've had so many, how would I put it, people

17 that are not satisfied, the public perception was

18 not good, that we want to conclude on a high

19 note. And I always pointed out that as long as

20 TaxWatch, which is independent, far away from us,

21 was satisfied and assured us that, you know, yes,

22 there were problems, but not financial problems,

23 there was no mismanagement in that sense, in the

24 financial sense, I think it would be good to have

25 an outside eye. But that's a board decision. I

1   mean, it's --

2   MR. SHIM: Well, I know at this point, you

3   know, they approved the referendum in November.

4   MS. KRISHNAIYER: Right.

5   MR. SHIM: And we're going through that

6   engagement process, so now is a good time to

7   reach out and see, you know, I have to find out

8   what's included and how -- what kind of role they

9   would play. So I'll follow up on that and thank

10   you for reminding me to go back and do that.

11   MS. KRISHNAIYER: Just a thought.

12   CHIEF DEMOPOULOS: May I echo that? And from

13   my notes from last meeting we made a motion to

14   reengage TaxWatch and if they denied then we

15   would find another third party agency. So,

16   again, that perception of the district has their

17   auditors, the district has the building

18   department, the district has the fire marshal,

19   the district runs and controls all of this, which

20   is your buildings, it's your funding, I get it,

21   but if you want that third party audit for the

22   taxpayers to feel comfortable, I think that

23   that's in the best interest. So I don't know if

24   that's another motion that's needed or not or

25   however you see fit, but I definitely support

1   that.

2   MR. HILLBERG: Well, let's hear from Mr. Shim

3   and the findings next meeting and we'll determine

4   whether it's a motion -- it's motion worthy; if I

5   can coin that phrase.

6   Okay. Next School Board Workshop is

7   tentatively scheduled for February 11th, 2025.

8   And I don't know whose turn it is.

9   You did the last one; right?

10   MR. TRACY: Well, I got stuck in traffic. I

11   actually walked into the outer chambers as Omar

12   was coming out. So I will -- I'll do February

13   since I screwed up the last time. I only gave

14   myself an hour and a half to get from Parkland to

15   here at a quarter to eight in the morning to get

16   here by --

17   MS. KRISHNAIYER: It doesn't work.

18   MR. SHIM: We're prepared either way, but,

19   you know --

20   MS. KRISHNAIYER: Yeah.

21   MR. HILLBERG: And on those, any items for --

22   well, the inspector general, that's a --

23   MS. KRISHNAIYER: Inspector general.

24   MR. HILLBERG: Consider inspector general

25   request. Okay. And anything else that the

1 committee would like to raise to school board

2 level attention?

3   MS. KRISHNAIYER: I think we should give them

4 some positive news also. You know, with the

5 outreach and the minority. Because one of the

6 meetings I -- school board workshops I attended

7 on behalf of the oversight committee there were

8 questions about not enough minority, you know,

9 business being attracted, if you remember. So I

10 think that's a positive to give.

11   CHIEF DEMOPOULOS: I would also add Policy

12 8000 revisions are helping, speeding up the

13 process. Thank you to them for making some of

14 those changes in addition to maybe the fire

15 alarm, bringing that up again. I hate to say,

16 keep bringing that up, but just my --

17   MR. TRACY: Yeah, I still think having the

18 plan reviewers actually also do some of the

19 inspections.

20   MR. HILLBERG: Good point.

21   MS. KRISHNAIYER: Mm-hmm. Mm-hmm.

22   MR. TRACY: Because it confirms -- you know,

23 it makes my inspectors better when they -- when

24 they review a plan and then two months later they

25 go out and say, yep, that's exactly, or, gee, I

 1   missed that, I need to remember to look for this.

 2   And it's -- it just -- it improves everything.

 3   MR. HILLBERG: Okay. I would like to add the

 4   program's overall change order percentage is well

 5   below industry standard. So that's a good thing.

