## BROWARD COUNTY PUBLIC SCHOOLS BOND OVERSIGHT COMMITTEE

KC WRIGHT ADMINISTRATION CENTER BOARD ROOM 600 SE 3RD AVENUE FORT LAUDERDALE, FLORIDA NOVEMBER 13, 2017 5:55 p.m. - 8:01 p.m.

## ATTENDANCE:

Omar Shim, SBBC Capital Budget Director Judith M. Marte, SBBC Chief Financial Officer Robert Nave, Florida TaxWatch, VP of Research Leo Bobadilla, SBBC Chief Facilities Officer Rob Chomiak, Heery, Vice President Adrian Viera, Atkins, Project Control Manager Tony Hunter, SBBC Chief Information Officer Joe Luechauer, SBBC Music Curriculum Specialist Shawn Cerra, Director of Athletics & Student Activities Mary Coker, Director of Procurement & Warehousing Services Barbara Myrick, SBBC General Counsel

Bond Oversight Committee Members:

Adam Rabinowitz, Esq., The Florida Bar, Chair Bruce Bernard, Construction Laura Aker Reece, Florida Government Finance Officers Association Donald DiPetrillo, Fire Chiefs Association of Broward County Steve Hillberg, P.E., Civil Engineer Latha Krishnaiyer, Broward County Parent Teachers Association

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PROCEEDINGS
CHAIRMAN RABINOWITZ: The first order of
business after the call to order is approval of
the minutes. Do I have a motion to approve the
minutes from the prior meeting?
MR. BERNARD: Motion.
CHAIRMAN RABINOWITZ: Do I have a second?
CHIEF DIPETRILLO: Second.
CHAIRMAN RABINOWITZ: All those in favor say
aye.
COMMITTEE MEMBERS: Aye.
CHAIRMAN RABINOWITZ: Motion passes. The
meeting minutes are approved.
It appears that we've resolved the third
matter set forth on the agenda, but there still
remains a few open seats. It sounds as though
the Chief, is there another potential individual?
CHIEF DIPETRILLO: Not in the category that
she mentioned.
CHAIRMAN RABINOWITZ: Okay.
Welcome to the two new members.
MR. HILLBERG: Thank you.
CHAIRMAN RABINOWITZ: Just for our benefit,
do you just want to provide us a little bit about

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who you are?

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2 MR. HILLBERG: Okay. My name is Steve 3 Hillberg. I currently work for the City of Fort Lauderdale in the Public Works Utilities 4 5 Department. I've done some building restoration, 6 building construction, building facade 7 enhancements, which, although, I've done those 8 projects, that's not my prime focus. It has been 9 in utilities. Up until right now it's water and 10 we're trying to renovate one of the largest 11 plants, if not the largest plant in Broward 12 County now; I manage that. 13 CHAIRMAN RABINOWITZ: Thank you. Welcome. 14 MS. KRISHNAIYER: Hi, I'm Latha Krishnaiyer. 15 I'm representing the Broward County PTA. I have 16 been a resident of Broward for the last 38 years, 17 mother of a Taravella grad and have been active 18 in the PTA for all those 38 years and also in the 19 school district. So I'm, basically, a volunteer 20 with the school district. 21 CHAIRMAN RABINOWITZ: Well, welcome. 22 MS. MYRICK: Mr. Chair, hello. Could you ask 23 the people to talk into their mikes when they are 24 speaking so that we could all hear them?

CHAIRMAN RABINOWITZ: Of course.

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Page 4 1 MS. MYRICK: We had a hard time hearing Mr. 2 Hillberg. 3 CHAIRMAN RABINOWITZ: Okay. Great. Thank 4 you. 5 Moving on, we'll turn to the District 6 Educational Facilities Plan. 7 MR. SHIM: Thank you, and good afternoon or 8 good evening. 9 Yes, I just wanted to say that the school 10 district approved -- on September the 6th 11 approved the new District Educational Facilities 12 Plan, which essentially didn't change too much 13 about, with the SMART Program, but I will go 14 over, specifically, what those changes are as we 15 get through the budget activity report and talk a 16 little bit about those changes. 17 So that's, basically, the only impact it had 18 on the SMART Program. Everything else was adding 19 additional items, priorities for the school 20 district outside of the SMART program. 21 CHAIRMAN RABINOWITZ: Okay. There's a 22 question. 23 MS. AKER REECE: Was the funding similar this 24 year to prior years or did you see any change to 25 the capital?

MR. SHIM: It's similar with regard to continuation funding. But, again, you know, the big thing with SMART was the general obligation bond, so --

MS. AKER REECE: As a follow-up, so there was a section of the report about essentially impact fees that the school gets. Have those been more than normal or --

9 MR. SHIM: Impact fees after the recession 10 have, of course, been increasing generally within 11 the increase in construction activity. So, yes, 12 impact fees have been increasing, you know, 13 nominally over the past few years. Our major 14 source of funding is the -- is our millage, 15 capital outlay millage. And capital outlay 16 millage, again, has also been increased with the 17 increase in property values.

18 MS. AKER REECE: Is there a way that you 19 separate the expansion fees in the plan or the 20 funds that are used on the expansion fees? 21 MR. SHIM: You mean the impact fees? 22 MS. AKER REECE: The impact fees; uh-huh. 23 MR. SHIM: Yes, it's separated in our -- if 24 you look at -- on-line we have our District 25 Educational Facilities Plan, but if you look at

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Page 6 the revenue summary, you can see in the other 1 2 local that there is dollars. The majority of 3 that would be impact fees. Millage is separated 4 in the context that it's such a large source of 5 funding. 6 MS. REECE: Thank you. 7 MR. RABINOWITZ: Any other questions? 8 (No response.) 9 CHAIRMAN RABINOWITZ: Hearing none, we'll go 10 to the quarterly reports. 11 Mr. Hunter, you're up first. 12 MR. HUNTER: Okay. Mr. Chair, the first part 13 of the technology report deals with the work 14 stations, and, of course, there is no update from last quarter as we had already completed the work 15 16 station rollout at the end of last quarter. So 17 those numbers are the same and will remain the 18 same for the duration of the program. 19 The good news is that last time we indicated 20 that we were just around the corner from 21 completing all of the infrastructure computer gap 2.2 and the category 6 wireless, so by the end of the 23 quarter we have now -- by the end of September we 24 had, in fact, completed all 230 schools. As you 25 will notice, the numbers there indicate the

Page 7 schools that were actually completed as a part of 1 2 the bond. You will also see, meets standards, in 3 each of those categories, and what that means is that going into the bond program those schools 4 5 already met the district's standards for their 6 infrastructure, their computer gap for the 7 category 6 wireless. So in total now, all 230 8 schools across the district are meeting the 9 standards as relates to those three categories. 10 CHAIRMAN RABINOWITZ: Does that complete the 11 report? 12 MR. HUNTER: That completes the report. 13 MR. RABINOWITZ: Any questions? 14 (No response.) 15 CHAIRMAN RABINOWITZ: Bob, how are you? 16 MR. NAVE: I'm doing fine, sir. And you? 17 CHAIRMAN RABINOWITZ: I'm doing well. Thank 18 you. 19 MR. NAVE: As Mr. Hunter said, the district 20 has completed the deployment of the technology 21 purchases and I think by any measure that would 22 be successful. 23 As he pointed out, all of the schools now 24 comply with the standard of one computer to every 25 three and a half students. The district reported

that if you look district wide the average is 2.0 students per computer. But we looked at that and saw 160 of the schools actually have student to computer ratios of 2.0 or less. And those range from 0.9-to-1 and there's a handful of elementary schools that have the low ratios. And there was only one school that was at the top end of 3.5-to-1.

So, again, I think by any measure you would have to consider that extremely successful.

We looked at the district's savings. There's a reported \$10.3 million savings. We went back and looked at the balances for the 585 completed technology projects and we came up with a \$10.28 million figure, so we were able to confirm the district's savings claims of \$10.3 million.

So all in all a very good report.

CHAIRMAN RABINOWITZ: Any questions?

MR. BERNARD: Same comment that we had before about the future budgeting, make sure we keep the milestones you're at now. Technology changes. If you spend all this money on computers and upgrades, but technology, there's got to be a definite budget that has to coincide with what needs to be to maintain at this level or else

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four to five years from now that ratio, even though we have them for the students, those computers aren't going to be there. So just to put it on record, we need to make sure that the budget buying all this technology keeps up with it from here going forward.

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MS. AKER REECE: I agree.

8 CHAIRMAN RABINOWITZ: The only comment or 9 question I had, and maybe this is for you, Omar, 10 or I don't know how it gets allocated, but 11 there's a savings, which we're obviously all 12 grateful for, more than \$10 million, I would 13 assume that that would probably go to cover some 14 of the cost overruns on the construction side of 15 things, but is there any indication on how those 16 dollars will be utilized; if anyone knows. 17 MS. MARTE: Hi, Judith Marte. 18 CHAIRMAN RABINOWITZ: Welcome. 19 I'm the Chief Financial Officer MS. MARTE: 20 here at Broward Schools. 21 So that money has gone back into the reserves 22 at this point as voted by the Board on September 23 6th. And your assumption is correct, it will eventually be used to fund potential overruns 24 25 that have been evaluated at this point. But in

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1	order to actually access those fees will require
2	a Board item and a Board action assigning those
3	dollars to a specific project.
4	MR. RABINOWITZ: Great. Thank you for
5	clarifying.
6	MS. MARTE: You're very welcome, sir.
7	CHAIRMAN RABINOWITZ: We have an indication
8	that the Charter School Program Technology aspect
9	is completed. Is there anything else to report
10	concerning that?
11	MR. HUNTER: No, there isn't.
12	MR. RABINOWITZ: Thank you.
13	MR. NAVE: Two items of note. We looked at
14	the budget section of the report, and, again, the
15	charter school technology spend has been
16	completed since the end of March. But looking at
17	the remaining balances for the completed projects
18	we noted that the Henry McNeal Turner Learning
19	Academy and the Imagine Elementary at North
20	Lauderdale Charter School budgets went over their
21	budget allocation. It wasn't much, but they did
22	exceed the budget allocation, so we felt
23	compelled to note that.
24	CHAIRMAN RABINOWITZ: I think that kind of
25	begs the question, though, how it was funded if

Page 11 1 it exceeded the budgeted amounts? 2 MS. MARTE: It netted from the savings of the 3 10.5 million. CHAIRMAN RABINOWITZ: You know, I think that 4 5 one of the other questions that was asked, 6 charter schools, unfortunately, from time to time 7 go out of business. Is there any particular plan 8 and have schools already been identified that may 9 go out of business at the end of whatever the 10 fiscal year is and what's going to happen to that 11 equipment that was purchased with bond dollars? MS. MARTE: So, there is a constant

12 13 evaluation of the physical viability of charter 14 schools. And not to get into the whole other 15 reasons they close, but academic performance also 16 plays a role in that. So, in the event a charter 17 school closes, aside from the bond, those assets 18 revert back to the school district because they 19 were paid with taxpayer dollars. And we will go 20 out and inventory and bring all those back in. 21 So I would believe the same situation would exist 22 with bond dollars. There is an inventory of what 23 they bought. And in the event that we see 24 financial instability, we would start very 25 closely auditing and monitoring that inventory

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and bring the resources back to the district.

MR. HUNTER: I will add, there is a process in place where the -- there's a team across the district, when a charter school closes, that goes out, as Ms. Marte indicates, and does a complete inventory of the technology and brings it -brings it back to the district. What we try and do at that point is determine where the students from that charter school will attend school and we try and let the equipment follow the students to those particular schools. If it's a situation where the majority of the students are not attending a Broward County school, then at that point that committee has processes in place to determine where the future location of that equipment is. We strive very hard though not to keep anything in storage. We want it available to our students.

19 CHAIRMAN RABINOWITZ: I mean, my only 20 question is, why would the equipment follow a 21 student if the student's already going to a 22 school that has, what I'll call for lack of a 23 better term, a very rich ratio already in place 24 versus a school that doesn't have one? 25 MR. HUNTER: Well, that would depend, you

know, again, if the ratio is really good now but they're getting an influx of students, maybe they need those devices to keep the ratio where it is. But that's, again, a part of the evaluation process for that committee. The general rule is, they like to see the equipment following the student but using common sense.

