

BROWARD COUNTY PUBLIC SCHOOLS
BOND OVERSIGHT COMMITTEE

KC WRIGHT ADMINISTRATION CENTER
BOARD ROOM
600 SE 3RD AVENUE
FORT LAUDERDALE, FLORIDA 33312
DECEMBER 21, 2023
5:38 P.M. - 6:32 P.M.

ATTENDANCE:

Robert Nave, Florida TaxWatch, VP of Research
(Telephonic)
Cody Kiess, AECOM
Ashley Carpenter, Atkins, Project Control Manager
Shelley N. Meloni, Director Pre-Construction
Deborah Czubkowski, Chief Facilities Officer
Omar Shim, SBBC Capital Budget Director
Erum Motiwala, Chief Financial Officer
Jennifer Andreu, Executive Director, EDDC
Yvonne Garth, Garth Solutions, President/CEO

Bond Oversight Committee Members:

Steve Hillberg, P.E., Civil Engineer
Tommy Demopoulos, Fire Chiefs Association of
Broward County
Parth Patel, CGFO
Latha Krishnaiyer, Broward County Parent Teachers
Association
William A. Tracy, Building Official, City of Parkland

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P R O C E E D I N G S

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3 MR. HILLBERG: Good evening. Call to order
4 the meeting of the Bond Oversight Committee
5 December 21st, 2023. Our chair is out, so I'll
6 be filling in for him. I'm Steve Hillberg,
7 engineering representative on the board. On the
8 committee. Excuse me.

9 The first item is call the meeting to order.

10 The second item is to approve new member, Mr.
11 William Tracy. His field of experience is the
12 building department and permitting and we -- I
13 think we need that insight on this committee. So
14 if there's any discussion about Mr. Tracy's
15 application?

16 MS. KRISHNAIYER: Do we have to move?

17 MR. HILLBERG: We do have to move to approve
18 him for membership.

19 MS. KRISHNAIYER: I move to approve new
20 member Mr. William Tracy.

21 MR. HILLBERG: Second?

22 CHIEF DEMOPOULOS: Tommy Demopoulos, I'll
23 second it.

24 MR. HILLBERG: Okay. All in favor?

25 COMMITTEE MEMBERS: Aye.

1 MR. HILLBERG: Opposed?

2 (No response.)

3 MR. HILLBERG: It's unanimous. Welcome, sir.

4 MR. TRACY: Thank you.

5 MR. HILLBERG: Okay. I had a question on the
6 next two items, on Approval of Minutes. Mr.
7 Tracy, will abstain from that; is that the normal
8 protocol, procedure, approval of minutes from the
9 previous meetings?

10 MR. SHIM: I'm not exactly sure if that's
11 correct, if he -- if he has to abstain.

12 MR. HILLBERG: Okay. Go ahead and vote and
13 approve the minutes if you've read them. And,
14 otherwise, make your own judgment and we'll make
15 an adjustment as needed.

16 Okay. Can we approve the minutes from June?

17 MS. KRISHNAIYER: So moved.

18 CHIEF DEMOPOULOS: Tommy Demopoulos, I'll
19 second.

20 MR. HILLBERG: Okay. All in favor; aye?

21 COMMITTEE MEMBERS: Aye.

22 MR. HILLBERG: Those opposed?

23 (No response.)

24 MR. HILLBERG: Ayes, again, are unanimous.

25 Approval of minutes from September, the last

1 meeting.

2 MS. KRISHNAIYER: So moved.

3 CHIEF DEMOPOULOS: Second.

4 MR. HILLBERG: Approved? All in favor?

5 COMMITTEE MEMBERS: Aye.

6 MR. HILLBERG: All opposed?

7 (No response.)

8 MR. HILLBERG: Again, unanimous.

9 Is Mr. Nave here?

10 (No response.)

11 MR. HILLBERG: We don't have TaxWatch here.

12 MR. SHIM: Bob Nave couldn't make it, but I
13 believe he is on the phone and is able to hear
14 us.

15 BECON: He's not on the phone yet.

16 MR. SHIM: Okay. Let me confirm.

17 MR. HILLBERG: All right. Shall we move
18 ahead while you're confirming since we are
19 crunched for time?

20 MR. SHIM: Yes, we can move forward with the
21 presentations.

22 MR. HILLBERG: Okay. Going into
23 Presentations. If we can get Bob, he'll reply at
24 the end. He'll add comments.

25 So the first thing are Quarterly Highlights,

1 Facilities and AECOM. Take it away.

2 MR. KIESS: Okay. Good evening everybody.
3 I'm Cody Kiess. I'm one of the construction
4 management team leaders from AECOM. For
5 Recommendation Number 1 we provided the response
6 that the District intends to submit an updated
7 draft of FY24 Q1 Spotlights with the flags
8 appropriately listed in accordance with the
9 summary of the flags provided in the executive
10 summary. We've also included a link to the
11 updated spotlights.

12 For Recommendation Number 2, the question
13 was, Florida TaxWatch recommends that the
14 District's Chief Facilities Officer brief the
15 Bond Oversight Committee at the December 21st
16 meeting on the conditions that warrant the
17 assignment of a "high" level of risk at the
18 following schools, being Coconut Palm Elementary,
19 Margate Middle School, Pasadena Lakes Elementary
20 and Riverglades Elementary. We provided detailed
21 responses for each school. If there's any that
22 you have a particular question on?

23 (No response.)

24 MR. KIESS: Okay. On this slide we have
25 listed the Quarterly Highlights. So it focuses

1 on Boyd Anderson, Thurgood Marshall, Miramar High
2 School and Sheridan Park Elementary. We do have
3 a number of projects that are in construction
4 closeout, have gone up by 13 to bring it to 110
5 in total, which reflect 44 projects moved into
6 construction closeout in the last year. We had
7 two ribbon-cutting ceremonies that were completed
8 and four schools completed their School Choice
9 Enhancement projects.

10 We've also updated the Quarterly Highlights
11 for Q1. On this slide we have the Safety Status
12 updates. We've moved an additional two into
13 Complete and Closeout and the fire sprinkler
14 section has moved from 17 last quarter to 21. We
15 have also updated the percentages of completion
16 as well as the current status on the remaining
17 safety projects.

18 On this slide we identify that the program
19 overall -- or the program overall remains on
20 schedule with 47 projects that are currently
21 ahead of schedule. And now moving on to the Big
22 3. We have also provided updates on the scopes
23 of work that are remaining between Blanche Ely,
24 Northeast High School and Stranahan High School.

25 And I'm going to turn it over to Ashley

1 Carpenter from Atkins.

2 MS. CARPENTER: Thank you, Cody.

3 So this slide just shows the current revised
4 policy that this committee helped us to modify
5 for the Board; if you'll remember that.

6 On the next slide is the Errors and
7 Omissions. We're still working on an Errors and
8 Omissions Policy that we would like to get
9 implemented by the Board.

10 The Change Orders approved this quarter total
11 almost \$2 million. And the quarterly breakdown
12 is on this next slide as well. So that's an
13 average percent change of .14 percent over the
14 total value of the construction for the program.

15 The Budget Flags Updates, so this was just
16 the same explanation we've had from the previous
17 quarters on what the different budget flags are,
18 the highlight really is that there were 6
19 Construction Award Budget Adjustments that
20 totalled just over \$24 million, 11 Change Order
21 Budget Adjustments that totaled .68 million and
22 then 2 Roof Carve Out Budget Adjustments that
23 were just over \$5 million.

24 In the TaxWatch report Bob made a
25 recommendation related to the quarterly updates

1 of the risk assessment done by Atkins, my firm,
2 and the response from the District is that the
3 staff has received the Risk Assessments from
4 Atkins, in accordance with the contract, and have
5 been working with the District to align the
6 reserve and resources to address the needs of the
7 program, as well as to provide updates to the
8 Board. The BOC Committee here will receive the
9 subsequent quarterly Risk Assessment for the next
10 meeting.

11 MR. NAVE: This is Bob. Can I ask a question
12 on that?

13 MS. CARPENTER: Sure.

14 MR. NAVE: The District's response says, in
15 accordance with the contract, but what does the
16 contract actually require with respect to the
17 Risk Assessment?

18 MS. CARPENTER: I can't speak exactly to the
19 language, though, I know that one of the
20 deliverables is to submit a quarterly Risk
21 Assessment to the District.

22 MR. NAVE: And then how can you say you're in
23 compliance with the contract if the Risk
24 Assessment in your report is six months old?

25 MS. CARPENTER: The Risk Assessments have

1 been submitted to the District staff. The
2 District staff has not submitted the Risk
3 Assessments to the Board in the last couple of
4 quarters. The District staff is utilizing the
5 Risk Assessment data to manage the SMART Reserves
6 and, you know, to look at the forecast, but they
7 have not been submitted to the Board, and,
8 therefore, they have not been included in this
9 report.

10 MR. NAVE: Then my question to District staff
11 is, why? Why has that information not been
12 provided?

13 MS. MELONI: Bob, this is Shelley Meloni,
14 Executive Director of Capital Programs. The --
15 both risk assessments submitted by Atkins in a
16 timely manner have been in review by District
17 staff, and, hence, the reason for them not being
18 released to the Board. So we have them, we are
19 in possession of them, and we are reviewing them
20 but they were not released.

21 MR. NAVE: All right. Then that -- that -- I
22 still don't understand why they can't be made
23 available.

24 MS. MELONI: I think once we are complete,
25 and I do believe we are, with our review, we will

1 release them to the Board through the
2 Superintendent's office. Or, actually, through
3 the Chief Facilities Officer's office.

