> BROWARD COUNTY PUBLIC SCHOOLS BOND OVERSIGHT COMMITTEE

KC WRIGHT ADMINISTRATION CENTER FT. LAUDERDALE, FLORIDA

May 21, 2018
5:30 p.m. to 7:23 p.m.

ATTENDANCE:
Judith M. Marte, SBBC Chief Financial Officer
Tony Hunter, SBBC Chief Information Officer
Leslie Brown, SBBC Chief Portfolio Services Officer
Susan Cantrick, SBBC Applied Learning Director
Shawn Cerra, SBBC Director of Athletics
Rob Chomiak, CBRE Heery Program Director Omar Shim, SBBC Director of Capital Budget Mary Coker, SBBC Director of Procurement Yvonne Garth, Garth Solutions, President/CEO Robert Nave, Florida TaxWatch
Adrian Viera, Atkins Project Controls Manager Dave Carter, Atkins Senior Vice President Robert Corbin, CBRE Heery Program Director Dan Jardine, CBRE Heery Program Director

BOND OVERSIGHT COMMITTEE
ATTENDANCE:
Ann Siegel, Esq., Disability Rights Florida, Vice Chair
Latha Krishnaiyer, Broward County Parent Teachers Association

Donald DiPetrillo, Fire Chiefs Association of Broward County, Committee Member

Bruce Bernard, Construction Contracting, Committee Member

Steve Hillberg, P.E., Civil Engineer Reported By:

Emily Scott, stenographic reporter Bass Reporting Service, Inc. 633 SE 3rd Avenue, Ste. 200
Fort Lauderdale, Florida 33316

Thereupon, the following proceedings were had:
MS. SIEGEL: Okay. So we are going to get started. I guess we can't approve the minutes then?

CHIEF DiPETRILLO: Nope.
MS. SIEGEL: Well, I guess we can -- hm, yeah, we can go into the reports, if you want to start there.

Start with technology?
MR. SHIM: The technology section is completed, more or less, so I think that we can --

I mean, Bob, did you have any comments on the technology section?

MR. NAVE: Yeah, I just wanted to call to the committee's attention, there -- with all the new capacity and all the new band width and security and storage demands, because of all the equipment purchases, the District has scheduled eight new TSSC projects. It's about a \$2.8-million allocation, and the projects were identified in the report, and TaxWatch thinks it would be good for the District just to -- in the next report, to make sure that the committee is apprised of the status of these projects.

MS. SIEGEL: Great.
(Ms. Krishnaiyer joined the proceedings).
MS. SIEGEL: Okay. So I guess we can go back to the beginning and approve our minutes from the February 26, 2018, meeting.

MR. BERNARD: Motion to approve.
CHIEF DiPETRILLO: Second.
MS. SIEGEL: All right. The minutes are approved.

MR. SHIM: You actually took a vote?
MS. SIEGEL: I'm sorry, all in favor?
I'm sorry, I'm not here.
MR. HILLBERG: Let me clarify, wasn't that the canceled meeting, February 26?

MR. SHIM: That's true. That meeting was canceled, so you would be approving -- the February 26th --

MS. SIEGEL: I thought we had that.
MR. SHIM: -- yeah, that one didn't happen. So you would be approving the ones from the November meeting.

MS. SIEGEL: Can I have the date on the November meeting?

MR. SHIM: The meeting was -- that was in December, yes, yes.

MS. MILLER: The 13th.

MR. SHIM: December the 13th?
MS. MILLER: November.
MR. SHIM: November 13th.
MS. SIEGEL: So let's try this again.
So, then, we are looking for a motion to approve the minutes from the November 13th, 2017, meeting.

MR. BERNARD: Motion to approve.
CHIEF DiPETRILLO: Second.
MS. SIEGEL: Vote?
MR. BERNARD: Aye.
MR. HILLBERG: Aye.
CHIEF DiPETRILLO: Aye.
MS. KRISHNAIYER: Aye.
MS. SIEGEL: Opposed?
We got it. All right.
So all right. Okay. So the next one up is the SMART program, charter schools.

MS. BROWN: Leslie Brown, chief portfolio services officer for Broward County, and we are all done with our charter school -- I'm so sorry.

Leslie Brown.
Good evening, Leslie Brown, chief portfolio services officer.

We had a successful deployment of all of the
devices for charter schools, and we have been able to close that chapter of the bond. And the charter schools have been most appreciative, and we are all set with that part of the project, so thank you.

MS. SIEGEL: Do you have any comments, Bob?
MR. NAVE: No, we are good on that. Thank you.

MS. SIEGEL: Great. Let's move on to --
MR. HILLBERG: I have a comment, if I may?
Can we recognize this is a successful
milestone in a whole program that the natural state of a project is to go off the rails, and if you bring something in on time and on budget, it's, well, sort of a miracle.

So this looks like it was a successful part of the program, and, you know, we should grab this moment, because who knows if it will happen soon, and just express appreciation for everybody that is involved to bring this in on time and on budget and to completion.

MS. SIEGEL: Great. It's nice to have something good to celebrate.

MS. MARTE: Madam Chair, Judith Marte, the chief financial officer here at Broward County Public Schools.

What is the will of the Board going forward with section two? Can we mark it completed and let Mrs. Brown go home, or do you want to have her continue to appear, which I am sure she is more than willing to? But if you could give us some direction on that, that would be most appreciated.

MS. SIEGEL: Any concerns with letting her go?
MR. BERNARD: No.
CHIEF DiPETRILLO: No objection.
MS. MARTE: So, going forward, section two will be indicated as SMART program technology, charter schools, and it will be marked as completed without any staff assignment to speak.

Is that okay?
CHIEF DiPETRILLO: With one caveat, if we want to call them back, we can.

MS. MARTE: We are always available for the committee.

CHIEF DiPETRILLO: Great. Thank you.
MS. SIEGEL: Okay. Thank you.
Okay. Now we are up to music and art.
MS. CANTRICK: Good evening, Susan Cantrick, director of applied learning.

So we have actually added an additional school. We were able to get another school to hire a music teacher, so we are up to 154 schools now.

All of our orders are complete. We delivered an additional 4,000 instruments and equipment this quarter, and we only have about six thousand -six -- I mean, sorry, 7,600 pieces of equipment left to be delivered, and we will be complete with music.