8 MR. RABINOWITZ: Something to think about in 9 the future I think that the committee would 10 probably want to know, is that if there are 11 schools that close at the end of this, you know, 12 year, school year, I think that we probably would want some kind of update to understand where that 13 14 equipment is going to go for the following school 15 year to the extent that, you know, a school 16 We want to know that it actually closed. 17 followed those students or it went to another 18 school that didn't have as rich a ratio in place 19 already.

20 MR. HUNTER: So if we -- Omar, if we could 21 make that a part of the agenda for the June 22 meeting I would be happy to bring that report. 23 CHAIRMAN RABINOWITZ: That would be great. 24 MS. MARTE: It wouldn't necessarily be June. 25 CHAIRMAN RABINOWITZ: Moving on to the next

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1 section, Music & Art. 2 CHIEF DIPETRILLO: Mr. Chairman, I did have 3 one quick question for the technology folks. 4 If someone loses a computer or it gets 5 damaged, what happens? MR. HUNTER: Well, that's -- I mean, that 6 7 happens irrespective of the bond. We have to deal with that all the time. So it depends. 8 9 have very -- we'll go on record and say, though, 10 very, very few lost computers across the 11 district. Now, there are some damaged computers 12 and we have a facility to repair those. So we 13 buy spare parts, repair the computers, put them back in circulation. 14 15 CHIEF DIPETRILLO: Okay. Thank you. 16 CHAIRMAN RABINOWITZ: Okay. 17 MR. LUECHAUER: Good evening. My name is 18 Joseph Luechauer. I am the music & performing 19 arts curriculum supervisor. I'm standing in for 20 Susie Cantrick, Director of Applied Learning. 21 And a very short report this afternoon. If you 22 see the -- all of that data there is updated. 23 Instruments that have been ordered and delivered, 24 37,000. Items ordered and in process of being 25 delivered 19,000. And the amount of money that's

Page 15 being spent. As of last guarter all of the 1 2 orders were completed, so you won't see a huge 3 increase in anything. The numbers will remain 4 pretty much the same. The increase that you'll 5 see will be in the number of orders that have 6 been met. In a sense we are in the tail end of 7 the completion process. All of the orders are 8 done. We're awaiting some delivery on what -- on 9 what you see here and we'll be finished up very 10 soon. 11 MR. NAVE: In follow-up, a short report with 12 an even shorter report. 13 We found that about 86 percent of the 14 equipment orders were either closed out or were 15 in the process of closing out. So, again, I 16 think the district's making really good progress 17 on music & art equipment, so we have no other 18 comments. 19 MR. RABINOWITZ: Ouestions? 20 MR. HILLBERG: Yes. Is there a follow-up 21 effort to replace equipment as it ages? 22 MR. LUECHAUER: Well, we just spent \$17 23 million on new equipment. Are you meaning that equipment or are you meaning after this ages? 24 25 MR. HILLBERG: After this ages.

Page 16 MR. LUECHAUER: Well, there's always the desire to continue to upgrade and to replace things that are done. That would be a part of any DEFP project in the future. MR. HILLBERG: Thank you. MR. RABINOWITZ: I have a question. I see in the reports it indicates there was a \$19.2 million allocation, but we've only spent 17 -almost 17.2. Right. If you remember, MR. LUECHAUER: that's an ongoing question from the very beginning. All schools were given allocations for funds, for funding. However, the schools that are being served are those schools with music programs, existing music programs. So the idea is not to spend money and to put equipment into a school when they don't have a music program. CHAIRMAN RABINOWITZ: Does that mean that we have a savings of almost \$2 million? MR. LUECHAUER: Yes and no. Remember, I'm the curriculum supervisor for this. So it's my goal to make sure that every school in this district has a music program, so that, in effect, that money would be eventually spent. But we

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Page 17 have -- what the idea is, is for us to go through 1 2 the rest of this program encouraging our schools 3 and assisting them to develop music programs so that they can utilize some of this money. Some 4 5 of them, just by nature of the program and the 6 school that they are, it's not a part of their 7 plan. But some are and we're working with them 8 to try to get them to be able to utilize it for 9 their students. 10 MR. BERNARD: I just want to say, from where 11 you were a year ago to where you are today, I can 12 remember a year ago someone had to go get you 13 some help and to where you are today, it shows 14 great strides. Thanks. 15 MR. LUECHAUER: Well, a year ago I had 16 completely black hair. 17 MR. BERNARD: Let's not go there. 18 So now we're brothers. MR. LUECHAUER: 19 CHAIRMAN RABINOWITZ: Thank you. 20 MR. LUECHAUER: You're welcome. 21 CHAIRMAN RABINOWITZ: Move on to athletics. 22 MR. LUECHAUER: There's one more slide. 23 CHAIRMAN RABINOWITZ: Oh, I'm sorry. Go 24 ahead. 25 Hi. I'm Donna Haynes, the art curriculum

supervisor for visual arts and I'm here, as well, for Susie Cantrick. And just to report on kilns, you know, we

keep ordering away. We do have 99 percent response from our survey because it is on a needs basis. So we're getting those reports as the kilns are assessed and as soon as they're assessed and there is a need to have a replacement, we're ordering them right away. So we do have an increase in orders. And that's about it.

CHAIRMAN RABINOWITZ: Thank you. Any questions?

(No response.)

CHAIRMAN RABINOWITZ: Hearing none, now we can move on to athletics. Thank you.

MR. CERRA: Good evening. Shawn Cerra, Director of Athletics & Student Activities.

MR. BOARDMAN: And I'm Greg Boardman, I'm a project manager in the Facilities Department.

MR. CERRA: All right. If you take a look at our slides, basically, just in an overview, we have two moving projects with athletics right now. We have the tracks, where we still have to complete seven. As of the last quarter there

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really wasn't an update on the track progress because the vendor wasn't in town. We are happy to say that the vendor, which is based out of Texas, arrived into Broward County this week and will be progressing with the tracks. They're actually going to be at Pompano Beach finishing up there this week and hopefully it will be completed before Thanksgiving and then heading over to Plantation and West Broward. So our The vendor is committed to tracks are in motion. staying in town until all seven are completed. We've worked through any obstacles that were in the past with that.

14 As far as the weight rooms are concerned, as 15 of the last quarter there really wasn't anything 16 to report as far as completion or progress. We 17 had a handful of weight rooms that were in 18 production. As of today we have weight rooms 19 that are completed. If you stop by Blanche Ely 20 High School or you go over to Piper, both of 21 those projects have been finalized. Nova was 22 pretty much near completion over the weekend. Ι 23 was there today and they have a couple more days 24 worth of work. We have Stranahan that will be 25 finished in this next couple of weeks. We have

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Cypress Bay that's going to be completed within the next couple of weeks. We have Coconut Creek that the vendors started today. And then we have Dillard that the vendor will be on-site and starting to work in December. So by the next quarter we should be able to say with a lot of confidence that one-third of our projects are done.

9 MR. BOARDMAN: Our review process has been 10 developed to review and approve these projects 11 and we have made significant progress in the 12 review process that all of our projects now are 13 being reviewed within two weeks and being 14 approved. Currently, there's only two of the 15 first 15 of that group that haven't gotten 16 approval. We expect that since we've kind of 17 passed the learning curve that our next 15 18 projects will go even faster. So we're proud of 19 that.

MR. CERRA: Also, I just wanted to note that we had four eligible vendors that could secure business within Broward, all very credible, all very competent and capable of doing a quality job. All four vendors have been awarded work. So within the first 22 schools that we assigned

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1	vendors to, all four have business in Broward
2	County schools and we're actually very proud of
3	that.
4	MR. RABINOWITZ: Thank you. Any questions?
5	MR. BERNARD: Just one. Most of the tracks
6	have taken a month to build. Why was the reason
7	for Monarch and Pompano to be so long?
8	MR. CERRA: Monarch hasn't been started at
9	all. Monarch, they have
10	MR. BERNARD: No, not Monarch, Miramar.
11	MR. CERRA: Miramar needs an asphalt. They
12	need to go out there and do an asphalt. That
13	needs to set and it's going to take
14	MR. BERNARD: But I'm saying most of them
15	here have been a month to five weeks to finish
16	the track job, Miramar's four months and
17	Pompano's a year and
18	MR. CERRA: Yes, sir. It was a matter of
19	Pompano, the main track is complete. It's the
20	special events part that needs to be finished.
21	And we didn't there was we didn't get that
22	work done in the first round when they were here,
23	so that's why they're at Pompano now to finish
24	that up. Miramar we haven't started yet. That's
25	going to be part of the cycle of seven.

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1	MR. BERNARD: Well, it says in here projected
2	or actual end date, and Miramar High says
3	8/30/17.
4	MR. CERRA: Yeah. That's something that I'll
5	have to get with PPO and get back to you guys in
6	a written response. I'll have to find out why
7	that was listed that way.
8	MR. RABINOWITZ: We would appreciate a
9	written response next report.
10	MR. CERRA: Absolutely.
11	MR. RABINOWITZ: Bob.
12	MR. NAVE: The district reported that the
13	that there were seven high schools that were
14	still awaiting completion of track projects. And
15	the district reported that those should be
16	completed by the end of spring 2018. In the last
17	quarterly report the district reported that those
18	would be completed by the end of December. So
19	there's a three to six-month delay in completing
20	those seven projects, and there's no explanation
21	for the delays in the report.
22	So our recommendation was that the district
23	explain to you the reasons for the delays and
24	that they commit to explaining delays in future
25	reports; if there are any.

CHAIRMAN RABINOWITZ: I think that's a fair recommendation.

3 MR. CERRA: Absolutely. And we have talked to PPO and they're agreeable to be with us in 4 5 future meetings to explain the projects that are 6 involved, but especially the tracks because 7 that's a division that they are responsible for. 8 So we have worked something out where we will put 9 something in writing and have a written response 10 to the committee for this quarter, and then 11 moving forward there will be a representative 12 from that department here with us. 13 MR. RABINOWITZ: I was suspecting that you 14 were going to say it was the hurricane. 15 MR. CERRA: No, I couldn't blame the 16 hurricane on this one. 17 MR. RABINOWITZ: I was giving you the out. 18 MS. AKER REECE: So this is in response to 19 the recommendation on highlighting the changes in 20 timeframe. If we could get like a couple-page 21 overview, just in general, from all of the 22 different disciplines, anything that's changed, 23 timeframes, any of those key things that are not 24 on time or not on budget. It's a lot of 25 paperwork to go through and we can look, but

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1	unless Bob is identifying some of the stuff for
2	us, it's kind of difficult for to know where to
3	hone in on where the issues might be.
4	MR. CERRA: Absolutely.
5	MR. HILLBERG: I had a comment.
6	On the on the table that showed the amount
7	of effort that you've done in the weight rooms
8	where you had all the vendors visit each one,
9	each school, and then the proposals were
10	submitted on a certain date and the vendors were
11	selected, I was impressed with that. I know
12	there's a great deal of amount of work in that in
13	getting vendors to be even interested, that's one
14	of the frustrations I deal with and I think that
15	was a good graphic. It shows that you got three
16	quotes on all of them, that I saw, which is a
17	tough thing to do a lot of times. So I liked
18	that graphic.
19	MR. CERRA: Thank you.
20	MR. RABINOWITZ: Any other comments,
21	questions?
22	(No response.)
23	CHAIRMAN RABINOWITZ: Hearing none, thank
24	you.
25	Bob, I think you had some more.