4 MR. NAVE: Did it take six months to review
5 those?

6 MS. MELONI: I'm sorry?

7 MR. NAVE: Did it take six months to review
8 the Risk Assessment?

9 MS. MELONI: We were -- yes. Yes, it did.

10 MR. NAVE: Okay. That's unacceptable to
11 TaxWatch. It should not take six months to
12 review that Risk Assessment.

13 MS. MELONI: Bob, I will say that, because we
14 have new leadership, that we needed to go through
15 and they needed to understand fully what was in
16 front of them. Therefore, it took what it took.
17 So now that that's completed we will release both
18 assessments.

19 MR. NAVE: Okay. Well what is the current
20 assessment number? What's the risk assessment,
21 the latest one?

22 MS. CARPENTER: The latest risk assessment is
23 through period ending September 2023.

24 MR. NAVE: All right. And what's the number,
25 the range?

1 MS. CARPENTER: Oh, it's -- it's not much
2 different. I'm sorry, I don't have it in front
3 of me right now, but it's not much different than
4 the one from six months ago. I don't want to say
5 a number because I can't remember exactly, but I
6 can look it up. But, I mean, I want to say it's
7 within, you know, \$10 million of the one from six
8 months ago.

9 MR. NAVE: Okay. That's good enough. Thank
10 you.

11 MS. CARPENTER: Thanks.

12 MR. KIESS: Okay. And now we're on to the
13 AECOM S/M/WBE reporting. We've provided the
14 current numbers for each section with the S/M/WBE
15 participation for the section that excludes
16 additional specialized services at 41.78 percent
17 and 39.58 percentage for participation for the
18 area that includes additional specialized
19 services.

20 MR. HILLBERG: I had a question about this.
21 The payments seem to take a while to process. Is
22 that -- is the School Board subject to the Prompt
23 Payment Act?

24 MR. SHIM: Yes, the School Board is subject
25 to the Prompt Payment Act and we monitor that and

1 do -- you know, in most cases we pay within the
2 Prompt Payment Act. There may be special cases
3 where there are issues with the invoices in which
4 case it had to be revised and go back to the
5 contractor.

6 MR. HILLBERG: Okay. Any issues with these
7 invoices? It looks like they're at least three
8 months behind. And I think the Prompt Payment
9 Act is, as far as municipalities are concerned,
10 is a 30-day payment period.

11 MR. SHIM: Yeah, I don't know, are these
12 direct contracts or are these through
13 subcontracts? Because we don't -- the District,
14 itself, is primarily focused on the Prompt
15 Payment Act as it pertains to our direct
16 contracts.

17 MR. HILLBERG: Yes.

18 MR. SHIM: Subcontracts are more reliant upon
19 the relationship and the payment, you know, going
20 through the prime contractor and the
21 subcontractor. And where we can we, you know, we
22 have called and supported that relationship when
23 we can. But, again, that's primarily through
24 that relationship.

25 MR. HILLBERG: Thank you.

1 Any other comments?

2 (No response.)

3 MR. SHIM: Thank you. So this Quarterly
4 Budget Activity Report is from the first quarter
5 of 2024 ended September 30th, 2023. The total
6 SMART Program Budget increased by \$30 million
7 over the last quarter from 1 billion -- well, 1.6
8 billion to 1.62 billion, which is shown on page
9 15 of the quarterly report. A detailed list of
10 each project budget increase is shown on pages
11 437 to 463. So that provided the details of
12 every project budget that we had in the SMART
13 program and what those increases were.

14 From the total of the 1,624.8M, 1,438.2M is
15 either committed or spent. And balance of the
16 funds that are not encumbered or spent is 186.6
17 million. Out of the 165 million balance, 15.9
18 million is on completed projects that are being
19 financially closed out. And 170.6 million in
20 balances is on financially active projects.

21 Expenditures -- the next slide, please,
22 Expenditures. Okay. Expenditures through the
23 first quarter are 1,158.5M as shown on page 485.
24 This is a \$59.8 million increase in expenditures
25 from the previous quarter. Purchase orders in

1 place are 279.7 million.

2 For the Reserves, so in addition to the SMART
3 Program funding that's identified in the project
4 budgets, the District set aside SMART Reserves --
5 Program Reserves to address expected project
6 increases based upon the Risk Assessment. The
7 District's Educational Facilities, our five-year
8 plan, was approved in September 2023 and it
9 included an additional 47 million, which
10 increased from 691 million to 738 million for
11 additional costs that were identified in the
12 Atkins report in June.

13 The District's finance team continues to work
14 with Atkins to adjust the Reserve and address the
15 risks identified by Atkins as they mentioned.
16 And the SMART Program is financially feasible.

17 And that concludes the financial report.

18 Do you have any questions or any comments,
19 Mr. Nave?

20 MS. KRISHNAIYER: Omar, I do have a question.
21 Yeah. I see all these figures but we are going
22 as I see almost into '26 before completion.

23 Will we have enough money?

24 MR. SHIM: We -- we are going by the risk
25 assessment. And so I can only go by what we --

1 what we show. And right now we are financially
2 feasible. We have enough money to do the SMART
3 Program as shown.

4 Now, if that continues and continues it does
5 put a strain on the capital program, future
6 projects and future expected revenue. So that's
7 where we sit now.

8 MS. KRISHNAIYER: Yeah, that's -- that's --
9 you know, a lot of questions that come from the
10 parents and the community is just that. We're
11 already way past time and, you know, some of it
12 is going to be completed in '26 not, you know,
13 '25, as proposed a couple of years ago, so
14 that's -- that's worry in the community.

15 MR. SHIM: Well, I think we can -- what we
16 are seeing is a light at the end of the tunnel,
17 which means that we only have a few more projects
18 to actually go into contract, which lowers the
19 risk. Because you have them under contract and,
20 you know, you don't have to worry about them
21 coming in as far as bids higher. And then we are
22 closing out projects and recovering some funds
23 from those projects. So that -- that's the most
24 reassuring portion of this is that we almost have
25 everything under contract.

1 MS. KRISHNAIYER: Thank you.

2 CHIEF DEMOPOULOS: While you're talking about
3 everything just about coming into contract, there
4 are still four projects in the planning phase.
5 What are those and why are those still in
6 planning? Are those long-term projects? Are
7 they very short projects? What is that?

8 MS. MELONI: Well, those projects were ones
9 that we had identified earlier on that where we
10 have perhaps some enrollment, lower enrollment,
11 we need to study a little bit further. And
12 that's the reason why we're considering putting
13 it into the long-range plan. Because we want to
14 make sure that if we invest moneys into those
15 projects, that -- that it will serve, you know, a
16 greater good. So we want to make sure we're
17 doing the right thing at those schools based on
18 enrollment and some other issues.

19 MR. DEMOPOULOS: Is there any timeframe to
20 when we may know?

21 MS. MELONI: Well, we are going to be -- we
22 have sort of a two-step process to go through.
23 We are looking at releasing an RFP for a needs
24 assessment, condition assessment, and that
25 information will also inform a long-range

1 facilities master plan. So that's on the
2 horizon. Our intent to release for the needs
3 assessment is, within the next month or two we'll
4 be releasing that. That's about a year's effort.
5 And then we are also working towards developing
6 an RFQ for the long-range plan. So it may not be
7 an immediate answer, but it is in the future.

8 CHIEF DEMOPOULOS: A question, I don't know
9 the answer, per resolution it says, you know,
10 this board was established until these projects
11 are done and that's a long-range, say 10 years
12 out, do we stay in existence for that? Like how
13 does that work?

14 MS. MELONI: Well, that, I don't know.

15 MR. SHIM: Well, I think the answer lies on
16 the front -- front of the report, which, the
17 board approved a resolution that established a
18 timeframe in which the SMART Program would end.
19 So -- and some metrics. So the one thing was
20 that we spend all the bond funds and the other
21 thing would be that there is a time line for
22 2025. So I think that's a good guideline as far
23 as the timeframe that the program would be, you
24 know, completed.

25 CHIEF DEMOPOULOS: Thank you.

1 MR. HILLBERG: Latha, go ahead.

2 MS. KRISHNAIYER: This may not -- you may not
3 have the answer to that, but listening to Ms.
4 Meloni and you're talking about Needs Assessment,
5 will the Superintendent and Board's plan or
6 proposals to consolidate schools, close schools,
7 have any impact? Is that what we're looking at
8 when -- when we are, you know, not investing
9 money into certain schools because of the
10 possibility that they may be closed or --

11 MS. CZUBKOWSKI: Thanks for your question.
12 Deborah Czubkowski, Chief Facilities Officer. So
13 as we work with the Superintendent on a plan to
14 develop a list of what the schools will be, we
15 first need to meet with the community, and those
16 meetings are already scheduled between January
17 and February. So I'm hoping that mid spring we
18 will have a better look or better idea of what
19 those schools will be.

20 MS. KRISHNAIYER: Thank you.

21 MR. HILLBERG: If there are no further
22 comments, questions, I believe, I'm kind of lost,
23 actually, but we are on the timeframes of
24 remaining Safety and Security projects.

25 Right, Mr. Demopoulos?

1 CHIEF DEMOPOULOS: We passed that.

2 MR. SHIM: Yeah, I thought we covered that.

3 CHIEF DEMOPOULOS: I thought we were on
4 roughly page 36 of the presentation.

5 MS. MELONI: Yeah, Communications.

6 MR. HILLBERG: So help me with what bullet
7 we're on. The second to last?

8 MS. GARTH: I think we're moving to the
9 General Communications update.

10 MR. HILLBERG: Okay. So we're on the last
11 bullet.

12 MS. GARTH: Yeah.

13 MR. HILLBERG: Okay.

14 MR. PATEL: Chair? Chair? I think we're on
15 Economic Development & Diversity Compliance.

16 MR. HILLBERG: Okay.

17 MS. MELONI: I think she is on her way. She
18 thought it was a Teams meeting and she jumped in
19 her car and is on her way.