In reference to kilns, we are up to 50 kilns. We have had 34 delivered to schools, five that were delivered to the warehouse, and 11 that have been ordered and are pending delivery. We have actually added an additional three steps to the kiln ordering and delivery process. We found that there was a bit of a hangup with schools being able to complete their -- the work orders, so my department has taken over the work order process, and my supervisor over art actually completes the work orders and follows them to completion.

So we think that adding those -- it's an additional three steps, but adding those components to the process will make it go a little bit more quickly than it has been going. We have struggled with some of the work orders getting completed by the schools because they have a lot on their plates, as well. So we hope that taking over that
responsibility will make it a more streamlined process.

Theater equipment, we have 37 schools with theater programs. 36 have submitted their orders to us. We have one school that we are working with to get their order submitted to us, and we will process them.

We will have utilized the funding allocated for years one through four of the bond, and next year being the last year, we have retained the money for that year. Should additional schools add theater programs, we will have funding for the sound and lighting equipment, should they need to submit orders, and that's all I have.

Any questions?
MR. BERNARD: Yes. On the kilns, is there a reason -- first start with the kilns, there is only eight of them ordered, and then, all of a sudden, a survey went out, and now 50 -something kilns were ordered.

MS. CANTRICK: No, that's 50 since the beginning of our ordering process. That's how many we ordered --

MR. BERNARD: I am saying a year and a half ago, in the book, there were only eight kilns that
were going to be ordered. Now there is 50. Is there going to be 60 or 80 ?

MS. CANTRICK: So it's done on a need basis. We are still evaluating kilns at sites to determine whether -- there are a number of kilns that haven't been used or the schools are not sure if they are broken, because they are not functioning appropriately. So that requires the work orders to be submitted, and they need to be evaluated, and then the kilns are ordered.

It -- we have submitted, I believe, four surveys, possibly five surveys, to make sure that we are keeping up with the schools that have programs and where -- and the status of their kilns. Like, we just got -- we just -- it was a previously working kiln; we were just notified like two, three weeks ago that it was not working.

I am not sure if $I$ am answering your question but --

MR. BERNARD: I want to know, where does the budget keep coming from?

MS. CANTRICK: We are within the allocation. Unlike music -- excuse me, unlike music, where there was funding allocated by year and to schools, for kilns, we just have a set budget, and we
haven't hit anywhere near that.
But we are addressing the kilns that have issues. We have also -- my supervisor, Donna Haynes, has gone and researched how long a kiln should be working for, the age of our kilns, to -you know, if we are getting near to the age where a kiln is -- it becomes more expensive to keep, based on repairs, than to order a new one, we are assessing all of that, as well. We are trying to be as proactive as possible looking at all the kilns that we have, and if there is a kiln working on-site, making sure that there is a teacher there to use it, as well, trying to get programs into the schools where there are kilns.

Thank you.
MS. SIEGEL: Did you have any comments?
MR. NAVE: Yeah, the only comment TaxWatch would make is, $I$ would call your attention to figure one in our report that shows the status of music and arts projects over the last five quarters, and the figure is significant in that it shows that, over that time, the number of music projects that have closed out is decreasing and the number of projects that are -- have been closed is increasing. So it shows movement, and we think
that's a good thing. That's the only significance of it.

MS. SIEGEL: Any comments?
All right. Great. Thank you.
Okay. Let's move on to athletics.
MR. CERRA: Good evening. Shawn Cerra, director of athletics.

MR. BROADMAN: Hi, I'm Greg Broadman, with facilities.

MR. CERRA: On November 13th, when we stood before the committee, we had zero weight rooms completed. I am very proud to say, at the end of quarter one, 2018, we have 12 that have been finished; and if you looked at the report, you saw that there was one pending, and we closed that out last week, which is Boyd Anderson. So we are officially at 13 that have been tightened up and now have closed out.

As far as the weight rooms moving forward, we are very well ahead of schedule, as far as where we wanted to be in the sense of preconstruction meetings and design solution. We anticipate 13 weight rooms being delivered by the end of August, which would put us at around 26, then, shortly thereafter, the remaining four in September. So
the weight rooms are progressing pretty nicely since the last time we stood before you, and our goal is to be a hundred percent done by September 30th.

MR. BROADMAN: We are actually --
MR. CERRA: Yes, sir.
MR. BERNARD: On your first quarter report, we reported that we had 30 weight rooms in process. In the second quarter report, you only have 25 listed.

MR. CERRA: On the report?
MR. BERNARD: On the report, you said you had seven in the first quarter -- in the first quarter you said you had 17 in design, 5 in implementation and 8 completed. In the second, you have 12 in design, one in implementation and 12 completed. There is 30 here and 25 in this one; which one is right?

MR. CERRA: I would say the first report. I mean, I would have to see the report, whichever --

MR. BERNARD: On this report, you have the wrong date. It says March 31st, 2017; this should be '18.

MR. CERRA: On this report, right here, to the right, the one that was quarter three, on the
tracks, we had three schools that were --
MR. BERNARD: I am not worried about tracks.
I am worried about weights.
MR. CERRA: On the weight rooms, we had 12 are in design and one was -- and that should be 12 that have been completed.

MR. BERNARD: It just didn't add up. The two don't add up. You have 30 on one. You have 25 on the other.

MR. CERRA: I see what -- so there were five that we did not report on that we are still in the process of working through, and I don't know --

MR. BROADMAN: Design solution.
MR. BERNARD: Then it should be under the design portion of it, because we still have 30 going.

MR. BROADMAN: The design was completed. It was just in a review process.

MR. BERNARD: It is still in design.
MR. CERRA: Yeah, we absolutely will make the adjustment and make sure the reporting is accurate next time.

MR. BROADMAN: Yes, I wanted to address the TaxWatch comment with regards to the Phase V schools that were listed as, in the TaxWatch
report, that they were behind schedule; and I just want to say that I understand why TaxWatch came to that conclusion.

The schedules that we developed for those eight schools were just a template, and that template -- in order for us to start the template, we had to kick off some activities. We started those schools early. So when we initiated the schedule, it started the clock ticking on those schedules, when, in fact, those eight schools, the funding didn't even come due until this year.