MR. NAVE: I do. 1 Thank you. 2 There were two middle school projects, 3 Pioneer Middle School and Seminole Middle School that are identified as being completed, but when 4 5 I looked in the budget report on Section 6, there 6 are no current or prior year expenditures, no 7 commitments, nothing to suggest that money has 8 been spent on those, and it shows a \$70,000 9 allocation for each project. 10 So our recommendation was that district go 11 back and take a look at that and then amend the 12 reports as necessary to make sure that those are 13 accurately being reported. 14 CHAIRMAN RABINOWITZ: Omar? 15 MR. SHIM: Yes, that -- yes, Omar Shim, 16 Capital Budget. 17 That was an error in our report. It has to 18 do with the way that it's being executed through 19 PPO and our current work order system. But we'll 20 correct it in the future. It will be reflected 21 correctly. 22 MR. RABINOWITZ: Can we have a written 23 explanation of what happened at least for the 24 next report? 25 MR. SHIM: Yes. You will get a written

Page 26 1 response for all of these before the next 2 meeting. 3 MR. RABINOWITZ: Perfect. Thank you. MR. NAVE: Then my final comment was on the 4 5 weight room projects. It is reported that Boyd 6 Anderson, Flanagan, Coral Springs and Northeast 7 High Schools are working with their design teams. 8 There's no schedule for the completion of those 9 projects. So we recommend that in the next 10 report that those schedules be identified. 11 MR. RABINOWITZ: I suppose that can be 12 accomplished, as well? 13 MR. CERRA: Yeah, we provided schedules, but I didn't put it in my text, so I'll be more 14 15 detailed with my written response and explanation 16 of the project, but that's absolutely amenable 17 and something we can easily do. 18 MR. RABINOWITZ: Perfect. Thank you. 19 Any other comments, questions, concerns? 20 (No response.) 21 CHAIRMAN RABINOWITZ: Hearing none, we can 22 move on to the next item, Facilities 23 Construction. 24 MR. CHOMIAK: Good evening. 25 CHAIRMAN RABINOWITZ: Good evening.

MR. CHOMIAK: Rob Chomiak with Heery.

So I want to take you through, initially, a couple statistics for the program. This is pretty much a 37,000-foot look.

We're about 87 percent -- let's back up.

87 percent of the projects have started with the planning phase or beyond that. We've got roughly 1,191 projects started, and that's out of approximately 1,400. And, by project, the definition is just a line item in the DEFP book. We are, obviously, taking those projects and bundling them into a package at each school from an execution standpoint. So from a statistical standpoint we're treating each line item as a project. So that's what you see here.

Just a comparison of where we were a year ago, and if you recall, the six steps that we've got, the six phases that we have been tracking everything under, the design, top half of the graphic, represents phases 1 through 3 and the implementation represents phases 4 through 6 as far as from an accounting standpoint.

So a year ago we had approximately a \$430 million project value in the design phase. Today we're at 764 million in those first three phases.

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Page 28 Similarly in phases 4 through 6, a year ago we 1 2 were at 37 million, now we're at 79 million. And 3 with each succeeding meeting you'll see more and more of that money falling out of design into the 4 5 implementation phase. That's about where we are, 6 at that tipping point where we're exiting the 7 design phase and a lot of these projects are 8 going into the construction phase. So you should 9 see pretty substantial changes as we move forward 10 through the program. 11 MS. AKER REECE: Before you move on, on that 12 slide, are these project balances or the value 13 when the project started? 14 MR. CHOMIAK: I'm sorry. Those are total 15 value of the project. So, for example, if we're 16 doing a new roof at a school and it's a \$10 17 million roof, which would be a very expensive 18 roof, but just for the sake of example, the 19 minute we start that project we would show the 20 \$10 million of value when that project starts. 21 MS. REECE: And then it moves along? 22 MR. CHOMIAK: Correct. 23 MS. REECE: Thank you. 24 MR. CHOMIAK: And this just breaks it down 25 again, where we are currently by each of the

individual phases, so you can see where we are today versus a year ago in more detail than the previous slide we just had.

CHAIRMAN RABINOWITZ: Can we go back to the other slide? Bruce has a few questions.

MR. BERNARD: Forward. As you're saying stuff would be moving along and coming down, at the present point there's only three percent of the bond dollars so far have been spent on construction, and completed projects is less than five percent, that leaves 92 percent yet to be done. That's 16 fiscal quarters where you're scheduled to finish this four years from now.

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MR. CHOMIAK: Right.

MR. BERNARD: You show here the completed projects. Of those, from last year to this year 47 projects were completed in a year. We need 61 projects every quarter to be completed to meet your schedule.

MR. CHOMIAK: Correct.

21 MR. BERNARD: It took a year to do 47 and now 22 you're saying you're going to do 200 and 23 something this year and the next four years, 24 every year, do the same thing? 25 That's why on the spotlight schedules, to me,

Page 30 you know, still, you're holding onto this 2021 I 1 2 don't see how you're going to do it. 3 You're talking 250 projects every year and 4 you haven't done 50 in one year yet. 5 MR. CHOMIAK: That's correct. I mean, part 6 of it is just the process. 7 MR. BERNARD: The process has nothing to do 8 with it. 9 MR. CHOMIAK: Sure, it does. 10 MR. BERNARD: You still have the same process 11 right now. You tell us every time you're here 12 the process is getting better, but the numbers 13 aren't getting better. 14 MR. CHOMIAK: No, it's the phases. As you 15 move from the planning phase through to the 16 right. 17 MR. BERNARD: I understand the planning 18 phase. Most everything we have is still in the 19 planning and design phase. It's not in the 20 implement phase. That's the tough phase. That's 21 getting construction. That's not -- that's if 22 everything goes right, no delays, no -- you know, 23 it's -- you know, as I requested before, you 24 know, a couple meetings ago I asked for the soft 25 cost percentage versus the hard cost percentage.

Is it possible that we can get that? That's the first four phases are your soft cost and fifth and sixth are the hard cost phases.

MR. CHOMIAK: Yeah, absolutely. I just want to make sure I understand.

MR. BERNARD: I asked that two meetings ago and still haven't seen anything. That's my whole issue, is that, you know, we keep coming up with these dates you're giving us, but your charts don't reflect that we're going to get there. And I hate to get in the last two years and all of a sudden, whoops, sorry, you know, we tried.

MR. CHOMIAK: I don't expect to be at that point. We're going to get finished. You've got to design a project before you can --

MR. BERNARD: I've sat here for a year hearing the same story.

MR. CHOMIAK: I understand.

MR. BERNARD: And like I'm saying, 47 projects, and some of them are school enhancement projects. So there's not a lot of projects being completed on primary renovation-wise.

MR. CHOMIAK: I understand.

MR. BOBADILLA: Can I ask a question just to clarify so I can be sure we follow up correctly?

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Page 32 Leo Bobadilla, Chief Facilities Officer, and 1 2 I apologize if there was a question we have not 3 responded to. If I understand your question, you'd like to know the soft cost that the 4 5 projects have as a percentage compared to the 6 construction cost? 7 MR. BERNARD: The last four phases of the 8 SMART Program is your soft cost. The last two 9 phases are your construction costs and your 10 finalization. 11 MR. BOBADILLA: Okay. So we'll provide that. 12 Again, I apologize that that was not provided 13 previously. 14 MR. BERNARD: Thank you. 15 CHAIRMAN RABINOWITZ: Any more questions on 16 that one? 17 MR. BERNARD: I've got some more. 18 CHAIRMAN RABINOWITZ: Go right ahead, Steve. 19 MR. HILLBERG: How many projects have not 20 been started and what is keeping them from being 21 started? 22 MR. CHOMIAK: It's just the timing of the 23 budgeting, the way that the program is laid out over five years, there was a year 1, 2, 3, 4, 5. 24 25 So we're progressing through that sequence of the

way the funding was laid out. So we've actually 1 2 started the projects that were funded in year 4, 3 which technically was July of 2017 to July of -end of June 2018, that's year 4. Those projects 4 5 have all already begun and now we're starting 6 year 5 projects actually ahead of schedule. Thev 7 technically shouldn't have started until the year 8 they were funded, which would be next July. 9 We're moving those projects forward now into the 10 planning and design phase to get ahead of it. 11 MR. HILLBERG: So it's just a scheduling and 12 funding project, typical with a five-year capital 13 improvement plan; we don't start projects until 14 we get the funding? 15 MR. CHOMIAK: Correct. 16 MR. HILLBERG: Okay. Thank you. 17 MR. CHOMIAK: Okay. This is similar numbers, 18 this is just a comparison to the end of last 19 quarter rather than last year, and, again, if you 20 see near the bottom, the not started, at the end 21 of June it was roughly 297 projects. As of now 22 it's 179. So, again, that really represents the 23 year 5 projects that we're now starting and 24 probably by next quarter the majority of those 25 should be underway as well.

Page 34 Single point of entries, just a quick update 1 2 on the numbers of what we're doing there. 3 There were 73 projects initially funded in 4 the SMART Program. Of those, similar to the 5 technology, we found that 18 of those schools 6 actually already met the requirements through 7 previous work that was done at those schools, so 8 that took us down 55 schools that needed work out 9 of the DEFP. Several of those were smaller 10 projects, fencing projects and other things that 11 we developed a small projects team to handle 12 those, and the remaining 21 were rolled in with 13 the primary renovation. It just wasn't cost 14 effective for us to do those as separate projects, so we've included those in the primary 15 16 renovation as we move along. 17 MS. AKER REECE: So for single point of 18 entry, I get the concept, but can you give us 19 sort of an example of what that looks like in the 20 school? 21 MR. CHOMIAK: Sure. So the idea is that when 22 school is in progress that any visitors to the 23 campus would have to funnel through a single 24 point of entry into the school, generally the 25 front office, so they could be registered in and

Page 35 logged in and so forth. So a lot of it is just 1 2 we're adding fencing, we're adding new entryways 3 where there may not have been a second set of 4 doors to stop a visitor from just going straight 5 into the school. We now add a second set of doors so they have to go into the office area and 6 7 sign in. A lot of them are, again, just fencing 8 to complete the perimeter of the school campus 9 site. 10 MS. AKER REECE: Thank you. 11 MR. CHOMIAK: Yes, ma'am. 12 MS. KRISHNAIYER: At the completion of this 13 will all schools have a single point of entry? 14 MR. CHOMIAK: At the completion all schools 15 will meet the current standards of the district 16 for single point of entry; yes. 17 MS. KRISHNAIYER: That does not prevent 18 children from getting out? 19 MR. CHOMIAK: No. I mean, to a degree, but 20 not, you know, we can't --21 MR. BOBADILLA: No, we can't because of fire 22 code. We have to be able to evacuate the school 23 if there were an emergency. So the intent of 24 single point of entry is not to restrict 25 individuals from going out, but to restrict and

control individuals from coming into the schools.

MS. KRISHNAIYER: If they come in the way the kids go out, which they do, believe me, you know, even if there's a single point of entry, the kids are getting out, there would be access for outsiders to come in through there and then go in. I'm just asking, because I've run into a couple situations where during an emergency kids got out.

10 I think you bring up a very MR. BOBADILLA: 11 good point and we can't rely completely on 12 mechanical systems; or fencing; or doors; or 13 electronics and technology. When it comes to 14 safety and security, the human behavior aspect is 15 that much more critical to safety and security in 16 all of our schools. And so, you know, we have --17 I have seen in other places where districts spend 18 these kind of funds to do these improvements only 19 to have them be defeated by individuals who will 20 wedge doors open or somehow maintain doors open 21 for convenience. And so part of the message that 22 we're communicating to our schools is, we're 23 investing this, but you still have to have the 24 whole human behavior aspect also in tune with 25 this, otherwise, it doesn't make any sense to do

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1	this if they're going to defeat the system.
2	MS. KRISHNAIYER: Just one question. How
3	many elementary schools are left without a single
4	point?
5	MR. CHOMIAK: So I don't have the exact
6	number. I know one exercise that we did do,
7	beyond the 73 that were initially funded, we
8	wanted to go out and do a survey of every school
9	in the district and make sure there weren't
10	others that weren't picked up in the original
11	assessment, and we did identify, I want to say,
12	about 120 schools that needed some, whether it
13	may just be a small section of fencing or
14	something, that we identified and the School
15	Board in the current DEFP approved funding for
16	that. So that will be added to this list. Right
17	now we're working on execution plans for those
18	schools so the again, at that point every
19	school in the district would have been reviewed,
20	and a single point of system would have been
21	implemented in those. Again, the 120 we
22	identified, they do have a current system, it
23	just may have had one little weakness to it or a
24	missing part where we can go back and ensure it's
25	taken care of.