20 MR. HILLBERG: Okay. So we'll proceed with
21 the update on Communications.

22 MS. GARTH: Thank you.

23 Good evening. Yvonne Garth of Garth
24 Solutions, your communications liaison for the
25 SMART Program. With close to 200 schools our

1 focus right now is getting out to the sites that
2 are under construction and capturing the progress
3 on video and photography and updating the website
4 and pushing that out through social media. So
5 we -- for the quarter ending September, that was
6 coming off of the summer so we were able to
7 capture quite a bit of activity over the summer.
8 We had 156 posts on Instagram and, as you can
9 see, we had 22,000 impressions, which is
10 essentially reached. So that's great, we're
11 doing much better in terms of having our target
12 audience in the community for the schools looking
13 at the content and staying engaged.

14 For the quarter we also celebrated two ribbon
15 cuttings for Apollo Middle School and Miramar
16 High School and had a good amount of media
17 coverage for that, as well, featured on NBC 6 and
18 some other media outlets. And --

19 Next slide.

20 So, again, summer construction for that
21 quarter we really focused on all the work that
22 was being done while the kids were out of school.

23 Next slide.

24 We also for the quarter tried to -- we worked
25 in collaboration with the District to put a

1 campaign that highlighted the businesses that
2 have been a part of the SMART Program,
3 particularly smaller local businesses, and also
4 had a good amount of media coverage there, which
5 is nice, again, in terms of helping the District
6 build those relationships with the local
7 businesses.

8 Another milestone over the summer was the
9 completion of SCEP Program. We also ran a
10 campaign just celebrating that.

11 MR. HILLBERG: One second. We need to
12 celebrate our achievements when we can. That's a
13 long time coming. And it's been kind of hard
14 fought and I'm glad to see that milestone
15 achieved. Thank you.

16 MS. GARTH: And just on that note, in 2024 we
17 are focused on schools that are completed,
18 working with the school community to celebrate
19 those accomplishments with the ribbon-cuttings.
20 So you'll see more of that.

21 MS. CZUBKOWSKI: Let me take a moment to
22 invite you all to January 19th when they are
23 going to be having the ribbon-cutting ceremony
24 for Northeast, the new building at Northeast, at
25 10:00 a.m. We would love to have you there.

1 MR. HILLBERG: Thank you. Any further
2 comments?

3 MR. DEMOPOULOS: Good job.

4 MR. HILLBERG: Ms. Garth, please proceed.
5 Sorry to interrupt.

6 MS. GARTH: That was it, actually. Thank you
7 for the -- that was the big close. Thank you.

8 I'm happy to answer any questions that you
9 might have.

10 MR. HILLBERG: Any questions?

11 (No response.)

12 MR. HILLBERG: Is Mr. Nave still with us?

13 MR. NAVE: I'm hanging in there, Steve.
14 Thank you.

15 No, I have no comments or questions. Thank
16 you.

17 MR. HILLBERG: Okay. Moving on, are we going
18 to -- I guess we can come back to the minority
19 and disadvantaged business. We'll come back to
20 that if and when the person arrives.

21 But moving on is Item F, Resolution, and
22 that's Resolution 15-106. Which one -- what is
23 that one about, Omar? Is that makeup of the
24 committee?

25 MR. SHIM: Yes. So just, basically, what we

1 did is we went back and looked at the resolution
2 and we changed it from those, I guess,
3 organizations that haven't been participating or
4 what we viewed as we could change to meet more of
5 the expertise.

6 So two things changed. One of them was the
7 Disability Rights was changed to someone that has
8 experience representing special needs children.
9 So the committee would seek and we would look for
10 somebody to fill that role. But it doesn't have
11 to be a part of that organization.

12 The other one would be exactly the position
13 that you filled today, which was the.

14 MR. TRACY: Building Code Compliance.

15 MR. SHIM: Right, Building and Code
16 Compliance. So that's taking out the South
17 Florida Technology Alliance, and then using -- we
18 felt that that was more fitting to where we're at
19 in the SMART Program.

20 So the other thing that we did was,
21 basically -- and I think we already had in order
22 to confirm a member you only needed four for a
23 quorum, but everything -- and everything else
24 stayed the same.

25 We also took out the terms. Because, as we

1 said, we are sort of going towards the end and
2 it's difficult to fill these positions. And I
3 think that's basically it. We just updated
4 some -- some of the titles that reflect our
5 organizational chart and things like that.

6 So that's, basically, the changes that we
7 made to the Resolution. The Board approved it, I
8 believe, in December.

9 MS. KRISHNAIYER: It's signed by Dr. Osgood.

10 MR. NAVE: I'd like to ask a question.

11 MS. KRISHNAIYER: That's the original
12 signature?

13 MR. SHIM: It's the original that was
14 amended.

15 MS. KRISHNAIYER: Okay. So --

16 MR. SHIM: But the amendment was approved.

17 MR. HILLBERG: Go ahead, Mr. Nave.

18 MR. NAVE: Update on the Chairman; do we know
19 the status of the Chairman?

20 MR. SHIM: He couldn't make it. That's all
21 that I know.

22 MR. NAVE: Okay.

23 MR. SHIM: I haven't had any conversation
24 with him beyond that.

25 MR. NAVE: Thank you.

1 MR. HILLBERG: Okay. Moving on to update
2 from the presentation at the workshop on November
3 28th. That was my turn. I had a couple of
4 turns. One I missed due to being out sick one
5 day. But -- so I finally completed it on
6 November 28th. And that first item kind of tails
7 into what we were just talking about is committee
8 membership. I did mention to the School Board
9 that meetings frequently didn't have a quorum and
10 the board was generally in agreement that that's
11 an issue and then a discussion went about staff
12 that's working on changing the resolution that we
13 just talked about, so some progress was made, and
14 also we have a new member, so that's -- that is
15 not quite the concern that it was.

16 The second item, I'd like to recognize the
17 effort to accelerate projects when possible and
18 the last 47 projects are listed as ahead of
19 schedule. Ms. Hixon jumped in and said it was
20 the revised schedule. Understood. And I
21 should've put that in there, as well. But,
22 still, 47 are ahead of the revised schedule, so
23 that -- that's a good sign. So thank you for the
24 hard work of keeping the impossible on track.
25 Even with the acceleration of projects the

1 committee needs to emphasize completion of the
2 projects. School construction's roughly 30
3 percent completed with about two years to go on
4 the adjusted schedule. So the emphasis needs to
5 be on finishing the projects. And that's always
6 been the case. We are making -- or you are
7 making progress and that's good, but there's a
8 tough deadline coming up. And I don't know how
9 to resolve that, but it sounds like it's very
10 important to meet that deadline.

11 And then the last item, the committee is
12 generally pleased with the process changes made
13 in response to the grand jury report. I don't
14 need to -- I don't think I need to elaborate.
15 We've talked about that in these meetings quite a
16 bit and it's good to see the School Board
17 responding and making changes. So --

18 And that was -- that was it. It was a quick
19 meeting. Somebody else should take a turn in
20 making the presentation at the workshop.

21 And, yes, Omar?

22 MR. SHIM: Yes, I just wanted to sort of
23 reiterate about the committee and the changes and
24 requests. And also thank Mr. Demopoulos for the
25 recommendation and the new member. And also say

1 that we do have those vacant positions which
2 include the -- someone having experience with
3 special needs children. We have vacant
4 construction contracting, I think is very
5 important. And we have vacant somebody that has
6 experience as a minority builder. So if anybody
7 knows somebody that has that, please, reach out
8 to my office. And I think everybody has Millie's
9 information and we will reach out to that person,
10 whoever you recommend.

11 So thank you.

12 MR. HILLBERG: Okay. Thank you. That brings
13 us to the next item is the next School Board
14 Workshop, February 13th, 2024. And we have to
15 decide who would like to make a presentation.

16 Are you available, Latha?

17 MS. KRISHNAIYER: I don't know. I have to
18 check.

19 MR. HILLBERG: Okay.

20 MS. KRISHNAIYER: Yeah, it's legislative
21 session time, so I'm not really sure if -- I know
22 I'm going up the end of January to Tallahassee.
23 So that's why I'm --

24 MR. HILLBERG: Okay. And Parth would be the
25 next choice.

1 MR. PATEL: I'll be a maybe, only because I
2 have a friend's wedding that weekend.

3 MR. HILLBERG: Okay.

4 MS. KRISHNAIYER: Why don't I get back to
5 Omar? You know, I may be able to come.

6 MR. HILLBERG: Okay.

7 MS. KRISHNAIYER: Except -- are the same
8 people on time?

9 MR. SHIM: We have been, basically,
10 requesting the first slot on the workshop so that
11 generally speaking the workshop starts on time
12 and we're the first one. You know, typically,
13 they may not accurately -- the subjects after
14 that are the ones that are always -- so we've
15 always been requesting the first slot so that it
16 starts on time.