So we did a lot of the prepurchase order activities, which would be like the selection process, the design concept development, the ADA and fire safety reviews; and the only thing that was waiting was the purchase order issuance.

We went to the Board on April 10th to ask for the Board's permission to accelerate the funding for those eight projects, and they granted it to us. So as soon as that happened, we issued purchase orders. So, in fact, even though the schedule is showing us behind the original anticipated duration, we are ahead of schedule.

So we understand why TaxWatch -- and we are going to do a better job. The lesson learned here
is that we need to do a better job of developing a schedule that not only documents the actual dates and milestones and progress of the project, but we also have to make sure that we merge those schedules with the SMART funding commitments and timelines that were published.

So I hope that explains that aspect.
MR. CERRA: Then, also, just to report on the tracks, when we reported to you on November 13th, we still had seven to complete. As of quarter one, six of them out of the seven have been finished, with Taravella being the last, which will be this quarter that we are within.

When we looked at the TaxWatch recommendation, we were trying to be overly transparent in our reporting. We finished the tracks at Cypress Bay and at West Broward on March 23rd, which would have been within quarter one, but we didn't have the final inspection at Cypress Bay until April 16th. So that really wasn't completed until second quarter.

Then, West Broward is one of our schools -- we have five schools that don't have football stadiums, and it was a necessity to put a fence around a perimeter of the track to ensure safety of
the athletes and our spectators. So that was a delay in the reporting, as well. The track was actually finished on March 23rd. The fence work was not inspected and signed off on until May 1st.

As far as Taravella is concerned, the work is done at Taravella. We are just waiting to stripe and have the final inspection.

So, as of today, like I said, all the tracks are signed off and done, except for Taravella, which will be signed off and finished by the first of June or around there.

MS. SIEGEL: Hey.
MR. NAVE: Hey.
I appreciate the preemptive addressing of my comments, but I do want to make them.

On the track projects, again, the second quarter report identifies a March 31, 2018, completion date for the remaining high school track projects. The current report shows that there are three that aren't going to be done until June the 30th. I understand and I appreciate the explanation we have gotten tonight.

TaxWatch, on a number of occasions, has recommended that when projects are delayed, that the District include in the report an
explanation -- excuse me -- for these delays; and I think it would be appropriate for the type of explanation we got tonight to be put into the report when these projects are going to be delayed.

MR. CERRA: If it please the committee, I absolutely support that recommendation; and if there are any future delays when it comes to tracks or weight rooms, there will be a detailed explanation to the committee so there won't be a concern.

MR. NAVE: With respect to the weight room projects, one of the things we do is we go through the school spotlight templates, and we look at the actual versus planned completion dates for every project; and based on that review, we identified eight weight room projects that appear to be experiencing scheduling issues.

And, again, these reports aren't flagged in the -- in the athletics report. They are not flagged on the facilities report. So we have eight track projects that, by all accounts, by the plain language of the District's report, are delayed, and they are not identified anywhere.

So, again, our recommendation, as it always has been, is that when these delays occur, that the

District owes the committee an explanation as to why they are going to be late and when they are going to be completed.

MR. BROADMAN: Yeah, we are going to be happy to provide you with an explanation of where we are at and where the projects fall in the SMART program.

Thank you.
MS. SIEGEL: Except, from what you said, it's not only just on the athletic report, but it should have been included in the facilities report, also.

MR. NAVE: Well, it's easier for me, because, see, I've gone through these enough to where I know how to navigate. I know where to look for these things. But I think the taxpayer looking at the report, it would be helpful if there was an explanation included in the athletics report. It should also be flagged as delayed in the school spotlight template, as well.

And that's my comments.
MS. SIEGEL: Thank you.
Anyone else?
Okay. Programs and facilities, you are up.
MR. CHOMIAK: Facilities, Rob Chomiak with CBRE Heery.

Over the last quarter, we have progressed to where 920 projects valued at $\$ 924$ million are underway, and that's out of the total anticipated total dollars of 930 million right now.

So the significance of that, you see at the top, all schools have at least one project started. We have been reporting on that all along. Now we are to the point where every school has at least one project started.

We are down to the design firm procurement. We have got two procurements yet to go. One is a six-school package, and that will be our last RFQ for primary renovations on schools; and we also have the procurement for the designer on Stranahan.

Thank you. That's a big difference. Were you all able to hear me so far, though?

Okay. And then the last RFQ will be on the Stranahan cafeteria, and that's out currently. I believe those may have just came in, so they are being evaluated.

MR. CORBIN: They just came in.
MR. CHOMIAK: So that will take us out of the designer procurement business for the SMART program, which will be a big step. We have been pushing hard from the very beginning to get
designers on board, get all the projects into design and, ultimately, into construction.

So in the design phase, currently -- and I always deal with dollar values, you know. Looking at the number of projects, to me, is a little deceptive. Sometimes projects get split so one project becomes two projects, but the dollars don't change. So I always like to report on the dollar value of things for the program.

So right now, 71 percent of the projects that have been started reside in the design phase; and we looked at a little breakdown of that, and over 50 percent of those are in the 90 percent to 100 percent, which would be the permit -- the permit is the exit out of the design phase -- the intent to permit, I should say.

So we have got a lot stacked up at the end of the design phase, and we kind of created this animal in the beginning. We took the year-one, year-two schools that we are putting out roughly $\$ 40$ million a month in RFPs for design services, so we knew that we had a lot to catch up on, and now you are seeing the impact of that as we get to the tail end of design. We recognize that we are making and have made a lot of corrections to
alleviate that -- that log jam that we are in right now.

We are currently working very closely with the building department; and then, let me just explain the process, as well, because there is a -- you know, when a design firm is at a hundred percent, those drawings get reviewed by our staff, the Heery team. We review those, make sure that they are suitable to move on to the building department, and sometimes there are a couple of iterations of that. We may have comments; we send them back to the design firm. They respond to those comments, make corrections. We will review them again. If they are still not right, we will send them back. So there may be multiple iterations of that. At the end of the day, we want those drawings to be suitable for building department review.