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MR. BOBADILLA: Yeah, the district has been working on single point of entry improvements for a number of years before the SMART Program. And so what we're doing now is making sure that even those that we had been to before, that they meet the current standard for single point of entry.

So we have this group of schools that's being handled through the SMART Program and a separate group that's being funded through the DEFP, our normal capital dollars, if you will.

MS. KRISHNAIYER: Okay. Thank you.

CHIEF DIPETRILLO: In reference to the single point of entry, I recognize that most of the projects that you have that are of critical concern to the safety of the students, some of the other projects that are related to that are tied in with bigger items; correct?

So, for instance, fire sprinklers, things of that nature not getting done quickly because they're tied into maybe some other project that has ventilation systems or other things attached to it? Can you explain where you are on that progress?

MR. CHOMIAK: Yeah, one of the things that when the program was first laid out, a lot of the

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Page 39 fire sprinkler additions and fire alarms were in 1 2 the early years of the program. One thing we 3 found pretty quickly was that to go out and do 4 these as stand-alone projects was cost 5 prohibitive because it opened up code issues that 6 were identified where it might have been a 7 dead-end corridor related to that fire sprinkler, 8 and the minute we touched that building all of 9 that opened up, so at the end of the day we would 10 have had no money left to do the fire sprinklers 11 because we were spending it all on upgrading 12 other issues at the school. So those types of 13 projects we felt were better done as part of the 14 overall program, the overall primary renovation 15 at that school. It was a lot more cost effective 16 to do it that way. And that's where some of 17 these have since been organized that way. 18 CHIEF DIPETRILLO: Well, you realize that 19 terrorism these days we're dealing with is 20

everything, it's not just active shooters. It's people that want to block entries, start fires, drive vehicles through buildings, bombs; you name it. If they want to do it, they can do it. But fire sprinklers are really the only things that point -- safety point for the students and the

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Page 40 others to protect them if these things are going 1 2 So I'm just a little bit concerned that on. 3 that's not tied in with the other safety priorities. I understand the need for track and 4 5 field and instruments and whatever, but if we're looking at the safety of the students, that's a 6 7 big piece of what my organization and the police departments are concerned with today. And I can 8 9 tell you that we practice every day for this and 10 it's getting to the point now where it's almost a 11 daily occurrence. So I'm a little bit concerned 12 about delaying those other safety initiatives. 13 Single point of entry, fire sprinklers are all 14 part of a protection program for both the 15 teachers, the students, the faculty. So I would 16 like to be assured that you're going to look at 17 that somehow or another and try to improve those 18 at least in the corridors and the exit points 19 some way, not put that back in the priority list. 20 Because most of the after-action reports that 21 I've read have involved some activity that either 22 created fire, smoke or other issues that go 23 beyond that. So I'm looking at it from a safety 24 perspective. And delaying one in favor of 25 another doesn't necessarily work. I do believe

that the single point of entry is the first project, but I still think you need to look at that a little bit closer, especially in the soft target areas that we're talking about today. So I'd like to see a little bit more emphasis put on that, if you can.

MR. CHOMIAK: And, again, don't take what I said wrong. We are actually looking at each -before we lump a project with fire sprinklers or whatever into a primary renovation, we are looking at it from a student safety standpoint, whether there is a true impact by delaying that project or not before we make that decision to move forward, so --

MR. BOBADILLA: And a piece that I'll add, you're right, it's very critical that we do that work correctly. Our chief fire official has been very much involved in this work, working with Heery, working with the design firms, working with the building department to make sure how we do this work makes sense also at each one of our schools.

CHIEF DIPETRILLO: Okay. I'm going to look at it a little bit closer down the road. CHAIRMAN RABINOWITZ: Any more questions on

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(No response.)

MR. CHOMIAK: Okay. I think in the past we've talked about an update on the big three, which is Blanche Ely, Stranahan and Northeast, so we've added slides for each school in here.

Generally, each school is being handled in a similar manner. We've hired a design firm, we've hired a construction manager at risk, we've brought them on early in this design process. They've been working with the designer to review designs, prepare cost estimates and help with decision making on materials and so forth, phasing.

15 On Blanche Ely the primary renovation is 84 16 percent complete at the end of September, which 17 is the design phase. I believe now, as of today, 18 those projects, the design on that project is 19 either in review with the building department or 20 about to go into review with the building 21 department. And we expect to have the guaranteed 22 maximum price approved by the School Board 23 early -- early 2018, so we can get construction 24 started on the primary renovation there. In the 25 meantime, we did pull the single point of entry

forward. They are working on that as we speak, 75 percent complete as of the end of September. And, again, that's being performed by the same CM at Risk firm that will do the primary renovation. We issued an early GMP for them, guaranteed maximum price for the single point of entry, and we will follow it up with a second GMP next year for the primary renovation.

Northeast High School, again, very similar schedule from a design standpoint. They are, by now, complete with design, going for reviews by the building department. Single point of entry in this case was just recently approved. So that construction is about to start, as well, on that. We pulled this one forward as well to get it done early. And school choice enhancement is underway and about 75 percent complete at Northeast, including the marquee that you see there.

19 Stranahan High School, again, design-wise, 20 very similar schedule, 95 percent complete as of 21 the end of September. Single point of entry has 22 started at this school. It's roughly 15 percent 23 completed with the construction as of the end of 24 September, as well. And school choice here, 25 again, under way with the implementation phase,

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about 37 percent.

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2 So all three of these are on a very similar 3 track. And, again, we're pushing hard to get the 4 GMPs for the primary renovation approved by the 5 School Board on 2/1 of 2018 so work can start 6 well before summer next year. 7 You did mention -- go ahead. I'm sorry. 8 MS. AKER REECE: So on the school choice 9 items, what are those? I mean what did they 10 choose for those schools? 11 MR. CHOMIAK: These three in particular? Ι 12 don't have that detail. I know there's a section 13 in the report that would tell you specifically. 14 If somebody could pull that up real quick? 15 MS. AKER REECE: I have the report. That's 16 okay. Go ahead. 17 MR. CHOMIAK: But we can find that. Adrian 18 can find that. 19 So you did mention earlier a little event 20 that slowed things down slightly, Hurricane Irma. 21 I guess if there is such thing as a good 22 hurricane it was much better than it could have 23 been given its original track and thoughts of 24 what damage it could produce. But there was a 25 lot of work done in assessing buildings, getting

schools back open. PPO lead that effort. Some of our staff assisted them in the process. There was a lot of work that was done by the district getting schools back up and running. And, you know, I wish I could say it didn't impact the program a little bit, but it did in fact probably delay us a week or two in some cases. Some of the design firms were shut down just from normal things, people not being able to get into their homes and their places of business. It slowed things down a little bit. But we're past that now and continuing to move along.

13 MR. BOBADILLA: If I could make a couple 14 comments on this one and just to answer your 15 question from earlier, school choice enhancements 16 starts on page 467 of the report and then you'll 17 find a report that breaks down for each school 18 the number of choices that they've made. And for 19 some of the newer members on the committee, the 20 school choice enhancement is where we've 21 allocated \$100,000 to each of our schools and 22 they work as a school community to make decisions 23 of how to spend those dollars to have the most 24 impact at their school community based on what 25 they believe are their highest needs. So there

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is a report that starts, again, on page 467 that outlines some of the choices that our schools have made.

On Hurricane Irma, just to give you a few 4 5 more numbers, we had almost 4,000 work orders 6 come in district wide from Hurricane Irma. Our 7 physical plant operations team has been working 8 diligently to respond to each of those. We've 9 also brought in outside contractors. We also had 10 several portables that were impacted by the 11 hurricane to the extent that some of them lost 12 their roof and had some damage inside, as well. 13 So when that happened, again, we had contractors and our own staff go out, put temporary roofing, 14 15 and now they're transitioning to more permanent 16 roofing on each of those units. I just wanted to 17 share some of those numbers with the committee, 18 as well. 19 MR. RABINOWITZ: Thank you. 20 MS. AKER REECE: So do you guys have 21 insurance to pay for that or how does that work 22 when you lose a roof? 23 MR. BOBADILLA: I'm going to look to my 24 colleague, Ms. Marte. 25 MS. MARTE: So the district is insured. The

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Page 47 deductible is 75 million. Anything less than 1 2 that the cost would be prohibitive. Even at that 3 our cost exceeds \$16 million a year. But we do 4 have FEMA and we have gathered the data and will 5 be providing a claim. FEMA will only pay for a 6 property once. So if FEMA has already given us 7 money for a property that we had another loss at, 8 they won't cover that. But what the risk 9 management staff at the district did a few years 10 back was to get a policy specifically to cover 11 those properties. So we may get a few dollars of 12 insurance money from that, but not significant. 13 MS. AKER REECE: Thank you. 14 CHAIRMAN RABINOWITZ: Questions? Bruce, 15 you're almost red. You look like you're almost 16 ready to jump up out of your skin. 17 Go on, please. 18 MR. CHOMIAK: Okay. So Denise -- by this 19 time Denise figured I would be very monotone and 20 trying to put everybody to sleep, so she put 21 together a nice, little slide show of some of the 22 school choice enhancement projects that were 23 being done. 24 And if technology works here, Denise? 25 It's about one minute.

Page 48 1 (A video presentation was played for the 2 committee.) 3 MR. CHOMIAK: And that was it. Thank you. 4 CHAIRMAN RABINOWITZ: Thank you. 5 I think Bruce has another question for you, 6 or a few. 7 MR. BERNARD: On the applied schools, the 8 school choice projects, we had 126 flagged 9 schools this time, this year -- this report. 10 Excuse me. Last report there was 99 flagged 11 schools. 52 percent of the flagged, of the 122 12 schools are school enhancement projects. Is 13 there a reason that there's such an inordinate 14 amount of those projects behind or having 15 problems compared to everything else? There's 16 only 230 of them and 30 percent of the schools or 17 35 percent of the schools have problems. 18 MR. CHOMIAK: Right. The way that we account 19 for those is, you know, if a school has, say, six 20 items that they've selected and five of those are 21 complete and one is not, we will not count that 22 school as completed. So that's part of what's 23 feeding into that. We did have, and we talked 24 about it before, some issue related to fire 25 protection, playground equipment, playground

surfaces and ADA issues relating to that that delayed several of the projects related to those items. We've now got all of that resolved and we're moving forward, but those projects still are not complete. But we did get the resolution made over this past quarter, so those should -you should start seeing a lot of those closing out as we move forward into the next quarter now.

9 MR. BOBADILLA: If I could make a comment as 10 well, I think, again, so everyone understands the 11 way the process works. So the way the process 12 works is the school community makes choices 13 around different options that they'd like to 14 consider and we ask them to prioritize those 15 options. In some cases what's also happening is, 16 as we're working through the projects, because 17 when we initially get those lists, we'll have a 18 preliminary budget that's developed. There are 19 projects that are selected that are very 20 straightforward to implement, that we can go to a 21 vendor, get a quote and immediately know here's 22 what it's going to cost. There are others that 23 require designs to be put together to go through 24 a permitting process that, at the end, may 25 require additional improvements. So, for

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example, ADA improvements may be something that shows up on a project that initially was not part of the scope but then shows up. So what schools are asking us to do as well is, they are prioritizing their projects and holding off on some of their last choices to see how many of their highest priority items they can get in first. Because what they don't want to happen is that they select to go on everything and then it turns out that some of their higher priority items are going to cost more than the initial estimate and now they can't have that because they spent all of their money.

14 So part of what some schools are also doing 15 is telling us, so, for example, some of them have 16 furniture as sort of their last priority item, 17 but they're saying, don't order the furniture 18 yet, we want to make sure we have some money in 19 case we need more money in order to do priority 20 1, 2 or 3 before you go and order the furniture. 21 So that's also impacting the schedule. But, 22 again, we're trying to be transparent with the 23 schedule that we originally put together for each 24 of these projects and then tell you where we've 25 had a change. So some of that is happening

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because of that back and forth that happens with our school communities.