17 MS. KRISHNAIYER: Put me down -- 10:00?

18 MR. SHIM: I'm not exactly sure when that is
19 scheduled, but it's typically --

20 MS. KRISHNAIYER: 9:30 or 10?

21 MR. SHIM: -- 9:30 or 10.

22 MS. KRISHNAIYER: Okay.

23 MR. SHIM: But we'll notify you right away
24 once we know.

25 MS. KRISHNAIYER: But it should be a

1 committee input on the --

2 MR. HILLBERG: Yes. Yes.

3 MS. KRISHNAIYER: So let me --

4 MR. HILLBERG: Yes. I've tried to take notes
5 throughout here, the meeting, to, at the end we
6 can discuss what we want to present to the
7 workshop.

8 MS. KRISHNAIYER: Uh-huh. Uh-huh.

9 MR. HILLBERG: It's kind of difficult to do
10 both at the same time, but we'll -- we'll -- at
11 the end just before we recess or maybe when we
12 reconvene the business meeting that will be the
13 time for School Board Workshop items. I can
14 amend the agenda. Okay? So I think we've taken
15 care of H.

16 We'll move to Item I, Proposed Future Meeting
17 Dates. My schedule doesn't go that far in
18 advance, so, yes, it looks good. All the dates
19 look good.

20 CHIEF DEMOPOULOS: It's Tommy, I'm good, just
21 the 20th I'm not -- June 20th for sure I'm out of
22 state.

23 MR. HILLBERG: Okay.

24 MR. DEMOPOULOS: My wife's calendar does go
25 that far.

1 MR. HILLBERG: Okay.

2 MR. SHIM: Should we look at a -- can we look
3 at a different date that's in a -- okay. We'll
4 take a look at that and see if we can make an
5 adjustment.

6 MR. HILLBERG: Do you have a preference
7 earlier or later? It's all on you.

8 MR. PATEL: And while Tommy's looking at his
9 very extensive calendar, I'll be okay for both.

10 MR. SHIM: I'm sorry, can you repeat that?

11 MR. PATEL: I'll be okay for both dates. So,
12 like, any time.

13 MR. DEMOPOULOS: If June 13th was an option
14 that would be amazing, the week prior.

15 MS. KRISHNAIYER: June 13th? I won't be able
16 to make it. No, that's my National PTA,
17 standing. Second Thursday I always have a
18 meeting.

19 MR. HILLBERG: How does the 27th look?

20 MR. SHIM: We'll circulate some options. We
21 don't have to do that here.

22 MR. HILLBERG: Okay. We've got 10 minutes
23 left of Chief Demopoulos' time.

24 Okay. Let's go to the next item. It's
25 Recess the Business Meeting, okay, and convene

1 the public hearing. Are there any speakers
2 signed up tonight?

3 Seeing there are none, we can adjourn the
4 public hearing, reconvene the business meeting,
5 and the first item is Items to Present to the
6 School Board at the Board Workshop.

7 My first one is concentrate on finishing
8 projects. And that's, I know it's redundant,
9 everybody knows that that's what needs to be
10 done.

11 MR. DEMOPOULOS: It's Tommy. I wrote down
12 just a few things, you all can tell me if it's
13 relevant or not. Work to fill those new
14 vacancies that were recently approved in the
15 resolution. Work to finalize that Errors and
16 Omissions Policy. The current Risk Assessment,
17 make sure that that gets released. And if by
18 then a new one is due, make sure that's due and
19 also reviewed and released. Outreach and social
20 media is doing really good. And then that we
21 approved a new member. And welcome.

22 MR. TRACY: Thank you.

23 MR. HILLBERG: New member. Okay. That's
24 good. We're making progress on that.

25 An old one is items promised by the staff and

1 the project management team to the committee
2 members. Are you up to date on the things that
3 you've requested?

4 You requested last, I remember the meeting
5 minutes, the status of the children in the -- is
6 it Rickards?

7 MS. KRISHNAIYER: No, Markham, I think.

8 MR. HILLBERG: Markham.

9 MS. KRISHNAIYER: Markham and Rickards; yeah.

10 MR. HILLBERG: Did you get something on that?

11 MS. KRISHNAIYER: No.

12 MR. HILLBERG: We did get -- we did get a
13 report, I think a slide show, after the last
14 meeting. So we did get that. And that was good.
15 But -- okay. So maybe we'll table that for
16 another meeting.

17 But I do want to emphasize that the first
18 time we had people come to a public hearing we
19 still haven't heard a response. There were three
20 people and I don't ever remember seeing any
21 response that went back. And please correct me
22 and tell me I'm wrong.

23 MR. SHIM: I believe we responded to them, to
24 the -- whoever it was. I don't remember what
25 they were. The last meeting was, I believe,

1 about, someone came in and asked about a culinary
2 lab and that was not really a part of the scope
3 of the SMART Program. However, I did refer it to
4 the person in charge of that grant and they are
5 reaching out to them or have reached out to them.

6 MR. HILLBERG: Okay. It's just a bullet item
7 on one of the purposes of this committee, so I
8 have to -- I feel like I have to follow up. I
9 know it might be trivial but -- to them, it's
10 not. No, I take that back. It's not.

11 MR. SHIM: So we -- so we were responsive to
12 the last person that spoke.

13 MR. HILLBERG: Okay. Thank you.

14 All right. Anybody else have any items for
15 Latha or are you satisfied with the number of
16 items?

17 MS. KRISHNAIYER: Yeah. Tommy went too fast,
18 but it'll be captured in the minutes so it's
19 okay.

20 MR. HILLBERG: All right. So now we come to
21 discussion. Any discussion topics?

22 (No response.)

23 MR. HILLBERG: No? The next item is
24 adjournment.

25 MR. SHIM: Just real quick --

1 MR. HILLBERG: Oh, right, we have to go back.
2 Yes, we do.

3 MR. SHIM: -- if you had any questions about
4 those slides earlier for Economic Development, if
5 you wanted to quickly review it and then if you
6 had any questions on that.

7 MR. HILLBERG: Okay. I believe the Economic
8 Development person is here.

9 MS. ANDREU: Good evening. I apologize. My
10 name is Jennifer Andreu. I'm the new Executive
11 Director for Operations and I thought this was a
12 Teams meeting, so I flew over from Oakland Park
13 and University. But, again, my apologies. I was
14 listening once I found out it was being streamed,
15 so I did hear the conversation that was had.

16 I want you to know that Economic Development
17 & Diversity Compliance Office is under new
18 leadership. We have a new director, Denise
19 Mincey-Mills, who really wants to focus on
20 compliance. So we have reviewed the
21 recommendations from this committee and take them
22 seriously. And you will see additional progress
23 in this department.

24 Our partner agencies have worked with us to
25 certify various vendors throughout Broward County

1 Public Schools in the tri-county area utilizing
2 our reciprocal certification. You are going to
3 see that really expand. We are working on
4 abbreviating the Ariba process to make it easier
5 for vendors to become certified and use that
6 reciprocity. Right now it's been a very
7 intensive process in terms of technology.

8 Our partners include but are not limited to
9 Miami-Dade County Public Schools and also Palm
10 Beach County. Additional methods to engage our
11 vendors and encourage them to participate has
12 been our seven-point marketing strategy. So we
13 are doing phone calls, we are doing follow-ups.
14 Customer service is a priority of mine. We're
15 making sure we meet people where they are to
16 assist them and eliminate the barriers.

17 In terms of prime contracts awarded, you will
18 see the difference there between Quarter 1 and
19 Quarter 4 of the last meeting, I believe, that
20 took place. One award to a Hispanic male company
21 was made this last quarter and that would be
22 Cosugas. I hope I'm pronouncing that right. And
23 so that was our prime awardee for this first
24 quarter during '24 fiscal year.

25 You can see on this next slide the various

1 subcontractors being used by our two primes. And
2 I know, I heard the discussion on payments, a
3 particular interest of mine and Ms. Mills,
4 because we just completed our disparity study and
5 it was reviewed by the School Board last month, a
6 policy revision is taking place to our
7 procurement policy and as well as our Economic
8 Diversity & Development standard operating
9 procedures. All of those policies and procedures
10 are being revised based on the findings of the
11 disparity study.

12 So, again, we are about increasing the
13 percentage with our prime and subcontractors and
14 removing all barriers to do business with Broward
15 County Public Schools.

16 Next slide.

17 Here you will see the pre-qualification data
18 and you will see how many bidders have been
19 pre-qualified and attending our pre-bid proposal
20 meetings. We have, out of the five projects
21 during this quarter, three unique primary bid
22 proposals, including one African American and two
23 Hispanic American firms.

24 There are numerous factors that are affecting
25 participation at the prime level, supply base is

1 a real issue. You see all of the construction
2 going on and residential, so we are competing
3 with all of that. And so that's not an excuse,
4 but that is a real concern. So we're looking at
5 assisting with bonding capacity, and, as
6 mentioned earlier, prompt payment. Those are two
7 key words.

8 From the next slide you will see, again, the
9 wonderful work that Garth is doing as well as our
10 office in terms of making sure that we publicize
11 all the bids that are available on social media.
12 And our social media presence you'll see will
13 really, really be enhanced during 2024. You'll
14 see some tag lines, some hash tags, if you will,
15 Bought In Broward, we will be launching all of
16 that in 2024.

17 On this next slide it illustrates the Spend
18 Analysis by ethnicity and gender. You will see
19 emerging small minority and women business
20 enterprises. It's important to note that across
21 all of these categories with the exception of one
22 the District spend with certified suppliers
23 exceeds the 2015 disparity study totals. So we
24 are making progress. It's not happening as fast
25 as we would like, but we are making progress.

1 The economic impact of the SMART Bond Program
2 has yielded \$403 million in prime expenditures in
3 local and small businesses.