Once we make that step to the building department, a similar process: They review them, comment. They may send them back to the designer for additional corrections. When those come back in, we will review them to make sure the comments have been addressed before they go back to the building department again.

So in the current planned scheduled dates in
the VOC report, at the time we set those dates, that sequence was -- was concurrent, rather than sequential. We were doing our in-house reviewing at the same time the building department was doing their reviews, thinking we could do that to save time.

You are shaking your head, because you know what happened.

It didn't work well, so we have since gone back to making them sequential reviews; and in that process, it has added time to the schedule, and a lot of the dates that you are seeing in the -- as far as forecast dates, are beyond the planned dates. We are going through right now and evaluating every project in detail to see what impact that has, but you will see the effect of that in the current report, because, again, the template that we used was based on concurrent review, and we are now into a sequential review.

That whole process, in addition to adding activities and sequence, that has added time. The process itself is taking longer than we had anticipated, so, again, we are looking at that in detail.

Some of the strategies we have for correcting
that: working closely with the building department to minimize the time that drawings do go back and forth between the architects and the building department and our firm, so we know exactly what is in-house, what needs to be pushed, and we can stay on top of that process.

I mentioned the sequential versus concurrent. Again, we think that is going to be a little longer on the front end, but it is going to produce a better quality drawing. When it gets to the building department, we hope that that will reduce the time that drawings are in that part of the cycle.

We are also taking a look at all the comments that come out of these reviews and compiling a lessons-learned log of those and taking those lessons learned and communicating those back to the design firms earlier in the process so that we don't have them finding out for the first time, like the firm before them did for the first time, that they are doing something incorrectly or the building department is going to look for an extra detail that they didn't anticipate. We are communicating that early on to the designers that are still going through the design process so we
can eliminate a lot of those comments at the hundred percent stage.

Again, we are creating some better tools for reporting and tracking. That is going hand in hand with the building department weekly meetings that we are having, and that whole process is getting better and more efficient, but you do see a big build up there. Projects are moving out of that phase. They are just moving at a slower pace than we would like, and we are taking these steps to continue to expedite that and push things through faster.

On single point of entries, we have been reporting on these throughout. The -- you know, you see a lot in design phase right now. I don't know if you recall, but last year the school board -- after we did assessments of all the schools that were not initially funded with single-point-of-entry-point projects, we went out and did a survey of the other schools that were unfunded to determine if they were, in fact, compliant with District standards from a single-point-of-entry standpoint.

We identified 123 schools that needed some aspect. Some were very minor, maybe a little piece
of fencing was missing. So there were 123 of those that got added, and that's the big bulk that you see in the design phase. Now, what you will see over the next, probably, quarter is a big change in that, because a lot of those, like I said, are the small fencing projects that we are using continuing contracts that we have currently, and we moving a lot of those very rapidly from design right into implementation. We don't have to go out and hire a vendor for those, because we've already got vendors on staff that can handle those projects. A lot of those little projects are what make up that 138, and they will be moving quickly through the system. School choice enhancements continue to move forward.

CHIEF DiPETRILLO: Can you hold off a second? MR. CHOMIAK: You bet.

CHIEF DiPETRILLO: Can we go back to the single point of entry?

We brought that up to the school board at our last quarterly meeting when $I$ went to the school board on behalf of the committee, and one of things that they said to me was what were the delays in the projects; and my comment to them was similar to the comments that were made here previously, that
in the early stages of this development plan, the idea was to wrap these into other phases of construction.

So has there been anything that has been done to expedite the remaining projects? Right now you are at 27 -- 28 percent completion; and as we know, that's a hot topic today, so is there any opportunity to move some of these projects up the priority list?

MR. CHOMIAK: Yes. We have gone through the -- so, again, there are 123 of these small projects we have identified, but those will move very quickly.

The remaining -- I am searching for my numbers right now; $I$ don't have it in front of me, but there are roughly 30 projects that fall into larger-scale single-point-of-entry projects that need a designer, need building department review, contracting and so forth. Most of those we have pulled out as separate projects. There were still a couple that, based on timing, were left with the primary renovation project, because they were far enough along in the process that pulling them out separately would not have gained us any time or benefited from faster delivery. But the majority
of those we have pulled out as special projects, and we are pushing them through as separate projects with separate contractors.

Some of those we are able to use some of the continuing contracts that we have, which, again, expedites the -- we don't have to go through and hire a vendor, because we already have contracts in place that we can to utilize for that.

The short answer -- and I gave you a long answer -- is, yes, we have expedited the majority of those, as it made sense.

CHIEF DiPETRILLO: And what are you doing in the short run for allowing for temporary facilities or entry points? Is there any consideration of that at all --

MR. CHOMIAK: There is --
CHIEF DiPETRILLO: -- temporary or --
MR. CHOMIAK: There has not been.
CHIEF DiPETRILLO: Nothing?
MR. CHOMIAK: No.
CHIEF DiPETRILLO: Okay.
MR. CHOMIAK: And, again, a lot of the nature of the projects are such that the campuses, for the most part, are complete. We found some that need fencing here or there, but what a lot of the
single-point renovations involve is dealing with the initial entry, where there may only be a single set of doors, instead of a double set of doors where you can easily stop people from entering and forcing them into the office as their initial stop. That's what a lot of projects involve.

So they do have a single point in place, but it is not what we would prefer to have as a District standard, which has a double set of entry doors and a forced access into the office area to check in initially.

CHIEF DiPETRILLO: Is there any opportunity in these 30 locations to put something on a temporary basis? Temporary fencing? I mean, I go to a concert, and -- I just went to the Bank Atlantic, or whatever they call it these days, and, you know, they have increased their security level substantially. I know that's a concern of everybody here, including yourself, and I appreciate that; but is there any consideration of doing something with the security staff here to try to put in a temporary checkpoint while you are constructing the permanent one?

MR. CHOMIAK: Right. I don't know that $I$ can address that, because that's more of an operational
issue than a facilities issue.
CHIEF DiPETRILLO: Have you been approached? Has anybody approached you or asked you to look at that?

MR. CORBIN: Good evening, Rob Corbin, program director with Heery International.