MR. BERNARD: But just on flagged schools that appear now, I'm saying last quarter we had 99, you completed 28 of those schools back on here this time. So there's still 71 from last quarter to this quarter that haven't been completed. And plus we added another 55 as flagged. So if we're making progress, it looks like we're stepping backwards because we're going from 99 to 126 and completed 28. To get ahead of the game this would be going down, not up, every quarter. And you can't keep going up to get down.

15 MR. BOBADILLA: Yes. Appreciate the 16 feedback. Again, I think part of this is where 17 we're waiting until later to see what are the 18 first priority items that schools are able to buy 19 before we deliver everything, and we're not 20 calling it closed until we finish the entire 21 list. So they may have a list of eight items, 22 and until that eighth item is ordered and 23 delivered, we don't consider it closed. But we 24 delivered, I believe the last count was over 400 25 individual school choice project items to our

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schools. So there are deliveries happening at our schools, but we're not considering it closed until everything has been delivered at that school. And I believe in that same timeframe we've initiated other school choice projects, as well, which is why you're seeing more active projects.

8 When I went through each school MR. BERNARD: 9 I found 22 projects that weren't even flagged on 10 this list that are late three to nine months. 11 So, if you add those onto the 126 you're up to 12 148. And they're missing comments on all the --13 it's all on primary renovations, not school 14 enhancement projects or single point of entry. 15 It's all school enhancement projects that 16 comments aren't put in the comment section. Some 17 from last month that weren't carried over to this 18 month -- last quarter that weren't carried over 19 to this quarter, but there's an additional 22 20 schools that should be on this flagged. I have 21 them listed here. I will give them to you after tonight so you can include them. 22 23 MR. CHOMIAK: I appreciate that. 24 CHAIRMAN RABINOWITZ: Any other comments, 25 questions, concerns before we move on?

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(No response.)

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CHAIRMAN RABINOWITZ: Bob.

MR. NAVE: Yes, sir. I think overall progress is being made implementing the facilities part of this program. We noted that the number of projects that had not yet started had decreased from almost 300 to just under 200. There are more projects moving from the planning phase into the design and implementation phase. And the number of projects that are completed has increased from 81 to 89. So there is some movement. Whether it's movement fast enough to suit the committee, that's the committee's call, but the district is moving the needle and we saw evidence of that.

We identified 120 flagged projects, 118 of which were flagged for scheduling issues, and 65 of those were school choice enhancement projects that we discussed.

I included in this section of our report some issues that I took from the supplier diversity part of the report dealing with change orders, amendments and bids. So, if you like, I can address those now, if you want to save those until we get to section 7, it's whatever you guys

want to do.

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CHAIRMAN RABINOWITZ: Let's do whatever is most efficient.

MR. NAVE: All right. Let's talk about bids. The district reported that there were construction bids at Cypress Elementary School and Coconut Creek Elementary School that were rejected because the respondents didn't address the procedural requirements. So that will push those projects back. And I would note that those projects were flagged as delayed in the School Spotlight, as one would expect.

There were three change orders totalling a little more than \$178,000. One at Blanche Ely for building demolition and reroofing, one at River Glades Elementary for a new classroom addition and one at Park Trails Elementary for extending water service.

I would also note that we looked at the financially active project section in the budget part of the report and the only one of those that was listed as a financially active project was Park Trails Elementary. And that wasn't even for the extension of the water service, it was for \$50,000 to purchase musical equipment.

So TaxWatch recommended that the district explain the need for the change orders, what they're doing to mitigate the future costs, and also that the budget folks take a look at this and make sure that the reports aligned properly.

CHAIRMAN RABINOWITZ: Omar?

MR. SHIM: Hi, good afternoon, Omar Shim, again.

Yeah, I looked at this and I couldn't really identify where you caught those projects because those projects aren't listed as SMART Projects. I think they did have change orders, but they're not -- they're not in our report because they're not SMART Projects, they are not a part of the SMART Program. They're actually outside of it.

MR. NAVE: Then that begs the question, why are they in this report if they're not part of the SMART Program?

MR. SHIM: Where were they? What page were they reconciled? Because we looked in the facilities report and we didn't see them.

MR. NAVE: It was in section 7, the Supplier Diversity. I just included them in this section because it seemed more appropriate to discuss them here.

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MR. SHIM: I understand. We'll go through 1 2 and clean that up, because it just -- you know, 3 they seem like all the same projects to us when 4 we're working on them, but we try to catch them 5 as we go along. But we'll just go through and 6 get rid of those projects that are not a part of 7 the SMART Program. So those just happened to 8 fall through the cracks. 9 MR. RABINOWITZ: So we're clear, what we're 10 about is, these two projects are not utilizing 11 SMART dollars; correct? 12 MR. SHIM: All three of these projects are 13 not. 14 MR. RABINOWITZ: Okay. That resolves the 15 problem. 16 MR. BOBADILLA: Just for further information 17 on the topic of change orders when we bring a 18 change order to our Board for approval, we do 19 include backup materials in that item that 20 explains what is the reason for the change order. 21 So when we do get to a Smart project that had a 22 change order that we brought to the Board we'll 23 be happy to share that information with Bob so 24 that he can see the explanation that was brought 25 to the Board at that time.

Page 57 1 MR. RABINOWITZ: Okay. Thank you. 2 MR. NAVE: And I appreciate that, but I'm 3 more interested in the district sharing the 4 information with the committee. If it's put in 5 the report then there's a good chance I'll find 6 it. 7 CHAIRMAN RABINOWITZ: Questions? 8 (No response.) 9 CHAIRMAN RABINOWITZ: Okay. Go on, please. 10 MR. NAVE: There were also, the supplier 11 diversity part of the report identified five 12 amendments to professional service agreements. 13 And I can't represent to you that I got the 14 net/net numbers right because I had discussions 15 with staff before this meeting and there was, I 16 think, some confusion on all parties about what 17 these were and how we came up with the dollar 18 figures. But, again, there's a single point of 19 entry project at Northeast, there's a single 20 point of entry project at Stranahan and then 21 there's some -- a reroofing at Broadview 22 Elementary School, and then there were -- and 23 that was actually a decrease. And then the same 24 for the fire loop at Maplewood and consultant 25 fees at Tamarac showed a decrease.

Page 58 So the net/net was an increase, but three of 1 2 the five amendments, as I looked at them, 3 reflected a decrease in the cost. So I thought 4 it would be fair to put those on the table 5 tonight and discuss them so we all understand 6 what the amendments were about. 7 CHAIRMAN RABINOWITZ: Yeah, can we get an 8 explanation, for example, on Stranahan, how the 9 proposed cost more than tripled? 10 MR. CHOMIAK: Absolutely. So -- and, again, 11 Bob and I talked before the meeting because I 12 wasn't sure where the numbers he reported were 13 coming from and that's where he pointed us to the 14 supplier diversity section where it does clearly 15 say it's based on the contract amendment, what 16 those are for Northeast and Stranahan with the 17 construction manager at risk, we initially hired 18 those firms to do pre-construction services, 19 which is essentially a professional service at 20 That's what, in the case of that time. 21 Stranahan -- I'm sorry, in the case of Northeast 22 \$125,000 represents. That was their 23 pre-construction services cost. At the point we 24 enter into construction, and in this case for the 25 single point of entry, initially, and then

Page 59 ultimately, as I said earlier, next year we'll 1 2 have the primary renovations begin, but that 3 first GMP for single point of entry was the So while it's listed as an amendment 4 \$601,000. 5 it was always the plan for that project to occur 6 in those three segments. So we'll have the 7 initial pre-construction services fees, then 8 we'll have the GMP number 1, and ultimately we'll 9 have another GMP, which is going to look like a 10 huge change order because it's going to be, you 11 know, in excess of \$15 million on top of a 12 \$125,000 base contract. But that's just the way 13 the construction management at risk contracts are 14 developed. So it's all planned but in the 15 supplier diversity it does look like these are 16 change orders coming up, and they're substantial 17 in percentages, but in reality they're, again, 18 the way we planned it and it's just the 19 appearance and terminology. 20 MR. BOBADILLA: Yeah, I think we need to look 21 at where these items are coming from in our 22 report to make sure that for Mr. Nave it's clear 23 what we're trying to say because I can see where 24 it would like look like a change order that is so

much more than what we budgeted, but that is not

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what those dollars represent. In the case of Northeast it represented the initial pre-construction dollars to the contractor and not the single point of entry work.

MS. COKER: So, good evening, Mary Coker Director of Procurement & Warehousing. So it was my department, Supplier Diversity & Outreach Program that is responsible for identifying these and tracking this information. So, as part of our report, as we continue to enhance the information, we wanted to identify and be able to be transparent in when we were requested to do amendments to contracts.

Again, on this page here it doesn't necessarily indicate that because there was an amendment to the contract that it necessarily was 17 an increase, just simply we are trying to report that there is an amendment, there is a change to the contract, that as Mr. Chomiak mentioned, in the case was earmarked. Of course, there's going to be several contracts within that process, 22 itself.

So we're going to go back and change how we're going to report this. We would like to continue to be transparent and identify when

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there's an amendment and just improve how we're going to report it so it doesn't show as a miscommunication or misleading information. That doesn't necessarily mean that it's an increase in project amount because, as we confirmed earlier, we're not over budget on these by any means. It just happens to show that there's an amendment which may bring an apparent change order.

9 On the previous slide, on the change order, 10 we're trying to also again ensure transparency. 11 So, TaxWatch identified it as a finding for 12 Facilities, but we reported it and we'll just 13 continue to work with both Facilities in the 14 budget to ensure that the information here that is captured is triple checked and assured that 15 16 it's verified and we're not giving you erroneous 17 information. So I apologize for any 18 miscommunication. I will go back and double 19 check that these change orders are not SMART as 20 we had the information that they were. 21 CHAIRMAN RABINOWITZ: Just so we're clear, if 22 I understand you correctly, and I'll take for

example Northeast High School, so the original value for single point of entry was never \$125,000. It was actually the \$600,000 number

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that we're seeing in the report now. Am I understanding you correctly?

MR. CHOMIAK: Yes and no. It was not the 125. That was -- that was -- again, the budget for Northeast is, I don't know exactly what it is, 17 million, perhaps, or in that ballpark. Of that there's multiple line items, one of which is single point of entry. And if I'm remembering correctly, it's probably \$540,000 is the gross budget for single point of entry.

11 So as we designed it, it ended up costing 12 more, but the deceiving part of that number is 13 some of that includes some general conditions 14 that we won't have to spend when we do the 15 primary renovation. So we're, in essence, buying 16 -- the trailers, for example, we're putting 17 trailers out there under the single point of 18 entry, but that will save us from having that 19 mobilization cost when we do the primary 20 renovation GMP. 21 So, basically, just spending MR. BERNARD: 22 some of the budget now rather than later? 23 MR. CHOMIAK: Correct. Still part of the 24 overall Northeast budget.

MR. BERNARD: Okay.

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MR. NAVE: And, again, I think the transparency is good. This is the first time we've seen reports of change orders and budget amendments. And I think what we take away from this is facilities people and the purchasing folks need to compare their notes when this report is done to make sure that we're capturing this accurately and that they're reporting to you accurate information. So I think there's a positive here.

CHAIRMAN RABINOWITZ: Any other questions before we move on to the next issue?

MR. BOBADILLA: One more comment just on this topic just to give the committee a more global 15 picture. Mr. Viera has some numbers he can share, but, overall, when you take the single 17 point of entry, kind of where we are from a dollar perspective, we're below the budget and 18 Mr. Viera can share some numbers.