4 This slide, again, captures our subcontractor
5 commitment breakdown by ethnicity and gender for
6 the two awarded projects during this reporting
7 period. The subcontractor commitment total was
8 10.3 million or 51 percent of the total prime
9 award amount of the 20.4 million.

10 Based on the data provided by Capital Budget,
11 the overwhelming majority of spend with certified
12 firms during this quarter was related to
13 renovations.

14 Again, during this quarter EDDC completed 87
15 solicitation notification campaigns to include
16 targeted emails as well as social media posts
17 sharing opportunities to do business with Broward
18 County Public Schools.

19 And if you haven't already, please make sure
20 you follow us, tell your friends and family to
21 follow us for all of the latest updates with the
22 Economic Development & Diversity Compliance
23 Office. Thank you so much.

24 MR. HILLBERG: Thank you.

25 Any comment?

1 I like the Bought in Broward. I don't know
2 what you call it, a tag line, hash tag or
3 something. I like that.

4 So if there's no other comments, questions,
5 issues, we come to adjournment.

6 And so with that, the meeting is adjourned.
7 Thank you everyone.

8 (Meeting was concluded at 6:32 p.m.)
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REPORTER'S CERTIFICATE

STATE OF FLORIDA

COUNTY OF BROWARD

I, Timothy R. Bass, Court Reporter and Notary Public in and for the State of Florida at Large, hereby certify that I was authorized to and did stenographically report the foregoing proceedings, and that the transcript is a true and complete record of my stenographic notes thereof.

Dated this 3rd day of January, 2024, Fort Lauderdale, Broward County, Florida.



TIMOTHY R. BASS
Court Reporter

A				
a.m 21:25	amount 20:16 21:4 38:9	aye 2:25 3:20,21 4:5	38:17 39:1 40:3,11	certify 34:25 40:6
abbreviating 35:4	Analysis 37:18	Ayes 3:24	budget 1:12 7:15,17	CGFO 1:17
able 4:13 20:6 28:5 30:15	Anderson 6:1	B	7:19,21,22 13:4,6	chair 2:5 19:14,14
abstain 3:7,11	Andreu 1:13 34:9,10	back 12:4 22:18,19	13:10,12 38:10	Chairman 24:18,19
accelerate 25:17	Andrews 1:24	23:1 28:4 32:21	budgets 14:4	change 7:10,13,20
acceleration 25:25	answer 17:7,9,15 18:3 22:8	33:10 34:1	build 21:6	23:4
accomplishments 21:19	anybody 27:6 33:14	balance 13:15,17	builder 27:6	changed 23:2,6,7
accurately 28:13	Apollo 20:15	balances 13:20	building 1:19 2:12	changes 24:6 26:12
achieved 21:15	apologies 34:13	barriers 35:16 36:14	21:24 23:14,15	26:17,23
achievements 21:12	apologize 34:9	base 36:25	bullet 19:6,11 33:6	changing 25:12
Act 11:23,25 12:2,9 12:15	application 2:15	based 14:6 16:17	business 22:19 29:12	charge 33:4
active 13:20	appropriately 5:8	36:10 38:10	30:25 31:4 36:14	chart 24:5
activity 13:4 20:7	approval 3:6,8,25	basically 22:25 23:21	37:19 38:17	check 27:18
add 4:24	approve 2:10,17,19 3:13,16	24:3,6 28:9	businesses 21:1,3,7 38:3	Chief 1:11,12 2:22
addition 14:2	approved 4:4 7:10 14:8 17:17 24:7,16 31:14,21	Bass 1:23,23 40:4,14	C	3:18 4:3 5:14 10:3
additional 6:12 11:16 11:18 14:9,11 34:22 35:10	area 11:18 35:1	Beach 35:10	C 2:1	16:2 17:8,25 18:12
address 8:6 14:5,14	Ariba 35:4	BECON 4:15	calendar 29:24 30:9	19:1,3 29:20 30:23
adjourn 31:3	arrives 22:20	believe 4:13 9:25 18:22 24:8 32:23,25 34:7 35:19	call 2:3,9 39:2	Chiefs 1:16
adjourned 39:6	Ashley 1:10 6:25	better 18:18,18 20:11	called 12:22	children 23:8 27:3 32:5
adjournment 33:24 39:5	aside 14:4	beyond 24:24	calls 35:13	choice 6:8 27:25
adjust 14:14	asked 33:1	bid 36:21	campaign 21:1,10	circulate 30:20
adjusted 26:4	assessment 8:1,9,17 8:21,24 9:5 10:8,12 10:20,20,22 14:6,25 16:24,24 17:3 18:4 31:16	bidders 36:18	campaigns 38:15	City 1:19
adjustment 3:15 30:5	assessments 8:3,25 9:3,15 10:18	bids 15:21 37:11	capacity 37:5	Civil 1:16
Adjustments 7:19,21 7:22	assignment 5:17	big 6:21 22:7	capital 1:12 9:14 15:5 38:10	close 18:6 19:25 22:7
ADMINISTRATI... 1:3	assist 35:16	billion 13:7,8,8	capture 20:7	closed 13:19 18:10
advance 29:18	assisting 37:5	bit 16:11 20:7 26:16	captured 33:18	closeout 6:4,6,13
AECOM 1:10 5:1,4 11:13	Association 1:16,18	Blanche 6:23	captures 38:4	closing 15:22
African 36:22	Atkins 1:10 7:1 8:1,4 9:15 14:12,14,15	board 1:4 2:7 7:5,9 8:8 9:3,7,18 10:1 11:22,24 17:10,17 24:7 25:8,10 26:16 27:13 29:13 31:6,6 36:5	capturing 20:2	Coconut 5:18
agencies 34:24	ATTENDANCE 1:8	Bob 4:12,23 7:24 8:11 9:13 10:13	car 19:19	Code 23:14,15
agenda 29:14	attending 36:19	BOC 8:8	care 29:15	Cody 1:10 5:3 7:2
ago 11:4,8 15:13	audience 20:12	bond 1:1,15 2:4 5:15 17:20 38:1	Carpenter 1:10 7:1,2 8:13,18,25 10:22 11:1,11	collaboration 20:25
agreement 25:10	authorized 40:6	bonding 37:5	case 29:15	come 15:9 22:18,19 28:5 32:18 33:20 39:5
ahead 3:12 4:18 6:21 18:1 24:17 25:18,22	available 9:23 27:16 37:11	Bought 37:15 39:1	cases 12:1,2	coming 15:21 16:3 20:6 21:13 26:8
align 8:5	Avenue 1:4,24	Boyd 6:1	categories 37:21	comment 38:25
Alliance 23:17	average 7:13	breakdown 7:11 38:5	celebrate 21:12,18	comments 4:24 13:1 14:18 18:22 22:2,15 39:4
amazing 30:14	award 7:19 35:20 38:9	brief 5:14	celebrated 20:14	commitment 38:5,7
amend 29:14	awarded 35:17 38:6	bring 6:4	celebrating 21:10	committed 13:15
amended 24:14	awardee 35:23	brings 27:12	CENTER 1:3	committee 1:1,15 2:4 2:8,13,25 3:21 4:5 5:15 7:4 8:8 22:24 23:9 25:7 26:1,11 26:23 29:1 32:1 33:7 34:21
amendment 24:16		Broward 1:1,17,18 34:25 36:14 37:15	ceremonies 6:7	communications 19:5 19:9,21,24
American 36:22,23			ceremony 21:23	
			certain 18:9	
			CERTIFICATE 40:1	
			certification 35:2	
			certified 35:5 37:22 38:11	

community 15:10,14
 18:15 20:12 21:18
company 35:20
competing 37:2
complete 6:13 9:24
 40:8
completed 6:7,8
 10:17 13:18 15:12
 17:24 21:17 25:5
 26:3 36:4 38:14
completion 6:15
 14:22 21:9 26:1
compliance 8:23
 19:15 23:14,16
 34:17,20 38:22
concentrate 31:7
concern 25:15 37:4
concerned 12:9
concluded 39:8
concludes 14:17
condition 16:24
conditions 5:16
confirm 4:16 23:22
confirming 4:18
considering 16:12
consolidate 18:6
construction 5:3 6:3
 6:6 7:14,19 20:2,20
 27:4 37:1
construction's 26:2
content 20:13
continues 14:13 15:4
 15:4
contract 8:4,15,16,23
 15:18,19,25 16:3
contracting 27:4
contractor 12:5,20
contracts 12:12,16
 35:17
Control 1:10
convene 30:25
conversation 24:23
 34:15
correct 3:11 32:21
costs 14:11
Cosugas 35:22
County 1:1,17,18
 34:25 35:9,10 36:15
 38:18 40:3,11
couple 9:3 15:13 25:3
Court 40:4,14

coverage 20:17 21:4
covered 19:2
crunched 4:19
culinary 33:1
current 6:16 7:3
 10:19 11:14 31:16
currently 6:20
Customer 35:14
cuttings 20:15
Czubkowski 1:11
 18:11,12 21:21