That has not come up in any of the meetings that I have attended, Chief. I guess that is something that could be explored. I would caution, though, that when we talk temporary fencing on a campus, kids will be kids. It's unlike the situation, maybe, at the other location; any provisions that would go in place as a temporary measure would need to be put up pretty stout so that they could put up with some of the abuse that the children will put those temporary measures in place through.

The other thing that $I$ would like to just add on to what Rob said is for the primary projects where we determined it didn't make sense to break it out, we are continuing to stay the course, including that scope in the primary; but more importantly, when it goes into the construction phase, the improvements associated with a single point of entry will be the first portion of the
work that needs to commence and be completed. We do have an overall goal of completing all of the single point of entries prior to the end of the fourth quarter of this year; and in the event that we don't get all of those ones completed because of some of the challenges with some of the larger single-point-of-entry improvements, those would be wrapped up no later than the end of the first quarter of next year.

CHIEF DiPETRILLO: Well, I appreciate, you know, the effort. I am not complaining about the effort. I think maybe there is another question that has to be answered here. Speaking to my counterparts in public safety and police and the fire side, a temporary entrance point makes their job one hell of a lot easier.

So I am surprised -- and, of course,
Mr. Runcie is not here tonight, but we have had a lot going on the last few months on that; but I would expect somebody on the school board would at least answer that -- or ask that question and see if it can be temporarily handled. That situation is not difficult. I mean, if they can do it for concerts and outdoor events, you sure as hell can do it for the school board.

I don't have kids in school right now, school age, fortunately, but $I$ am sure a lot of you do; and I think it's worth looking at. It is a primary concern.

MR. CORBIN: Yeah, I think it's a good question to explore, and $I$ know that the chief facility officer, Leo Bobadilla, is not present this evening. He fell ill earlier today, so he wasn't able to attend; but $I$ will take this comment back to the District and share it with the chief facilities officer.

I'll also have a discussion with Dr. Wanza, as well, with the District, so that she can be alerted of this possibility to explore further.

MR. CARTER: I am going to put Dan on the spot for a minute, if you don't mind. He knows a lot more of the details within each of these projects.

MR. JARDINE: Good evening, Danny Jardine, CBRE Heery.

All of the schools currently have a single point of entry. Everything we are doing is enhancing that program. So right now, if you go to a school, there is an identified spot that all the visitors are supposed to come into. Everything that we are --

CHIEF DiPETRILLO: I don't agree with that. I live right next door to an elementary school, and I can tell you there is no identified location.

MR. JARDINE: Part of our whole program is to clearly identify where that will be, and that is some of the stuff that we are doing in this additional 123.

CHIEF DiPETRILLO: Something on a temporary basis, like signage?

There is nothing there, I am telling you right now. I walk to the school across the street --

MR. JARDINE: Which one is it --
CHIEF DiPETRILLO: -- from where I live --
MR. JARDINE: -- and we'll be glad to go look at it, if you want?

CHIEF DiPETRILLO: It's in Davie.
MR. JARDINE: Which school?
CHIEF DiPETRILLO: Silver Ridge.
MR. JARDINE: Silver Ridge, and we will go and --

CHIEF DiPETRILLO: They have got no-parking signs on the side, which nobody pays attention to those, but -- yeah, they have got everything else, but you don't have anything identifying an entry point in the schools. And I think that this is
something very real simple. I think it benefits a lot of the public safety folks to know that's where they are going, and the parents, as well.

If I am confused about it, and I pretty much know my way around, living there 60 years, so I think I know the place pretty well, but I guarantee you -- and I don't mean this in a negative way -that this can be something solved fairly quickly.

There are banners hanging on fences telling you when meetings are and things are sold and everything else, but there is no real clear entry point.

MR. JARDINE: Signage is one of the quick and easies that we can do. The plan is to go and print "X" number of signs and go start sticking them out at the schools. That's an easy fix.

CHIEF DiPETRILLO: Yeah, I am not really asking for anything big. And I understand the comments that, you know, Heery and the others are making; but this is something you can do very quickly and very easily, and it will make a difference in the long run, hopefully.

MR. JARDINE: Thank you.
MS. SIEGEL: Yes.
MS. MARTE: Judith Marte, chief financial

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officer.
I don't want to leave this hanging. So cabinet has discussed this at great length. Mr. Bobadilla is not here. The superintendent has great concerns about security as we come into the new school year. I know you all know -- and certainly you do -- but in addition to the single-point-of-entry issues, enhancements of school safety officers and school safety personnel are a priority discussion for the cabinet.

So I didn't want to leave it with the notion that we aren't going to do everything we can to make our campuses as safe as we possibly can over the summer.

And your suggestion, sir, I will bring to Mr. Runcie and Mr. Bobadilla myself.

CHIEF DiPETRILLO: Thank you.
MS. KRISHNAIYER: I have a question.
Thank you.
Judging by what you have said, in spite of expediting it, not all schools will have that safe, secure single point of entry at the beginning of the school year 2018/2019; is that what I am given to understand?

MR. CHOMIAK: Yes, that's correct. I don't
know which -- what percentage of those schools will be finished by August, but that's correct, because some of these will go into the fourth quarter.

MS. KRISHNAIYER: A lot of the schools, you can literally just wander in.

CHIEF DiPETRILLO: We only have a couple of weeks left for school, so that should give the opportunity to get into some of these areas without having to deal with all the traffic, unless there is summer school.

I am just lucky I didn't have to go to summer school. I don't know how it works today.

MS. SIEGEL: Unfortunately, we don't have summer school anymore.

MR. BERNARD: You are okay, Chief.
CHIEF DiPETRILLO: I could have used it, but that's another story.

MS. SIEGEL: I know lots of students that could use summer school and reading camps.

CHIEF DiPETRILLO: If I was smart, I would sit out there.

MR. CHOMIAK: Anymore questions on the single point?

The school choice enhancements, those continue. The first, years one through four,
projects have initiated. Currently 745 individual items have been completed. The remaining 60 or so schools will start later this fall; we'll initiate those schools, the year five schools, and -- pardon me.

No, we are good. Yeah, I am trying to think.
Again, the items are being done daily. We are completing and tweeting -- Denise is our Tweeter -about the school choice items as they complete. So that has been a very active program, and things are moving through that very well.