MR. VIERA: Yeah, so globally to date on the single point of entries that have been brought forth for approval of contracts -- sorry, the sheet isn't popping up, but off of memory, it's plus or minus \$3 million that we're actually in the positive. It's about 2.6 that we're in the

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Page 64 positive overall for single point of entries 1 2 overall. 3 MR. BOBADILLA: So we've seen some come in a 4 little higher, but we've seen a lot that have 5 also come in under budget. But overall we're 6 doing good so I wanted everyone to know. 7 MR. RABINOWITZ: Okay. Any other questions? 8 MR. BERNARD: Just a couple other issues in 9 the facilities report. Both the Bayview 10 Elementary and Chapel Trails Elementary chiller 11 projects have shown 95 percent completion for the 12 last two reports. Is there some issue with 13 finishing those projects? 14 MR. BOBADILLA: Can you repeat those two? 15 What is it? 16 MR. BERNARD: Bayview Elementary and Chapel 17 Trail Elementary, the chiller projects. They've 18 both been sitting at 95 percent completion. 19 Cross Creek School in this report shows a single 20 point of entry at 50 percent complete. Last 21 quarterly report they were at 100 percent 22 complete. Which one is correct? 23 And, finally, the missing schools in this 24 Spotlight Report are Gulfstream Middle School and 25 Hallandale Elementary. You seem to miss some

Page 65 every -- every report. You haven't got 100 1 2 percent yet. MR. VIERA: Mr. Bruce, which ones were the 3 two? Because those two are schools that --4 5 MR. BERNARD: They were in last quarter's 6 report. They're not in this quarter's report. 7 MR. VIERA: They may have been consolidated. 8 I'm trying to remember. Omar, are those the ones 9 -- not that I'm putting capital on the spot, but 10 11 If they have projects and money MR. BERNARD: 12 on them, how can they be consolidated? 13 MR. SHIM: Yeah, we did have some changes in 14 the names of our schools and some of the 15 functions of our schools. So we'll have to just 16 go back and look at what --17 MR. BERNARD: Did we lose schools? 18 MR. SHIM: No. The projects -- the projects 19 may have been relabeled. So, again, I just want 20 to go back and just take a look. 21 MR. BERNARD: I'm just saying, the whole 22 school's not in the report. 23 MR. SHIM: I understand. 24 MR. BOBADILLA: If you give us an 25 opportunity, we'll look at it and include it in

Page 66 1 the written response that we provide to the 2 committee. 3 MR. CHOMIAK: And just the first half of your question about the chiller projects, I believe 4 5 those are older projects that we've just not 6 updated for whatever reason. We'll go back and 7 double-check that, but I believe those are --8 MR. BERNARD: So they would be completed 9 then? 10 MR. CHOMIAK: They should be. 11 MR. BERNARD: They would help your slide 12 then; wouldn't they? 13 MR. CHOMIAK: That's why I'm going to find 14 out. 15 CHAIRMAN RABINOWITZ: Bob, have you completed 16 your report? 17 MR. NAVE: Yes, sir. I think I have. 18 CHAIRMAN RABINOWITZ: Definitely done? 19 You said you think. I saw you looking at 20 your papers. 21 MR. NAVE: I'm sorry. I've got one comment I 22 want to make, but I want to save that to the 23 last. It will be my parting shot. 24 CHAIRMAN RABINOWITZ: Okay. Budget. 25 MR. SHIM: Thank you. Again, Omar Shim, and

good afternoon.

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2 The first slide I just wanted to talk a 3 little bit about how -- because we added a 4 section the last report with completed projects 5 sort of to coincide with the completed projects 6 on the facilities and the technology side and 7 show a list of those projects. But I think it's 8 very important to drop back and explain that a 9 little bit better so that it's a little bit more 10 clear, that we had projects that are financially 11 active and as they are -- the status is shown as 12 completed, we put them in the back of the book so 13 that they, you know, they're reflected there, but 14 that doesn't mean that they are completely 15 closed. There are still closeout activity done 16 on them like paying final invoices. But if a 17 parent were to go to the school and look at 18 whatever the project is or technology, it would 19 be functional. The kids would be using it or 20 whatever. So it just clarifies to a parent that 21 would see that that it's not -- it is complete. 22 They are utilizing it, but we still have to pay 23 bills on it and things like that. So at the end 24 of this I just don't want there -- the ending 25 part of the report to show that these are

Page 68 savings, because -- and that report doesn't show 1 2 the total savings since we still have to close 3 those projects, physically, and as well as any 4 other, you know, warranty documents or 5 anything -- any walk-throughs, punch lists, 6 things like that are still being done. So I 7 think that's an important point, because we did, 8 at the Board Workshop, which we'll talk about 9 later, there was some discussion about, you know, 10 savings versus what's shown on that. And I think 11 even Bob's report reflected or talked about some 12 savings which was reflected on the completed 13 So there is a distinction between -projects. 14 and we will always bring back to the Board what 15 is being, you know, closed and moved to our 16 reserve as Ms. Marte said. So I just wanted to 17 make that distinction.

So the next slide is, again, this is our regular slides -- slide that shows the total program. So this quarter the budget activity for -- shows at the end of -- it is for the end of 2017. Funding for the SMART Program through this period included the first four program years totalling 811.5 million. Changes from the last time the committee met was a result of the

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Page 69 adopted District Educational Facilities Plan, as 1 2 I mentioned, that the Board adopted in September. 3 So this includes adding projects in years 4, so we added the 2017-18 fiscal year of the SMART 4 5 Programs, which in that program is the fourth 6 year. And then we recognized 14.8 million in 7 technology savings and single point of entry 8 projects. Some of these single point of entry 9 projects that we previously completed or -- you 10 know, so there were some savings there of about 11 \$14.8 million. We reinvested the 6.7 million 12 into the additional single point of entry 13 projects to complete the entire program as Mr. 14 Chomiak said. And we also added 11.9 million to 15 the SMART Program reserve. 16 So those are the changes that occurred from 17 the DEFP, from the Distirct Educational 18 Facilities Plan that was recently approved. And 19 there weren't any other changes in this quarter. 20 But on pages 498 and 499 in your books, that 21 shows you a cumulative change from the beginning 22 through this period. It shows all the changes 23 and it includes the ones in this quarter from the 24 District Educational Facilities Plan. 25 So the next slide gives you a breakdown of

the budget activity report. So this brings the budget activity report from last quarter, which was 672.9 million to 811.5 million after -- and this is after adding 148.6 million for the program year, the SMART Program, to be currently budgeted.

This slide shows a breakdown of those funds. 7 8 The balance of completed projects total 1.7 9 million and that's after we took the funding out. 10 There's 86.8 million that was expended to 11 complete -- complete projects shown beginning on 12 page 557. Some of these dollars may go towards 13 settling -- as I said settling final bills as the 14 project is closed out. There was 47.1 million in 15 expenditures for projects in progress. Purchase 16 orders made up 36.2 million, and the balance of 17 financially active projects was 517 million, 18 while the balance of the other projects that 19 didn't have financial activity declined. It was 20 122.7 million. 21 And that is the budget activity report. Do 22 you have any questions? 23 MR. RABINOWITZ: Questions? 24 (No response.) 25 CHAIRMAN RABINOWITZ: Hearing none, Bob?

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MR. NAVE: Thank you. I think we may want to think this completed versus closed issue, because when I put my report together I assume that completed meant completed. And in that I identified 16 technology projects that were identified in the report as completed but there were no current or prior expenditures, no commitments, anything to show that any money had been expended on these projects but there was a zero balance.

So, again, the recommendation is to go back and take a look at that and reconcile and make sure that we're capturing that accurately.

14 Last quarter we raised the issue of the HVAC 15 improvements at Dr. Martin Luther King Montessori 16 Academy. The last quarterly report shows that 17 project as having been completed and budget 18 numbers suggest that it was about \$24,000 over 19 the budget. In this report that project is 20 listed as a financially active project with a balance of about \$840,000. So we recommended 21 22 that the district explain that discrepancy. 23 CHAIRMAN RABINOWITZ: Omar? 24 MR. SHIM: Yeah, thank you. And I think the 25 last time that that project was in the completed

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Page 72 section and it had a negative value or there was 1 2 something wrong with it, so we had a little 3 discussion about it. And it turns out that that 4 project is in a larger project that's currently 5 active and being completed. So that's why it was 6 bundled and put into that, and that's why the 7 description changed. Because it's actually a 8 part of a larger project at that location and 9 then it shouldn't have been in the completed 10 section because only that part of the project was 11 completed. And since it's bundled it's not. So 12 that's the explanation for that. 13 Sorry, what was the other issue? 14 MR. NAVE: I believe that's -- that's all. 15 MR. RABINOWITZ: Any other questions? MS. AKER REECE: So how do you make the 16 17 determination when to bundle projects that are 18 listed separately? 19 MR. CHOMIAK: So for the most part, you know, 20 technology is technology, so we don't touch that. 21 But for the remaining work, generally -- bundling 22 is a bad word, but we package the rest of the 23 projects within a given school. And most of them 24 are funded in the same year. There are a few 25 cases where one particular project at a school

might be funded in year 1 and the rest are funded in year 3, for example. So those we had to make a decision as to whether to split it into two projects or combine it into a single project. But for the most part within a school we've tried to put all the projects at that school into one package from an execution standpoint.

MR. BOBADILLA: An example that might help, for example, where we have a lot of this work is 10 roofs and HVAC, where we have roof work that's being done as well as HVAC units that are on a 12 roof. In those cases it makes a lot of sense to 13 package those things together so that we're not 14 doing one scope only to then have somebody come 15 at a different point in time, a different 16 contractor to do the other piece that impacts our 17 initial scope and then we can run into issues of 18 warranty, of who's responsible for any issues 19 that arise later. So that's one example of where 20 we look at packaging so it makes sense.

MS. AKER REECE: So is it how you're awarding contracts then; you would award the scope together; or is it how the project manager -- who the project manager is; like what's driving that? It would be a contractual MR. CHOMIAK:

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Again, we don't want to have multiple thing. contractors at a single school and we don't want to have work going on at a particular school for a four-year period. It's just very disruptive. So we try to consolidate it so we can go in, get the work done and get out of there as quickly as we can.

> MS. REECE: Makes sense. Thank you.

MR. BERNARD: Bob, would an operational completion and then a budgetary completion work better on our end? Like you said, on the technology you're using it but you haven't paid for it yet. Because we could have the same on some of the renovations, where they have some of it done but then the whole process is done. So we'd have a better operational -- you'd know what's in operation and what hasn't finaled out in the budgetary process.

MR. NAVE: I'm not sure I'm prepared to offer an opinion on that. I would have to think about that and talk to the district staff. I don't 22 know if it's as simple as explaining this in the report a little better. You know, we've been going at this now for a couple of years and we've gotten pretty good at identifying these types of

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issues. And in a lot of cases adding in an explanation for why something is moved would make my report differently.

MR. BERNARD: But as Omar said, they can be complete with a project and they might not finalize paperwork money-wise for three months.

MR. NAVE: Well, then perhaps complete versus closed. We used closed in other sections of the report like the music and some of the arts stuff we talked about closed or closing out. Maybe if we used that consistent terminology throughout, so that something may be complete but not closed out. And if that's explained in the report, then people that read it have a better chance of understanding it.

MR. BOBADILLA: Yeah, I think that's a good point. Because we will have these kind of issues on the construction side where we'll complete work, but if there's change orders that we're still negotiating, there's a claim that's been filed, that can keep it open for a number of months, and we'll have completed the work on site and everyone is making beneficial use of the improvements, but there's still this other piece. MR. BERNARD: But when does it get marked on

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our phases as complete? Is it complete when it's finally paid or when is that final final on that final phase?

MR. BOBADILLA: Yeah, I think that's where we need to sit down with Mr. Nave and just be on the same page of what is the wording, the verbiage we can use.

MR. BERNARD: If you do hit your schedule you can still be paying bills for six months after the schedule.

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MR. BOBADILLA: Right.

12 MS. MARTE: If I may? There's also the, you 13 know, statutory requirements to have the Board 14 approve any reallocation of funds. So from an 15 accounting perspective, the project could be 16 closed quite a while between the time staff 17 actually finishes fieldwork, the bills are paid 18 as Omar said, but the recognition of the closed 19 status is impacted by an action of the Board, 20 which might take several months to complete 21 depending on how fast staff can reconcile and get 22 reallocation of resources either back to the 23 reserve or to another project.