D

D 2:1
data 9:5 36:17 38:10
date 30:3 32:2
Dated 40:10
dates 29:17,18 30:11
day 25:5 40:10
deadline 26:8,10
Deborah 1:11 18:12
December 1:5 2:5
 5:15 24:8
decide 27:15
deliverables 8:20
Demopoulos 1:16
 2:22,22 3:18,18 4:3
 16:2,19 17:8,25
 18:25 19:1,3 22:3
 26:24 29:20,24
 30:13 31:11
Demopoulos' 30:23
Denise 34:18
department 2:12
 34:23
detailed 5:20 13:9
details 13:11
develop 18:14
developing 17:5
Development 19:15
 34:4,8,16 36:8
 38:22
difference 35:18
different 7:17 11:2,3
 30:3
difficult 24:2 29:9
direct 12:12,15
director 1:11,12,13
 9:14 34:11,18
Disability 23:7
disadvantaged 22:19

discuss 29:6
discussion 2:14 25:11
 33:21,21 36:2
disparity 36:4,11
 37:23
District 5:6 8:2,5,21
 9:1,2,4,10,16 12:13
 14:4 20:25 21:5
 37:22
District's 5:14 8:14
 14:7,13
Diversity 19:15 34:17
 36:8 38:22
doing 16:17 20:11
 31:20 35:13,13 37:9
Dr 24:9
draft 5:7
due 25:4 31:18,18

E

E 2:1,1
earlier 16:9 30:7 34:4
 37:6
easier 35:4
economic 19:15 34:4
 34:7,16 36:7 38:1
 38:22
EDDC 1:13 38:14
Educational 14:7
effort 17:4 25:17
either 13:15
elaborate 26:14
Elementary 5:18,19
 5:20 6:2
eliminate 35:16
Ely 6:23
emails 38:16
emerging 37:19
emphasis 26:4
emphasize 26:1 32:17
encourage 35:11
encumbered 13:16
ended 13:5
engage 35:10
engaged 20:13
Engineer 1:16
engineering 2:7
enhanced 37:13
Enhancement 6:9
enrollment 16:10,10
 16:18

enterprises 37:20
Errors 7:6,7 31:15
Erum 1:12
essentially 20:10
established 17:10,17
ethnicity 37:18 38:5
evening 2:3 5:2 19:23
 34:9
everybody 5:2 27:8
 31:9
exactly 3:10 8:18
 11:5 23:12 28:18
exceeds 37:23
exception 37:21
excludes 11:15
excuse 2:8 37:3
executive 1:13 5:9
 9:14 34:10
existence 17:12
expand 35:3
expected 14:5 15:6
expenditures 13:21
 13:22,22,24 38:2
experience 2:11 23:8
 27:2,6
expertise 23:5
explanation 7:16
extensive 30:9

F

F 22:21
facilities 1:11 5:1,14
 10:3 14:7 17:1
 18:12
factors 36:24
family 38:20
far 12:9 15:21 17:22
 29:17,25
fast 33:17 37:24
favor 2:24 3:20 4:4
feasible 14:16 15:2
featured 20:17
February 18:17
 27:14
feel 33:8
felt 23:18
field 2:11
figures 14:21
fill 23:10 24:2 31:13
filled 23:13
filling 2:6

finalize 31:15
finally 25:5
finance 14:13
financial 1:12 14:17
financially 13:19,20
 14:16 15:1
findings 36:10
finishing 26:5 31:7
fire 1:16 6:13
firm 8:1
firms 36:23 38:12
first 2:9 4:25 13:4,23
 18:15 25:6 28:10,12
 28:15 31:5,7 32:17
 35:23
fiscal 35:24
fitting 23:18
five 36:20
five-year 14:7
FL 1:24
flags 5:7,9 7:15,17
flew 34:12
Florida 1:5,9 5:13
 23:17 40:2,5,11
focus 20:1 34:19
focused 12:14 20:21
 21:17
focuses 5:25
follow 33:8 38:20,21
follow-ups 35:13
following 5:18
forecast 9:6
foregoing 40:7
Fort 1:5,24 40:10
forward 4:20
fought 21:14
found 34:14
four 6:8 16:4 23:22
frequently 25:9
friend's 28:2
friends 38:20
front 10:16 11:2
 17:16,16
fully 10:15
funding 14:3
funds 13:16 15:22
 17:20
further 16:11 18:21
 22:1
future 15:5,6 17:7
 29:16

FY24 5:7

G

G 2:1
Garth 1:13,13 19:8
 19:12,22,23,23
 21:16 22:4,6 37:9
gender 37:18 38:5
General 19:9
generally 25:10 26:12
 28:11
getting 20:1
glad 21:14
go 3:12 10:14 12:4
 14:25 15:18 16:22
 18:1 24:17 26:3
 29:17,24 30:24 34:1
going 4:22 6:25 12:19
 14:21,24 15:12
 16:21 21:23 22:17
 24:1 27:22 35:2
 37:2
good 2:3 5:2 11:9
 16:16 17:22 19:23
 20:16 21:4 22:3
 25:23 26:7,16 29:18
 29:19,20 31:20,24
 32:14 34:9
grand 26:13
grant 33:4
great 20:10
greater 16:16
guess 22:18 23:2
guideline 17:22

H

H 29:15
hanging 22:13
happening 37:24
happy 22:8
hard 21:13 25:24
hash 37:14 39:2
he'll 4:23,24
hear 4:13 34:15
heard 32:19 36:2
hearing 31:1,4 32:18
help 19:6
helped 7:4
helping 21:5
high 5:17 6:1,24,24
 20:16

higher 15:21
highlight 7:18
highlighted 21:1
Highlights 4:25 5:25
 6:10
Hillberg 1:16 2:3,6
 2:17,21,24 3:1,3,5
 3:12,20,22,24 4:4,6
 4:8,11,17,22 11:20
 12:6,17,25 18:1,21
 19:6,10,13,16,20
 21:11 22:1,4,10,12
 22:17 24:17 25:1
 27:12,19,24 28:3,6
 29:2,4,9,23 30:1,6
 30:19,22 31:23 32:8
 32:10,12 33:6,13,20
 33:23 34:1,7 38:24
Hispanic 35:20 36:23
Hixon 25:19
hope 35:22
hoping 18:17
horizon 17:2

I

idea 18:18
identified 14:3,11,15
 16:9
identify 6:18
illustrates 37:17
immediate 17:7
impact 18:7 38:1
implemented 7:9
important 26:10 27:5
 37:20
impossible 25:24
impressions 20:9
include 27:2 35:8
 38:15
included 5:10 9:8
 14:9
includes 11:18
including 36:22
increase 13:10,24
increased 13:6 14:10
increases 13:13 14:6
increasing 36:12
inform 16:25
information 9:11
 16:25 27:9
input 29:1

insight 2:13
Instagram 20:8
intends 5:6
intensive 35:7
intent 17:2
interest 36:3
interrupt 22:5
invest 16:14
investing 18:8
invite 21:22
invoices 12:3,7
issue 25:11 37:1
issues 12:3,6 16:18
 39:5
it'll 33:18
item 2:9,10 22:21
 25:6,16 26:11 27:13
 29:16 30:24 31:5
 33:6,23
items 3:6 29:13 31:5
 31:25 33:14,16

J

January 18:16 21:22
 27:22 40:10
Jennifer 1:13 34:10
job 22:3
judgment 3:14
jumped 19:18 25:19
June 3:16 14:12
 29:21 30:13,15
jury 26:13

K

KC 1:3
keeping 25:24
key 37:7
kids 20:22
Kiess 1:10 5:2,3,24
 11:12
kind 18:22 21:13 25:6
 29:9
know 8:19 9:6 11:7
 12:1,11,19,21 15:9
 15:11,12,20 16:15
 16:20 17:8,9,14,24
 18:8 24:18,21 26:8
 27:17,21 28:5,12,24
 31:8 33:9 34:16
 36:2 39:1
knows 27:7 31:9

Krishnaiyer 1:18
 2:16,19 3:17 4:2
 14:20 15:8 16:1
 18:2,20 24:9,11,15
 27:17,20 28:4,7,17
 28:20,22,25 29:3,8
 30:15 32:7,9,11
 33:17

L

lab 33:2
Lakes 5:19
language 8:19
Large 40:5
latest 10:21,22 38:21
Latha 1:18 18:1
 27:16 33:15
Lauderdale 1:5,24
 40:11
launching 37:15
leaders 5:4
leadership 10:14
 34:18
left 30:23
legislative 27:20
Let's 30:24
level 5:17 36:25
liaison 19:24
lies 17:15
light 15:16
limited 35:8
line 17:21 39:2
lines 37:14
link 5:10
list 13:9 18:14
listed 5:8,25 25:18
listening 18:3 34:14
little 16:11
local 21:3,6 38:3
long 21:13
long-range 16:13,25
 17:6,11
long-term 16:6
look 9:6 11:6 18:18
 23:9 29:19 30:2,2,4
 30:19
looked 23:1
looking 16:23 18:7
 20:12 30:8 37:4
looks 12:7 29:18
lost 18:22

M

majority 38:11
makeup 22:23
making 26:6,7,17,20
 31:24 35:15 37:10
 37:24,25
male 35:20
manage 9:5
management 5:4 32:1
Manager 1:10
manner 9:16
Margate 5:19
marketing 35:12
Markham 32:7,8,9
Marshall 6:1
master 17:1
mean 11:6
means 15:17
media 20:4,16,18
 21:4 31:20 37:11,12
 38:16
meet 18:15 23:4
 26:10 35:15
meeting 2:4,9 4:1
 5:16 8:10 19:18
 26:19 29:5,12,16
 30:18,25 31:4 32:4
 32:14,16,25 34:12
 35:19 39:6,8
meetings 3:9 18:16
 25:9 26:15 36:20
Meloni 1:11 9:13,13
 9:24 10:6,9,13 16:8
 16:21 17:14 18:4
 19:5,17
member 2:10,20
 23:22 25:14 26:25
 31:21,23
members 1:15 2:25
 3:21 4:5 32:2
membership 2:18
 25:8
mention 25:8
mentioned 14:15 37:6
methods 35:10
metrics 17:19