 6   So we'll find credit for that.

 7   CHIEF DEMOPOULOS: Do we also just want to

 8   stress trying to fill those last two --

 9   MS. KRISHNAIYER: Spots.

10   CHIEF DEMOPOULOS: Minority builder and the

11   construction contracting, however they can

12   advertise, push that out?

13   MR. HILLBERG: Yes. Still need committee

14   members. Okay.

15   MR. SHIM: I'll do my rounds again to the

16   associations that I've been calling.

17   MR. HILLBERG: Okay.

18   MS. KRISHNAIYER: If you think of anyone --

19   do we not have a committee? I thought one of the

20   17 or so committees dealt with minority. Yes.

21   MR. SHIM: Well, this committee is a little

22   bit different only in terms of, you know, it

23   requires a little bit of, you know, expertise in

24   certain areas. And so it's not just an

25   appointment of anybody. Everybody has like a

1   role.

2   MR. TRACY: You can perhaps reach out to FIU,

3   their construction management school,

4   Construction Association of South Florida, CASF,

5   they may have -- and they have regular meetings.

6   There might be somebody, you know, especially a

7   contractor who's nearing the end of their career

8   that they may want to use some of that knowledge

9   to pay it forward.

10   MR. SHIM: I might get ahold of you to pick

11   your brain for contacts.

12   MR. TRACY: Sure.

13   MR. HILLBERG: Okay. Okay the next Bond

14   Oversight Committee meeting dates are March 20th,

15   it should be off-site, June 12th.

16   MR. SHIM: I think one of the proposals was

17   Margate; right?

18   MS. CARPENTER: Yeah.

19   MS. KRISHNAIYER: That's great. I love that.

20   MR. SHIM: It's a good hike for me, but I'll

21   be there.

22   MR. TRACY: Yeah, I would second Margate,

23   also.

24   MS. KRISHNAIYER: And so would he.

25   MR. HILLBERG: Okay. And the final -- it's

1   very encouraging to see a final program committee

2   meeting scheduled for October. I thought we'd

3   never get here. Wow. Okay. So these, for me,

4   they're too far off. I don't know what my

5   schedule is at that time, but --

6   MR. SHIM: Well, we keep calling. Millie

7   does a great job of following up and making sure

8   that we get a quorum.

9   MS. KRISHNAIYER: Just confirm the weather,

10   no rain that day.

11   MR. SHIM: She's still here today. She's

12   under the weather, but she's still here and so I

13   just wanted to thank her.

14   MR. HILLBERG: Okay. If there are no further

15   comments we can recess the business meeting.

16   All in favor?

17   COMMITTEE MEMBERS: Aye.

18   MR. HILLBERG: All opposed?

19   (No response.)

20   MR. HILLBERG: Passes unanimously.

21   We now convene the public hearing. Is there

22   anyone signed up to speak from the public?

23   (No response.)

24   MR. HILLBERG: No? With no one signed up we

25   can adjourn the public hearing. I'm not going to

1   call the vote because there's no point.

2   We can reconvene the business meeting.

3   Now, is there additional discussion?

4   MS. KRISHNAIYER: No.

5   MR. HILLBERG: No? Hearing none, I move to

6   adjournment.

7   MS. KRISHNAIYER: Moved. So moved.

8   MR. TRACY: I second.

9   MR. HILLBERG: All in favor?

10   COMMITTEE MEMBERS: Aye.

11   MR. HILLBERG: Opposed?

12   (No response.)

13   MR. HILLBERG: Passes unanimously.

14   (Meeting was concluded at 7:07 p.m.)

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1   REPORTER'S CERTIFICATE

2 STATE OF FLORIDA

3 COUNTY OF BROWARD

4   I, Timothy R. Bass, Court Reporter and Notary

5 Public in and for the State of Florida at Large,

6 hereby certify that I was authorized to and did

7 stenographically report the foregoing proceedings, and

8 that the transcript is a true and complete record of

9 my stenographic notes thereof.

10   Dated this 6th day of January, 2025, Fort

11 Lauderdale, Broward County, Florida.

12

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14   TIMOTHY R. BASS
           Court Reporter

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