As far as the update on the big three, Blanche Ely High School, I am happy to say we have the approval from the school board on April 17th, which would have been after the reporting date of this report, just to give you an up-to-the-minute update, so that GMP was approved by the school board. We are still pushing the drawings through to get the letter of intent to permit. There are a lot of things we are able to do ahead of that issuance of the permit that we are doing with the CM currently. So that project is moving.

The single point of entry is essentially complete, just some minor things that have to do with the single point; and you heard earlier, the
weight rooms are complete and the school choice program continues.

Stranahan High School, very similar report, on April 24 th the school board approved the GMP for that construction there; and, again, the good thing about these is they are going to move immediately from the design phase, as far as where we are reporting them -- currently, the primary renovations are reported at the design phase -- it will skip the hire-vendor stage and go straight into implementation and construction phase, because of the delivery method for these, and those are significant dollars on all three of these schools.

Back up one second again.
Single point of entry is essentially complete, just wrapping up punch list on that. School Choice is well along, and weight, room, also had the ribbon cutting on the 26 th of January.

The Northeast High School, a little bit different story, it was on a similar path as Stranahan. We took it to the school board. We had a GMP proposed that went to a vote for the school board, and the school board elected to have us spend about six weeks reviewing the possibilities of replacing some of the buildings, rather than
renovating the buildings. When the dollars for the scope of work was defined in the DEFP and the original assessment study came in higher than the original budget. It opened the conversation again about does it make sense to renovate some of these buildings or should we go back and just tear down and replace certain elements of the campus.

So we are in the middle of doing that study right now. We are scheduled to go back to the school board in mid-June with a report to one of their workshops and to the June --

MR. CORBIN: Second meeting in June for the board meeting for recommendation and board action. MS. MARTE: June 12th.

MR. BERNARD: 19th.
MR. CORBIN: 26th, there is two meetings in June. It's the --

MR. CHOMIAK: For them to evaluate and make a recommendation how to move forward, that one is in a holding pattern right now, pending the results of that analysis we are working on currently. Just some of the other, you know, projects around the various campuses, we had a score board -- I think it was in the previous slide -- at Northeast for the football field, a sign at

Stranahan, the weight rooms and so forth.
The pool project at Stranahan is underway right now, and that's moving along.

MS. SIEGEL: If I could, $I$ know in -- not to diminish the progress that's been made on the school board and all of that, I know that the main concern with these three schools was health. So what exactly has been done to improve the air quality and the health of those schools.

MR. CHOMIAK: So, in the short term, I know PPO has been out there addressing issues as they come up that can be addressed quickly and easier. Some of the longer term issues, the roof leaks and some of the other things, some of those, again, have been addressed by PPO; but some of them are just going to require a full-blown tear off the roof and replace, which is part of this project. It's been kind of a Band-Aid as best you can along the way; but the true fix is going to be implementation of this program and getting these projects finished.

MS. SIEGEL: And when is that expected to happen?

MR. CHOMIAK: To complete?
MR. JARDINE: All three in 2020.

MR. CHOMIAK: They are all on similar schedules of August of 2020 , so roughly two years. The primary reason for that is it's a lot of phasing. If we could just clear out the school and get in and go at it, it would go much, much faster; but we have to move students and work on an area of the building, reload that area, move on to the next area. So it's a lot of phasing. I think we have roughly 20 different phases to get it done.

MS. SIEGEL: You sounds like summer would be a great time of the year to get that done in.

MR. CHOMIAK: You are correct.
MS. SIEGEL: I will have to say, personally, that's a real long time away if you are a student in those schools, and I know that families have been concerned about this, and they have been coming to Mr. Runcie and the board and -- about the quality of that school. To know August 2020 is the approximate date --

MR. CHOMIAK: The way we phased it, though, we tried to address the worst buildings in the early phases so that those get done early. It's -- the last phase of the campus will be the 2020, but that's not to say there won't be buildings along the way that may be done in the first six months of
the program, included in the early phases. The ones with the biggest needs were prioritized in the front of the program so that those would get done quickly.

MS. SIEGEL: TaxWatch?
MR. NAVE: Thank you.
I want to commend the committee; you guys continue to get better every meeting about asking the right questions, and the District gets better each meeting about reading my report and addressing my comments before $I$ can make them. So what I am going to try to do is just skip over to some of the things that have not been discussed.

I -- in figure two in our report, we show the trend over the last five quarters of the status of the projects, and what one sees in looking at that figure is the number of projects that have not started has decreased. So we see more and more projects getting started, more and more projects are getting completed; and, unfortunately, more and more projects are kind of getting hung up in the design phase.

The one figure in our report that I hoped we would discuss this evening was figure five that shows where the project delays were occurring, and
what it does show -- and the district has talked about it -- is there is a -- what I refer to as "the pig and the python." When you work through this process, the projects are getting started. They are going through the first phase. They are going through the second phase. They hit the design phase, and they are getting flagged as delayed. And we see quite a bit -- there is a large number of projects of the flagged projects that are flagged for delays in the design phase. TaxWatch also identified a number of discrepancies --

MR. BERNARD: Bob --
MR. NAVE: Yes, sir.
MR. BERNARD: -- while you are out there, can I ask a question on the phases?

First of all, on your phase report, can you give me an explanation of why it takes 9 to 20 months on this report to complete a project; but on a spotlight report, you have one month, three months, six months at the maximum. On this report, for the last two things, you have 9 to 20 months to complete a project. Which one is correct?

MR. CHOMIAK: On the implementation phase -is that the phase you are in -- the 9 to 20 is more
realistic. I am not sure which projects --
MR. BERNARD: Check your spotlights, you have one month, three months on a ton of them. There are no one months on this report.

MR. CORBIN: Not knowing specifically which ones you are talking about, as far as --

MR. BERNARD: Open the book.
MR. CHOMIAK: -- the school spotlights, there are --

MR. BERNARD: Open the book. I can open it right now, and as soon as $I$ open it, I will tell you. The school is right there.

MR. CORBIN: The thing that $I$ was going --
MR. BERNARD: 80 percent of them are under six months. In this report, this phasing shows 9 to 20 months, your own phasing. Which one is correct?

MR. CHOMIAK: The 9 to 20 months is correct.
MR. BERNARD: So there shouldn't be anything less than nine months on the closeouts.