Miami-Dade 35:9	23:22	ones 16:8 28:14	payments 11:21 36:2	prime 12:20 35:17,23
mid 18:17	needs 8:6 16:23 17:2	operating 36:8	people 28:8 32:18,20	36:13,25 38:2,8
Middle 5:19 20:15	18:4 23:8 26:1,4	Operations 34:11	35:15	primes 36:1
milestone 21:8,14	27:3 31:9	opportunities 38:17	percent 7:13,13 11:16	prior 30:14
Millie's 27:8	new 2:10,19 10:14	opposed 3:1,22 4:6	26:3 38:8	priority 35:14
million 7:11,20,21,23	21:24 25:14 26:25	option 30:13	percentage 11:17	procedure 3:8
11:7 13:6,17,17,18	31:13,18,21,23	options 30:20	36:13	procedures 36:9,9
13:19,24 14:1,9,10	34:10,17,18	order 2:3,9 7:20	percentages 6:15	proceed 19:20 22:4
14:10 38:2,8,9	nice 21:5	23:21	period 10:23 12:10	proceedings 40:7
Mills 36:3	normal 3:7	orders 7:10 13:25	38:7	process 11:21 16:22
Mincey-Mills 34:19	Northeast 6:24 21:24	organization 23:11	permitting 2:12	26:12 35:4,7
mine 35:14 36:3	21:24	organizational 24:5	person 22:20 27:9	procurement 36:7
minority 22:18 27:6	Notary 40:4	organizations 23:3	33:4,12 34:8	program 6:18,19
37:19	note 21:16 37:20	original 24:11,13	pertains 12:15	7:14 8:7 13:6,13
minutes 3:6,8,13,16	notes 29:4 40:9	Osgood 24:9	phase 16:4	14:3,5,16 15:3,5
3:25 30:22 32:5	notification 38:15	outlets 20:18	phone 4:13,15 35:13	17:18,23 19:25 21:2
33:18	notify 28:23	Outreach 31:19	photography 20:3	21:9 23:19 33:3
Miramar 6:1 20:15	November 25:2,6	overall 6:19,19	place 14:1 35:20 36:6	38:1
missed 25:4	number 5:5,12 6:3	Oversight 1:1,15 2:4	plan 14:8 16:13 17:1	Programs 9:14
modify 7:4	10:20,24 11:5 33:15	5:15	17:6 18:5,13	progress 20:2 25:13
moment 21:21	numbers 11:14	overwhelming 38:11	planning 16:4,6	26:7 31:24 34:22
money 14:23 15:2	numerous 36:24		please 13:21 22:4	37:24,25
18:9			27:7 32:21 38:19	project 1:10 13:10,12
moneys 16:14			pleased 26:12	14:3,5 32:1
monitor 11:25	O	P	policies 36:9	projects 6:3,5,9,17,20
month 17:3 36:5	O 2:1	P 2:1	policy 7:4,8 31:16	13:18,20 15:6,17,22
months 8:24 10:4,7	Oakland 34:12	P.E 1:16	36:6,7	15:23 16:4,6,7,8,15
10:11 11:4,8 12:8	office 10:2,3 27:8	p.m 1:6,6 39:8	portion 15:24	17:10 18:24 25:17
Motiwala 1:12	34:17 37:10 38:23	page 13:8,23 19:4	position 23:12	25:18,25 26:2,5
move 2:16,17,19 4:17	Officer 1:11,12 5:14	pages 13:10	positions 24:2 27:1	31:8 36:20 38:6
4:20 29:16	18:12	Palm 5:18 35:9	possession 9:19	promised 31:25
moved 3:17 4:2 6:5	Officer's 10:3	Parent 1:18	possibility 18:10	prompt 11:22,25 12:2
6:12,14	Official 1:19	parents 15:10	possible 25:17	12:8,14 37:6
moving 6:21 19:8	Oh 11:1 34:1	Park 6:2 34:12	posts 20:8 38:16	pronouncing 35:22
22:17,21 25:1	okay 2:24 3:5,12,16	Parkland 1:19	pre-bid 36:19	proposal 36:19
municipalities 12:9	3:20 4:16,22 5:2,24	part 21:2 23:11 33:2	Pre-Construction	proposals 18:6 36:22
	10:10,19 11:9,12	Parth 1:17 27:24	1:11	proposed 15:13
	12:6 13:22 19:10,13	participate 35:11	pre-qualification	29:16
	19:16,20 22:17	participating 23:3	36:17	protocol 3:8
	24:15,22 25:1 27:12	participation 11:15	pre-qualified 36:19	provide 8:7
	27:19,24 28:3,6,22	11:17 36:25	preference 30:6	provided 5:5,9,20
	29:14,23 30:1,3,9	particular 5:22 36:3	presence 37:12	6:22 9:12 11:13
	30:11,22,24,25	particularly 21:3	present 29:6 31:5	13:11 38:10
	31:23 32:15 33:6,13	partner 34:24	presentation 19:4	PTA 30:16
	33:19 34:7	partners 35:8	25:2 26:20 27:15	public 1:1 31:1,4
	old 8:24 31:25	Pasadena 5:19	presentations 4:21,23	32:18 35:1,9 36:15
	Omar 1:12 14:20	passed 19:1	President/CEO 1:13	38:18 40:5
	22:23 26:21 28:5	Patel 1:17 19:14 28:1	previous 3:9 7:16	publicize 37:10
	Omissions 7:7,8	30:8,11	13:25	Purchase 13:25
	31:16	pay 12:1	primarily 12:14,23	purposes 33:7
	once 9:24 28:24	payment 11:23,25	36:21	pushing 20:4
	34:14	12:2,8,10,15,19		
		37:6		

put 15:5 20:25 25:21
28:17
putting 16:12

Q

Q1 5:7 6:11
quarter 6:14 7:10
13:4,7,23,25 20:5
20:14,21,24 35:18
35:19,21,24 36:21
38:12,14
quarterly 4:25 5:25
6:10 7:11,25 8:9,20
13:3,9
quarters 7:17 9:4
question 3:5 5:12,22
8:11 9:10 11:20
14:20 17:8 18:11
24:10
questions 14:18 15:9
18:22 22:8,10,15
34:3,6 39:4
quick 26:18 33:25
quickly 34:5
quite 20:7 25:15
26:15
quorum 23:23 25:9

R

R 1:23 2:1 40:4,14
ran 21:9
range 10:25
reach 27:7,9
reached 20:10 33:5
reaching 33:5
read 3:13
real 33:25 37:1,4
really 7:18 20:21
27:21 31:20 33:2
34:19 35:3 37:13,13
reason 9:17 16:12
reassuring 15:24
receive 8:8
received 8:3
recess 29:11 30:25
reciprocal 35:2
reciprocity 35:6
recognize 25:16
recommend 27:10
recommendation 5:5
5:12 7:25 26:25

recommendations
34:21
recommends 5:13
reconvene 29:12 31:4
record 40:8
recovering 15:22
redundant 31:8
refer 33:3
reflect 6:5 24:4
reiterate 26:23
related 7:25 38:12
relationship 12:19,22
12:24
relationships 21:6
release 10:1,17 17:2
released 9:18,20
31:17,19
releasing 16:23 17:4
relevant 31:13
reliant 12:18
remaining 6:16,23
18:24
remains 6:19
remember 7:5 11:5
32:4,20,24
removing 36:14
renovations 38:13
repeat 30:10
reply 4:23
report 7:24 8:24 9:9
13:4,9 14:12,17
17:16 26:13 32:13
40:7
Reported 1:22
Reporter 40:4,14
REPORTER'S 40:1
reporting 1:23 11:13
38:6
representative 2:7
representing 23:8
requested 32:3,4
requesting 28:10,15
requests 26:24
require 8:16
Research 1:9
reserve 8:6 14:14
Reserves 9:5 14:2,4,5
residential 37:2
resolution 17:9,17
22:21,22 23:1 24:7
25:12 31:15

resolve 26:9
resources 8:6
respect 8:16
responded 32:23
responding 26:17
response 3:2,23 4:7
4:10 5:5,23 8:2,14
13:2 22:11 26:13
32:19,21 33:22
responses 5:21
responsive 33:11
revenue 15:6
review 9:16,25 10:4,7
10:12 34:5
reviewed 31:19 34:20
36:5
reviewing 9:19
revised 7:3 12:4
25:20,22 36:10
revision 36:6
RFP 16:23
RFQ 17:6
ribbon 20:14
ribbon-cutting 6:7
21:23
ribbon-cuttings
21:19
Rickards 32:6,9
right 4:17 9:21 10:24
11:3 15:1 16:17
18:25 20:1 23:15
28:23 33:14,20 34:1
35:6,22
Rights 23:7
risk 5:17 8:1,3,9,17
8:20,23,25 9:2,5,15
10:8,12,20,22 14:6
14:24 15:19 31:16
risks 14:15
Riverglades 5:20
Robert 1:9
role 23:10
Roof 7:22
ROOM 1:4
roughly 19:4 26:2