So, from an accounting standpoint, it's not closed until all of those things happened and any

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Page 77 surplus balance is liquidated back to fund 1 2 balance or to another project. 3 MR. BERNARD: But all we're trying to do here is make the construction side look like they're 4 5 getting their work done. You know, the financial 6 side is a whole different ball game. 7 MS. MARTE: Right. And that's why we were 8 trying to --9 MR. BERNARD: If someone's using the 10 facilities. When the finances get paid, the 11 finances get paid. 12 MR. BOBADILLA: The other piece that will 13 also increase these projects because of the 14 nature of the work, as we start getting into 15 these existing buildings, we're going to find 16 things which will probably result in change 17 orders of things that will then have to be 18 addressed which will have costs and potentially 19 schedule impacts so it may push the completion 20 deadline further out because of the additional 21 work that's being added. 22 MR. BERNARD: The schedule is the schedule. 23 I remember you saying that. 24 MR. BOBADILLA: The schedule is the schedule 25 for the scope of work when we start. But if that

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	Page 78
1	scope of work changes, I think it's fair to say
2	that it takes us additional time to do that.
3	MR. BERNARD: You're treading down the wrong
4	path now because you can hold those projects to
5	the end.
6	MR. BOBADILLA: Well, the alternative is, if
7	we find something wrong, we don't do it, we leave
8	it alone, and we don't want to do that.
9	MR. BERNARD: You're already lobbying for
10	more time.
11	MR. BOBADILLA: I'm not saying that. I'm
12	just making sure everyone hears that when a
13	project
14	MR. BERNARD: I understand that. But you're
15	lobbing the ball a little too soon.
16	MR. BOBADILLA: I understand.
17	MR. BERNARD: You've got some of those change
18	orders already and you haven't extended the
19	contract yet.
20	CHAIRMAN RABINOWITZ: All right. Moving on
21	to Supplier Diversity & Outreach.
22	MS. COKER: Good evening again. Mary Coker,
23	Director of Procurement & Warehousing Services.
24	So we wanted to report and I'm going to try
25	to, in my conversation here, my presentation, try

Page 79 to address two of the recommendations from the TaxWatch. So we had seven events that we had this last quarter. I want to make a note that we originally had scheduled a couple more events but with the passing of the hurricane we had to cancel some events that were taking part in the second -- the latter part of September. Therefore, if you look and compare from last quarter, you're going to see that there's a decrease from nine the last quarter versus seven. So we continued to -- the following report -- the following quarter year you should see an increase as we continue to ramp up our outreach efforts, also as recommend by the TaxWatch that we continue to do so.

On the certification, again, we do show a 16 17 decrease from last quarter, having 730, this 18 quarter 656. That was also addressed and had a 19 recommendation from the TaxWatch. As we 20 explained last quarter, same thing this quarter, 21 when we passed the Supplier Diversity & Outreach 22 Program policy, which became effective in July, 23 we included in our new policy and the program 24 also SBEs, small businesses, as part of the certification process. And with the change of 25

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Page 80 our policy, it relates to tri-county, having significant business presence certification. So our numbers dropped because we had identified 70 M/WBEs that had been certified with our program through the last two years but had not resided or had not had their official business here in the tri-county area, therefore, at the time of recertification when July came along, we gave them the opportunity to provide certification of having their business here and they did not. Out of the 70, I believe only five came back. So you will see a decrease. That does not necessarily mean -- and you can see from the slides up ahead that we had a decrease in M/WBE participation and awarding. On the contrary we showed a positive trend. So that's part of the response also from

Mr. Nave.

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The next slide? Thank you.

Again, our impact -- the hurricane impacted some of the QSEC meetings. We previously had more. In the prior quarter we had six meetings. Again, we more or less stayed the same, equal of evaluation of QSEC proposals. We did have an increase in, as I mentioned just a few minutes ago, of contracts that had participation of

M/WBE. Last quarter we had 21 versus 37 this quarter. So we had 12 professional design, five construction manager at risk, 20 CMAR continuing contract awards, three change orders, which we identified and I have to go back and see if they're not SMART now, five amendments to the contracts.

We do show also an increase M/WBE commitment of 93 percent total amount for this quarter versus last quarter of 75 percent commitment. I'm talking about commitment here. I just want to make sure it's not mixed with actual spend, which is POs issued.

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Next slide, please.

15 So as we normally break down by commodity we 16 have the professional design services commitment. 17 We do show there was a slight decrease on that 18 commitment, specifically for professional 19 designs. And you're going to continue to see a 20 decrease as we have been alluding to all evening 21 that we are moving from the design phase to the 22 construction to be, so we're going to continue to 23 see some of those professional design services 24 possibly to continue to decrease as we're moving 25 more into construction.

Also, we have a reduction -- a bit of a reduction in construction manager at risk. This is a methodology that's new to the district and I believe the last quarter was the first time that we had actually presented this information which was a boom, but we continue to move the needle in ensuring that as projects are packaged and identified how we're going to package them, we'll continue to have more construction manager at risk as needed.

We do continue to remain at the 25 percent, which is M/WBE participation, which is the goal that we had as a part of the policy. So we're -we're positive there.

15 So when we -- when we had every intention to 16 report these change orders, it was mostly to give 17 transparency to the fact that as we capture data -- and I oversee the Procurement Department, 18 19 so we issued the purchase orders and the 20 contracts generally, you know, commence at my --21 in my organization, therefore, we are the ones 22 that have to actually amend the contracts and we 23 are actually the ones that issue the purchase 24 orders and the change orders. When it comes to 25 inflammation regarding projects and/or a change

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Page 83 of scope or pricing, I think I would defer that 1 2 to my colleagues here, they can give you the 3 details as they have done so very well this 4 evening, but we're going to go back and look at 5 how we are going to possibly report to you the, 6 both the change orders and also the following 7 slide which was the amendments. Just -- I like 8 to connect the dots in the data that I provide to 9 the Board, so if I'm reporting in previous 10 quarters an information that a contract that was 11 awarded for some amount, I want to be consistent 12 and in the future if there is a change to that 13 contract or that award amount that I had reported 14 previously I want to be able to identify in the 15 future where it was changed so that the numbers 16 add up. So that was the intention of having 17 these reports, which we're going to go back and 18 review. 19 The following slide, please. 20 So this is our usual slide that we provide. 21 We do show -- this is the cumulative spend up to 22 our first quarter fiscal year 2018. We do have 23 an increase of -- from 30 million reported last 24 quarter of 30 million, now we have 32.9, close to 25 33 million, so, again, we continue to demonstrate

that we continue to have a positive trend in awarding M/WBE SBE business to our underutilized contractors.

Also, to provide a response to the 4 5 recommendation and/or request from TaxWatch 6 regarding for us to continue to increase in 7 giving business to the women owned businesses, 8 both minority and the white owned women 9 businesses, we do have a slight increase from 10 prior reports. It's still not significant 11 because it's still under one percent, but we had 12 .58 versus point .85 this quarter. We do want to 13 highlight that -- so this is actual spend, which 14 is purchase orders that have been assigned, not 15 necessarily paid, but they have been issued. So 16 we do have a commitment that we will be able to 17 present in the upcoming quarter because we've 18 already awarded that commitment of an increase of 19 \$2 million specifically for minority women owned 20 businesses. So that's going to, you know, give 21 us a good hike in having those women awarded the 22 business.

And another thing, too, that I wanted to highlight, which is not captured in this report, hopefully, when we do have the SAP Ariba system

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Page 85 which is the CBR that we were just awarded by the 1 2 Board and a part of the FDEP? 3 MS. MARTE: DEFP. 4 MS. COKER: DEFP, we are going to get the --5 Supplier Diversity & Outreach Program is going to 6 have automated systems where in the past some of 7 this work had to be done manually through 8 different systems, but my point being, though, 9 we're going to be not only able to track the 10 prime vendors, which is what we're capturing 11 today, but we're going to be able to also track 12 the subcontractor, which you don't see in this 13 report, but a lot of our subcontract companies 14 that we have doing business with us or women 15 owned, which we don't capture that. But, 16 hopefully, in the future we'll be able to present 17 that information and Mr. Nave will be able to 18 see, again, the increased participation for women 19 owned, which was one of his comments in the 20 report. 21 The following slide? 22 And this is just basically the same 23 information that's in the previous slide. This 24 is just a better view, I would say, that 25 continues to show a positive trend. In the first

quarter we went from 19 percent to 40 percent. So I do see that we continue to demonstrate from the reports and the data provided that we continue to work hard at providing outreach events, that we continue to identify underutilized businesses, and we continue to work at trying to ensure that we certify these underutilized businesses and that we target this outreach specifically to the pipeline that Heery has and the Facilities Department has.

So this right here for me is a validation. It also shows a decrease in non-M/WBE vendors awarded and an increase in M/WBE vendors being awarded.

So I have to say that I'm very proud of the improvements that we've made in our organization as well as all the work that we do to ensure that we continue to have that positive trend demonstrated quarter over quarter for the Supplier Diversity & Outreach Program.

And then, finally, as our disparity study had noted and dictated back in, I believe, 2014, you know, since then we've had some significant milestones and accomplishments. We've passed the policy. We've also implemented the policy. This

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Page 87 policy has allowed us to bring forth some API, 1 2 affirmative procurement initiatives, that are 3 going to continue to show and demonstrate the need for underutilized businesses. And those 4 5 opportunities are there, so we're going to 6 continue to work. And also having reciprocal 7 certification for the tri-county areas, we're 8 working alongside Broward County, West Palm Beach 9 County, Miami-Dade County, not only the school 10 system, the school districts, but also the 11 counties, so that we can share M/WBE, SBE vendors 12 so that we can ensure that we're looking at a 13 larger pool that can provide the services that we 14 need based on your increased demand of 15 construction that will be coming up shortly. 16 And that's about it. I'm not sure if you 17 have any other questions for me. 18 CHAIRMAN RABINOWITZ: Questions? 19 MS. AKER REECE: I think you answered this 20 before but I wasn't remembering. You asked them 21 to identify -- so the vendors, you asked them to 22 identify if they qualify, but are there any perks 23 they get or how does that work? 24 MS. COKER: You mean if they qualify to 25 become a certified vendor through Broward County

Public Schools if they are no longer located in the tri-county area?

MS. AKER REECE: Just in general. If somebody meets the qualifications to be a minority or women owned business or a local business, what's the advantage to the contractor?

7 MS. COKER: So the advantage to the 8 contractor is, specifically in construction and 9 in the professional services design, when you're 10 doing the scoring based on qualifications they 11 get extra points for having -- for being -- if 12 they're a prime minority vendor or if that 13 minority vendor is not a prime but they can get a 14 subcontractor that is a minority they also get 15 points. So, obviously, if you're a prime 16 minority you're going to get more points versus 17 if you're not a minority vendor but are 18 utilizing, you're going to have to demonstrate 19 that you're going to be able to utilize a 20 percentage of your contract for those minority 21 vendors. So there are different advantages. We 22 also are -- as part of the new policy that has 23 rolled out we have affirmative procurement 24 initiatives that include vendor rotation. Also 25 as part of our policy for a threshold of under

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Page 89 \$50,000 for when you're getting three guotes for 1 2 a specific commodity, you also have to make sure 3 you have an M/WBE minority vendor also quote. So there are definitely a lot of advantages that we 4 5 try to bring forth to the underutilized 6 businesses here. And we're trying to limit it 7 mostly based on the disparity study to the 8 tri-county area. So I can appreciate that you 9 might be a minority vendor and you're located in 10 Tallahassee, but we're looking to really, per the 11 general obligation bond, to keep that money and 12 reinvest here, locally. 13 MS. AKER REECE: Do you think that that's 14 changed the cost on any of your contracts from 15 what you anticipated originally? 16 MS. COKER: Well, it actually shouldn't. 17 When we award we don't award based on the fact 18 that you're a minority and we're going to pay 19 more money. That's not it. Specifically, when I 20 mentioned the ones in construction, they're 21 qualification based, so we look at the 22 qualifications and there's always, I believe, a 23 budget, so they have to be within that. 24 Sometimes we do find where you have -- and we are 25 actually moving towards a direct owner purchase

Page 90 program, as well, where the minority vendor that 1 2 may not have the leverage to purchase in large 3 volumes, we can provide that contract so that 4 they can purchase on our behalf and take 5 advantage, get the business. We do that a lot 6 with office supplies, as well. We try to find a 7 way that we are actually being more creative now, 8 not necessarily having ITBs or catalogue bids, 9 we're actually going out and changing the way 10 that we solicit the business to make sure that we 11 can include that minority participation which is 12 so important. 13 MS. AKER REECE: Thank you. 14 CHAIRMAN RABINOWITZ: No questions? 15 Bob. 16 Thank you. I'm grateful to Ms. MR. NAVE: 17 Coker for two things. One is the inclusion of 18 small business enterprises in this report. That 19 allows the district to report spending activity 20 on historically underutilized businesses as well 21 as minority and women owned businesses. 22 So you'll see the acronym time in S/M/WBE in 23 this report, we haven't seen it in past reports, 24 that's something TaxWatch has been recommending 25 ever since the recommend best practice documents

two years ago. So I'm grateful to see that in this report.