MR. CHOMIAK: Again, I would have to see which one you are talking about, but yeah, I --

MR. CORBIN: There are examples that I was going to try to share with the committee this evening --

MR. BERNARD: Charles Drew Family Center, one
month -- one quarter; Charles Elementary, one quarter; Flanagan, one quarter, High School.

Want me to keep going?
MR. CHOMIAK: No, let me catch up to you first.

MR. BERNARD: Coconut Creek, one quarter; Coconut Creek High School, one quarter on implementation, complete phase, every one of them.

MR. CHOMIAK: Okay. So I am looking at --
MR. BERNARD: Coconut Palm, one quarter.
MR. CHOMIAK: Let's go back.
Charles Drew was the first one you mentioned?
MR. BERNARD: Phase six.
MR. CORBIN: That's the closeout. That's not the implementation.

MR. BERNARD: No, that's on closeout. Complete -- improvements complete report, it says 9 to 20 months.

MR. CHOMIAK: Okay. I take back my previous answer. Nine to twenty is not correct. If we are talking about phase six, that is not correct.

MR. BERNARD: Phase six, that's what it is.
MR. CHOMIAK: I apologize, I thought you were talking about the implementation phase.

MR. BERNARD: Completion.

MR. CHOMIAK: We'll correct that. That is not correct.

MR. CORBIN: The 9 to 20 is for, actually, the implementation. The improvement phase, that's --

MR. BERNARD: When you add up all those months, they don't add up to be complete on 2020.

MR. CHOMIAK: No, that's a long closeout.
MR. BERNARD: And, also, going through some of these plannings on the phases in the report, Walter C. Young Middle School is a $\$ 9$-million project, took you 14 days to plan. You've got schools, like, for 1.1 -- I mean, 1.5 to 2.5 million, Village Elementary, Walker Elementary, Tropical Elementary. Tequesta and Stirling, takes you one day to plan; then why does it take three months to plan the West Broward High School $\$ 400,000$ project? How can you plan a $\$ 9$-million project in 14 days and $\$ 400,000$ takes 90 days?

I don't know where these numbers come from. They are not realistic to me, where a $\$ 2$-million project takes one day you have on there. I don't know who is filling these out, but someone is not looking. On your own planning schedule, I don't see anything for a day or two weeks. You are giving us stuff that $I$ can't figure out where you
are coming from.
MR. CHOMIAK: The -- yeah, the planning dates were, in all, I'll admit, a little loose in the beginning; but the key to us was when we would issue the RFQ for design. That was really the date we were keyed in on, and the planning was primarily developing the $R F Q$ and issuing it for that project.

MR. BERNARD: These actual dates are under the actual number that you guys put in --

MR. CHOMIAK: I understand.
MR. BERNARD: -- so it can't be misconstrued because this is where we changed it. We let you put the actual dates in. So you are asking, these projects, how long they are lasting, if the planning takes one day, you have got three months on the schedule for planning.

MR. CHOMIAK: Again, the schedules that we have always focused on have always been from the start of hiring design --

MR. BERNARD: I understand, but these are your times you are putting in, not what we are putting in.

MR. CHOMIAK: If you recall, in the beginning, we didn't have anything in there for planning, and the request was made to incorporate that, which we
did but --
MR. BERNARD: We asked you for actuals.
MR. CHOMIAK: Right.
MR. BERNARD: One day, an actual, I doubt it very seriously.

MR. CHOMIAK: Correct, but those are some of the ones we didn't have actuals for. I am guessing; I don't. -- I didn't go backwards and -we will review that. We will review that.

MR. BERNARD: But I don't want to sit up here and guess what you are doing. That's why TaxWatch is telling us: Give us the actual, tell us why this is.

If I can read it, if $I$ am the public and $I$ look at it: How can you plan my building in one day for a $\$ 9$-million project?

MR. CHOMIAK: Correct. And, again, the planning effort for this all took place years ago when the assessment was done and the DEFP was established. The purposes of this --

MR. BERNARD: Don't dig a deeper hole.
MR. CHOMIAK: I'm just trying to --
MR. BERNARD: Every project is the same.
MR. CHOMIAK: Let me explain what is going on. I would be happy to explain it.

Again, the management of the project, for us, is when the design procurement starts. That's what we have always been focused on, getting the RFQ developed and out. Those are the dates we have always focused on from a scheduling standpoint.

The planning phase was -- again, the actuals, as you would call it, we were asked to fill those in after the fact; but for the most part, the planning was the point where we said, let's issue this into a package, put the RFQ together and get it out on the street. The actual project planning had all taken place long before that.

But we will review all that and see what we can do to correct inconsistencies.

MR. BERNARD: Then it's hard to tell how long the project is going to take. If you give me a project that's just starting now, and the planning is not going to take two months to three months; it's going to take a day, then we all know it's going to move up.

MR. CHOMIAK: If it was up to me, we wouldn't even show that phase, because, again, there is nothing -- there is no real work taking place there, other than putting together the RFQ for design and procurement.

MR. BERNARD: If there is nothing taking place, then they all should be about the same time to get to the RFQ.

MR. CHOMIAK: And the other point is that we are out of the planning phase for the most part. We have a couple projects left, but everything is well past that at this point.

MR. BERNARD: Thank you.
MR. NAVE: Thank you.
Going back, and, again, trying to not rehash what we have already talked about, we note a number of discrepancies in the number of flagged schools reported by the District and the ones that we found. The District identified 114 flagged schools; we counted 128, which is right at 55 percent of the 232 schools at which facility construction projects are planned.

We identified 206 flagged projects, 202 of which were because of scheduling issues; only four were budget related. We also identified the discrepancies in those.

One of the things we do, as I said earlier, we look at each section's spotlight. We look for every project. We compare the planned completion date to the actual forecasted dates; and where
there are discrepancy, we try to note those. And I think that will helpful for the District in reconciling their numbers.

As I saw in this report, some of the discrepancies that we noted in the last report were recognized in this report, so I think that works.

We talked about the delays. We talked about the big three. The District reports that there were nine PSAs amended and three change orders executed during the quarter, but we could find no explanation regarding the nature or the need for those changes. And this is something that TaxWatch recommends in just about every report, and that's that when these changes are made, it's important that the taxpayer and the committee understand why those were needed and what the nature of the changes were. So we make that recommendation in just about every report; we made it in this report.