S

S 2:1
S/M/WBE 11:13,14
safety 6:11,17 18:24
satisfied 33:15

says 8:14 17:9
SBBC 1:12
SCEP 21:9
schedule 6:20,21
25:19,20,22 26:4
29:17
scheduled 18:16
28:19
school 5:19,21 6:2,8
6:24,24 11:22,24
20:15,16,22 21:18
25:8 26:2,16 27:13
29:13 31:6 36:5
schools 1:1 5:18 6:8
16:17 18:6,6,9,14
18:19 19:25 20:12
21:17 35:1,9 36:15
38:18
scope 33:2
scopes 6:22
SE 1:4
second 2:10,21,23
3:19 4:3 19:7 21:11
25:16 30:17
section 6:14 11:14,15
Security 18:24
see 14:21,22 20:9
21:14,20 26:16 30:4
34:22 35:3,18,25
36:17,18 37:1,8,12
37:14,18
seeing 15:16 31:3
32:20
seek 23:9
September 3:25
10:23 13:5 14:8
20:5
seriously 34:22
serve 16:15
service 1:23 35:14
services 11:16,19
session 27:21
set 14:4
seven-point 35:12
sharing 38:17
Shelley 1:11 9:13
Sheridan 6:2
Shim 1:12 3:10 4:12
4:16,20 11:24 12:11
12:18 13:3 14:24
15:15 17:15 19:2

22:25 23:15 24:13
24:16,20,23 26:22
28:9,18,21,23 30:2
30:10,20 32:23
33:11,25 34:3
short 16:7
should've 25:21
show 15:1 32:13
shown 13:8,10,23
15:3
shows 7:3
sick 25:4
sign 25:23
signature 24:12
signed 24:9 31:2
sir 3:3
sit 15:7
sites 20:1
six 8:24 10:4,7,11
11:4,7
slide 5:24 6:11,18 7:3
7:6,12 13:21 20:19
20:23 32:13 35:25
36:16 37:8,17 38:4
slides 34:4
slot 28:10,15
small 37:19 38:3
smaller 21:3
SMART 9:5 13:6,12
14:2,4,16 15:2
17:18 19:25 21:2
23:19 33:3 38:1
social 20:4 31:19
37:11,12 38:16
solicitation 38:15
Solutions 1:13 19:24
somebody 23:10
26:19 27:5,7
sorry 10:6 11:2 22:5
30:10
sort 16:22 24:1 26:22
sounds 26:9
South 1:24 23:16
speak 8:18
speakers 31:1
speaking 28:11
special 12:2 23:8 27:3
specialized 11:16,18
spend 17:20 37:17,22
38:11
spent 13:15,16

<p>spoke 33:12 spotlights 5:7,11 spring 18:17 sprinkler 6:13 staff 8:3 9:1,2,4,10,17 25:11 31:25 standard 36:8 standing 30:17 starts 28:11,16 state 29:22 40:2,5 status 6:11,16 24:19 32:5 stay 17:12 stayed 23:24 staying 20:13 stenographic 40:9 stenographically 40:7 Steve 1:16 2:6 22:13 strain 15:5 Stranahan 6:24 strategy 35:12 streamed 34:14 study 16:11 36:4,11 37:23 subcontractor 12:21 38:4,7 subcontractors 36:1 36:13 subcontracts 12:13 12:18 subject 11:22,24 subjects 28:13 submit 5:6 8:20 submitted 9:1,2,7,15 subsequent 8:9 Suite 1:24 summary 5:9,10 summer 20:6,7,20 21:8 Superintendent 18:5 18:13 Superintendent's 10:2 suppliers 37:22 supply 36:25 supported 12:22 sure 3:10 8:13 16:14 16:16 27:21 28:18 29:21 31:17,18 35:15 37:10 38:19</p>	<p style="text-align: center;">T</p> <p>table 32:15 tag 37:14 39:2,2 tags 37:14 tails 25:6 take 5:1 10:4,7,11 11:21 21:21 26:19 29:4 30:4 33:10 34:21 taken 29:14 talked 25:13 26:15 talking 16:2 18:4 25:7 Tallahassee 27:22 target 20:11 targeted 38:16 TaxWatch 1:9 4:11 5:13 7:24 10:11 Teachers 1:18 team 5:4 14:13 32:1 Teams 19:18 34:12 technology 23:17 35:7 Telephonic 1:9 tell 31:12 32:22 38:20 terms 20:11 21:5 23:25 35:7,17 37:10 thank 3:4 7:2 11:9 12:25 13:3 16:1 17:25 18:20 19:22 21:15 22:1,6,7,14 22:15 24:25 25:23 26:24 27:11,12 31:22 33:13 38:23 38:24 39:7 Thanks 11:11 18:11 thereof 40:9 thing 4:25 16:17 17:19,21 23:20 things 23:6 24:5 31:12 32:2 think 2:13 9:24 12:8 15:15 17:15,22 19:8 19:14,17 23:21 24:3 26:14 27:4,8 29:14 32:7,13 thought 19:2,3,18 34:11 three 12:7 32:19 36:21 Thurgood 6:1</p>	<p>Thursday 30:17 time 4:19 15:11 17:21 21:13 27:21 28:8,11 28:16 29:10,13 30:12,23 32:18 timeframe 16:19 17:18,23 timeframes 18:23 timely 9:16 Timothy 1:23 40:4,14 titles 24:4 today 23:13 Tommy 1:16 2:22 3:18 29:20 31:11 33:17 Tommy's 30:8 tonight 31:2 topics 33:21 total 6:5 7:10,14 13:5 13:14 38:7,8 totaled 7:21 totalled 7:20 totals 37:23 tough 26:8 track 25:24 Tracy 1:19 2:11,20 3:4,7 23:14 31:22 Tracy's 2:14 transcript 40:8 tri-county 35:1 tried 20:24 29:4 trivial 33:9 true 40:8 tunnel 15:16 turn 6:25 25:3 26:19 turns 25:4 two 3:6 6:7,12 17:3 20:14 23:6 26:3 36:1,22 37:6 38:6 two-step 16:22 typically 28:12,19</p> <p style="text-align: center;">U</p> <p>Uh-huh 29:8,8 unacceptable 10:10 unanimous 3:3,24 4:8 understand 9:22 10:15 Understood 25:20 unique 36:21 University 34:13</p>	<p>update 19:9,21 24:18 25:1 updated 5:6,11 6:10 6:15 24:3 updates 6:12,22 7:15 7:25 8:7 38:21 updating 20:3 use 35:5 utilizing 9:4 35:1</p> <p style="text-align: center;">V</p> <p>vacancies 31:14 vacant 27:1,3,5 value 7:14 various 34:25 35:25 vendors 34:25 35:5 35:11 video 20:3 viewed 23:4 vote 3:12 VP 1:9</p> <p style="text-align: center;">W</p> <p>want 11:4,6 16:13,16 29:6 32:17 34:16 wanted 26:22 34:5 wants 34:19 warrant 5:16 way 15:11 19:17,19 we'll 3:14 17:3 19:20 22:19 28:23 29:10 29:10,16 30:3,20 32:15 we're 7:7 11:12 15:10 16:12,16 18:7 19:7 19:8,10,14 20:10 23:18 28:12 31:24 35:14 37:4 we've 5:10 6:10,12 7:16 11:13 26:15 28:14 29:14 30:22 website 20:3 wedding 28:2 week 30:14 weekend 28:2 welcome 3:3 31:21 went 23:1 25:11 32:21 33:17 wife's 29:24 William 1:19 2:11,20 women 37:19</p>	<p>wonderful 37:9 words 37:7 work 6:23 14:13 17:13 18:13 20:21 25:24 31:13,15 37:9 worked 20:24 34:24 working 7:7 8:5 17:5 21:18 25:12 35:3 workshop 25:2 26:20 27:14 28:10,11 29:7 29:13 31:6 worry 15:14,20 WRIGHT 1:3 wrong 32:22 wrote 31:11</p> <p style="text-align: center;">X</p> <p style="text-align: center;">Y</p> <p>yeah 12:11 14:21 15:8 19:2,5,12 27:20 32:9 33:17 year 6:6 35:24 year's 17:4 years 15:13 17:11 26:3 yielded 38:2 Yvonne 1:13 19:23</p> <p style="text-align: center;">Z</p> <p style="text-align: center;">0</p> <p style="text-align: center;">1</p> <p>1 5:5 13:7 35:18 1,158.5M 13:23 1,438.2M 13:14 1,624.8M 13:14 1.6 13:7 1.62 13:8 10 11:7 17:11 28:20 28:21 30:22 10.3 38:8 10:00 21:25 28:17 11 7:20 110 6:4 13 6:4 13th 27:14 30:13,15 14 7:13 15 13:9 15-106 22:22 15.9 13:17</p>
---	--	--	--	--

156 20:8	5:38 1:6			
165 13:17	500 1:24			
17 6:14	51 38:8			
170.6 13:19	59.8 13:24			
186.6 13:16				
19th 21:22				
	6			
	6 7:18 20:17			
	6:32 1:6 39:8			
	600 1:4			
2 5:12 7:11,22	633 1:24			
20.4 38:9	68 7:21			
200 19:25	691 14:10			
2015 37:23				
2023 1:5 2:5 10:23				
13:5 14:8	7			
2024 13:5 21:16	738 14:10			
27:14 37:13,16				
40:10	8			
2025 17:22	87 38:14			
20th 29:21,21				
21 1:5 6:14	9			
21st 2:5 5:15	9:30 28:20,21			
22,000 20:9	954-463-3326 1:25			
24 7:20 35:24				
25 15:13				
26 14:22 15:12				
279.7 14:1				
27th 30:19				
28th 25:3,6				
3				
3 6:22				
30 13:6 26:2				
30-day 12:10				
30th 13:5				
33301 1:24				
33312 1:5				
36 19:4				
39.58 11:17				
3rd 1:4 40:10				
4				
4 35:19				
403 38:2				
41.78 11:16				
437 13:11				
44 6:5				
463 13:11				
47 6:20 14:9 25:18,22				
485 13:23				
5				
5 7:23				