I'm also grateful that she came prepared to address a TaxWatch recommendation instead of committing to give you a written response. I'm hopeful that that rubs off going forward.

The one substantive issue I would like to get a better understanding of is, up until the last report there had been zero reported expenditures for technology. And then in the last report we saw a \$925,000 technology spend that no one could explain. And this quarter it's back to zero.

So, I'm just wondering, do we know what that \$925,000 was?

15 MS. COKER: Yes, and it was provided in my 16 response included in the big book. So it was 17 actually paragraph number 2. And I can read it 18 to you. As part of the introduction I didn't 19 include it in the slides, but it is in the 20 report. In section 4, SMART Bond M/WBE 21 Cumulative Spend, we had previously reported 22 \$925,000 for technology and you caught that. And 23 I want to thank you for that, because that 24 actually triggered a more in-depth, well, let's 25 make sure where are we identifying this spend and

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how do we capture that?

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So those \$925,000, although, they were SMART expenditures, they were not minority. This vendor, I believe it's UDT, this vendor is identified as a minority vendor with the Florida state, they are a certified minority vendor, but they actually no longer meet our criteria and our threshold because they have since graduated from our program. They're now a larger organization though still considered a minority. So we should not have reported that in the bucket of M/WBEs though it should have still been reported as a SMART expense.

14 So, having said that, we identified as a 15 result of those findings and conducting 16 additional due diligence to all of them, because 17 I want to make sure that we're not providing 18 erroneous data stating that they are M/WBE 19 certified with the district, which is a different 20 thing. And our previous policy, because this --21 when you brought this up I did a lot of research 22 to try and justify our mistake, because it was a 23 mistake that we made, but one of the things that 24 we found was that our previous policy, and I was 25 actually writing it here Policy 7007A from our

administrative procedure, it does state that we would -- we would report on the participation of non-certified -- will be monitored and reported quarterly. So -- and there's a section there which allows us for vendors that are minority vendors for the state but have since then graduated from our program which has very specific thresholds which, obviously, are lower. So, in essence, they're -- it's a good story

because they're a minority vendor but they've graduated since from our district, therefore they've become a larger organization, so they should not have been reported in M/WBE.

So thank you for catching that. That was great.

CHAIRMAN RABINOWITZ: Thank you. Communications?

Hi, my name is Deniece Williams. I am going to be representing Yvonne Garth, who is actually unable to make it this evening.

Last quarter we had some ongoing efforts that were -- were ongoing efforts that we were able to capture. Just to give you an overview of some of the accomplishments we've had for the last quarter, we've increased our number of tweets.

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We actually had a small decrease from the last quarter, but overall our communication efforts have been increasing.

Principal letters have also had a slight decrease, but that was due to the few weeks that we had delays from the storm.

Also for the outreach events we had a slight decrease for the quarter, but we still had 11 to report.

10 And we had two informational flyers that we 11 produced during that quarter, one of which was 12 the Year in Review, that was distributed to all 13 of the schools that have improvements in the 14 SMART Program. We had 250,000 pamphlets that 15 were printed and distributed to all of the 16 schools. The larger piece was a general overview 17 that gave all of the stakeholders an update on 18 not only facilities but also music, art, 19 technology and athletics. It also gave them a 20 highlight of some of the school choice 21 enhancement projects that had been delivered in 22 the last year. It gave them a brief overview on 23 some of the -- some of the challenges that we 24 faced in the quarter and how we have implemented 25 solutions to address them. It also was

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accompanied with a spotlight that each school -that each school had their spotlight distributed with this packet and it was given out at open houses and some schools also gave it out to their parents through their backpack distribution.

So all of the 232 schools that had improvements in the SMART Program did receive this Year-in-Review pamphlet. This is actually the second year we've been able to do this distribution, so we're very happy to give the schools an ongoing update on what's happening in the SMART Program.

13 In this guarter we also had 36 Board approved principal letters that have been distributed. 14 15 This is something that actually goes out through 16 Facilities, through Mr. Bobadilla. He sends out 17 a letter to each of the principals just giving 18 them -- just to let them know that Board action 19 has been taken with regards to either design, a 20 firm that's been selected or a contractor that's 21 been assigned to their school, just so that they 22 know that progress is being made on their project 23 and also the project manager is copied on that, 24 as well, so that they have someone to go to in 25 case they have any questions.

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We've had 11 outreach events during this quarter. Most notably on August 25th we had the ribbon cutting for the Boyd Anderson media center. It was very well attended. We had the Superintendent, elected officials, district staff and parents and the community members all came out to commemorate what the students called the Cobra Research Center, so just another example of one of the completed projects that now the school -- now the school community can take part in.

As I mentioned before, we have ongoing tweets that we use regularly to give the students and the community just a brief little congratulations as to new projects or new items that have been received at their school.

And we've also updated our website so that, not only are you getting these spotlights for your individual school, but you're also now, municipalities and district officials can also now also pull their district reports or any community or commission can have all of the schools within their municipalities downloaded without having to go to every single school. They can easily just go and search for their

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Page 97 municipality, click on the link and they can 1 2 download and print all of those reports. 3 So those are our ongoing efforts to keep the 4 community informed. And if you are ever 5 interested in seeing some of the ongoing work, 6 please feel free to go to Twitter and our hashtag 7 is #bcpssmartfutures. You can see regular 8 updates on Leo's page, on the Superintendent's 9 page and all of the committee members are also 10 utilizing that hashtag. So we will look forward 11 to you taking a look and seeing what we've done 12 so far. 13 CHAIRMAN RABINOWITZ: Any questions? 14 (No response.) 15 CHAIRMAN RABINOWITZ: Bob? 16 MR. NAVE: Nothing to add. 17 CHAIRMAN RABINOWITZ: All right. Thank you. 18 We're done with reports. 19 Moving on to the workshop briefing. 20 MR. SHIM: Good afternoon, Omar Shim again. 21 So I'll kind of go over what we -- I basically 22 went and explained to the Board what we 23 discussed, the reports and everything else that 24 we talked about at the last meeting. They're --25 first of all, they did say that they appreciate

very much the work that the committee does and TaxWatch, Bob, the report that you provide is very useful.

Other comments would be, we talked a little bit about school choice and there was a discussion about whether there should or shouldn't be any kind of restrictions on school choice and it seemed like the Board was leaning towards no restrictions.

10 The second thing was a little bit of talk 11 about the savings. And I think because they had 12 just recently went through the District 13 Educational Facilities Plan, their numbers about 14 the savings, which, rightly so, because we did 15 try to clarify about the closed projects, so that 16 was an issue that we talked a little bit about 17 and I think some of it stemmed from that report 18 in the back with the closed projects. So we will 19 certainly seek to clarify that the next go-around 20 as we move along.

The next thing that they talked about was -they talked a little bit about playgrounds, mostly in the context of school choice and there was a discussion about funding and whether or not it was allowed. So that's something -- generally

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	Page 99
1	speaking, playgrounds isn't supposed to be funded
2	through regular capital funding, but with the
3	bond program I think some of the choice programs
4	are electing to do it.
5	So that was basically the Board's discussion
6	in summary on some of the issues that they talked
7	about at the last workshop.
8	Thank you.
9	CHAIRMAN RABINOWITZ: The next item of
10	business is the next School Board workshop is on
11	January 23rd. Again, I know that sometimes it's
12	my responsibility to do that, but I will be in
13	Tallahassee for a Florida Bar budget meeting. So
14	somebody else has to attend.
15	Don't all volunteer at once. There you go.
16	CHIEF DIPETRILLO: I'll do it.
17	What day does that fall on?
18	CHAIRMAN RABINOWITZ: January 23rd.
19	CHIEF DIPETRILLO: No, what day?
20	CHAIRMAN RABINOWITZ: Tuesday.
21	CHIEF DIPETRILLO: Tuesday? Okay.
22	CHAIRMAN RABINOWITZ: You have a question?
23	MS. KRISHNAIYER: Yeah, I do have a question.
24	Omar, maybe to you. On these school choice
25	projects, have the principals documented how the

Page 100 choice was made, how much of the community was 1 2 really involved? 3 I know it's very late in the stage, but I 4 just wondered because there's questions as to 5 whether they truly involved the community. Whose 6 choice was that? 7 MR. SHIM: I'll defer this to Facilities. MR. CHOMIAK: I'll answer that. The process 8 9 that we have set up does require the involvement 10 of the school community. The ballots developed 11 and there have to be two ballots that vary, 12 there's a percentage that they have to vary from 13 one another before the vote, and our folks 14 actually are involved in that as well. So I 15 don't have the exact numbers to tell you how it's 16 documented, but there is a process that, again, 17 our folks are involved in and they document it. I'm sure that information is available if there 18 19 is a particular school or --20 MS. KRISHNAIYER: Not any particular school, 21 but just in general. Because a lot of things can 22 be required with community, but it doesn't 23 happen. So if there is something that you can, 24 you know -- have something that shows the 25 community involvement.

Page 101 1 MR. BOBADILLA: And as an example, I have a 2 son in our school system, two sons, and one of 3 the schools recently went through this process. 4 And so the school community, again, they have a 5 group of parents and community members that kind 6 of meet on a consistent basis, they came 7 together, they worked with the team to develop 8 the two different options, the two lists of 9 things, and then the students were sent home with 10 a ballot that the parents could then go through 11 and decide which of the two lists they wanted to 12 vote on and then they checked the box and we 13 checked the box and we sent that back to the 14 school community where they gathered all of the 15 ballots and tabbed them up and based on that made 16 a decision of which category they were going to 17 go with. So that, obviously, is leaving a record 18 of the voting that was done through the process. 19 MS. KRISHNAIYER: Thank you. 20 CHAIRMAN RABINOWITZ: Any other questions? 21 (No response.) 22 CHAIRMAN RABINOWITZ: The next issue we have 23 is a matter for all of us, really, it's a 24 scheduling issue. There are proposed dates that 25 are on the agenda with the next proposed date

Page 102 1 being February 26th. 2 The question is, is everyone available for 3 that next proposed date for the next meeting? MS. AKER REECE: 4 I am. 5 MR. RABINOWITZ: Is everybody okay? 6 Okay. Great. 7 The meeting after that the proposed date was 8 May 21st. It's on the agenda. 9 Does that work for everyone? 10 So long as it works for everyone why don't we 11 get those two dates down and then we can worry 12 about the next two dates at the next meeting. 13 Is there any other business to be discussed? 14 (No response.) 15 CHAIRMAN RABINOWITZ: Hearing none we recess 16 the business meeting and ask if there is anybody 17 from the public here that wanted to address us. 18 MS. PANISCH: Nobody. 19 CHAIRMAN RABINOWITZ: Great. We can close 20 the public meeting, reconvene the business 21 meeting, and is there anything else to discuss 22 this evening? 23 (No response.) 24 CHAIRMAN RABINOWITZ: Hearing silence, I 25 simply need a motion to close the meeting.

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1	MS. KRISHNAIYER: I make the motion.
2	MR. BERNARD: Second.
3	MR. RABINOWITZ: All those in favor of ending
4	this?
5	COMMITTEE MEMBERS: Aye.
6	CHAIRMAN RABINOWITZ: Thank you everybody.
7	(Meeting was concluded at 8:01 p.m.)
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