We've talked about the safety and security. I think the District should be commended for carving out a separate section for safety and security. I know that's an important issue, not only here, but everywhere. And I think the board should be commended for accelerating funding to complete the single-point-of-entry projects, but I think the
value of that is going to be lost if they continue to get hung up in the design phase.

So I think it's important; I think the District and the committee need to stay engaged in this conversation, and if there are reasonable and realistic efforts that can be done to shake those projects out of the design phase and keep them moving, then you guys need to know what those are. And I think that's all -- we talked about the school choice enhancement. I really don't have any comments on those, so I think that's all I have on facilities.

MR. BERNARD: Just to elaborate on Bob's comments, when $I$ went through on all the projects/schools, I had -- Bob had 14; I had another 15 on top of that that was either primary, single project or school enhancement projects that were delayed, so that adds up to 140-something schools. Of the ones we have, the projects are already started, going on and in primary, in those phases, that's almost 70 percent of the schools. There is 248 projects that are either delayed or -by scheduling or the budget.

I don't -- we are talking how we are going to get everything out of planning to speed it up, but

I haven't seen anything of fixing the delays we have in the projects we already have going. Is there some type of schedule to jump people on these schools that already have the delays, that are not in the planning phase, to bring them back in line? Because if you keep going at this rate, the ones we bring out, if they keep coming, this list is not getting smaller every meeting; it's getting larger. MR. CHOMIAK: Right, and, yeah, part of that, as I was mentioning earlier, was concurrent versus sequential reviews. The plan dates that we had in there were based on concurrent reviews, so now that we switched the sequential reviews, that, in and of itself, is adding time to the schedule. That's impacting -- when we compare back against the planned dates, we are behind those. We are going through and evaluating all the schedules to answer the question you just asked: What can we do to fix this?

MR. BERNARD: Even on the completion rate, in the last year we finished 87 projects. From March of last year to March of this year, we have 87 projects completed. If you triple that number every quarter for the rest of the way going out, the rest of the three years, that's only going to
give us 800 more projects to these 197, that is only two-thirds of the projects done by 2021.

There needs to be a major change, or the dates aren't going to hit like you keep telling us everything is going to be by 2021. And if you know if it's not going to be there, I think, you know, you need to tell the committee exactly what these dates are.

You are saying right now you are -- the design phase is going to be extended out longer because you are doing the kind of reviews you are doing. They are better reviews, but, you know, I want to know the exact dates. I don't want to come here in a year and a half and have you say, "by the way, we might not make that date, because we have so many things backed up, locked up, coming out, there is no way we can stay on top of it."

But, you know, you've got -- every report is coming up saying the same: It's going to hit, it's going to hit, it's going to hit. If you keep stacking up in the middle, you have 250 projects already backed up, and we haven't even got -- we have still got how many more coming out?

So, you know, I don't see how you are going to keep doing this and keep coming here with a
straight face until it comes sometime reality is going to sink in somewhere.

And the other issue I have, I've asked since last year, since the May 17 th meeting, to get the soft cost versus hard cost. That May 17th meeting, November meeting, it has been a year now, and that question still hasn't been answered. Are we going to answer the question or not answer the question?

MR. CHOMIAK: We will definitely answer that. I just -- I thought at some point we had.

Would you mind just explaining again exactly what you want? I'll make sure it's in here.

MR. BERNARD: We have all the costs for design and all the costs for implementation, I just want the difference, dollarwise. If they are spending 60 percent on implementation and 40 percent on soft cost, that's I want to know, that, the budget -the number.

MS. GARTH: Actually, if $I$ may just offer an answer on that?

We actually prepared a document that addressed that question for the last meeting. It was my understanding that it had been sent through. I will go back and just make sure that that correspondence actually does make it forward to
you, but we had prepared something in preparation for the last meeting that was canceled. So I just -- I will go back and make sure that that correspondence has gone forward to you.

MR. BERNARD: Thank you.
Just one last one, Mcnicol Middle School, the single point of entry you show completed in your actual, but on the schedule, it shows 45 percent.

MR. CHOMIAK: I'm sorry, which school is that?
MR. BERNARD: Mcnicol Middle School, just clarify which one is correct, please.

Thank you.
MR. CHOMIAK: This -- if I may, I definitely hear what you are saying about the completions. One thing we have done is, the year five projects, knowing that the process itself is taking longer than the template we had put in place in the beginning, we have started all those projects earlier so that we are gaining the time on the front end, rather than -- we don't want the end date to move, so we brought projects forward so that the extra scheduled time will be picked up in the beginning and not tacked on at the end.

The projects we are currently in, we are keenly aware of the buildup in design. We are
doing everything we can to move those forward, and the minute $I$ don't feel we are going to make the program end date, believe me, the District and you will be the first to know. Right now we are still confident that we can hit that.

MR. BERNARD: Okay.
MS. SIEGEL: Anything else?
MS. GARTH: I did want to just add one note and address one of the items that came up; TaxWatch brought it up, as well. I believe, with the flagged schools, the flags may have made it in the spotlights, but I think there was an oversight in listing that they didn't make it all on the summary page. So we did update it for you, and we've got -- you can replace it with the corrected version today.

MS. SIEGEL: Okay. Thank you.
All right. Budget?
MR. SHIM: Hello. Good evening, Omar Shim, capital budget director for our schools.

So this quarterly budget activity report is for the quarter that ended March 2018. Funding for the SMART program through this period includes the four program years, totaling 812 million.

The school board approved changes to the
projects in this period. A running total of those changes that have been made to the SMART program is included from page 467 to page 470. Most of those changes -- there were a lot of changes during that period, as has been mentioned, to accelerate funding for some of the year -- the programming year five projects so those projects could begin sooner.

Also included in those changes were savings. I think we had mentioned when we completed some of the -- the technology projects, that there were savings that we captured when those projects were completed.

On the next slide on page 471, the chart shows a breakdown of the budget. So out of the 812 million that's budgeted, 100.8 million was spent on projects that were completed and 56.7 million on projects that are currently in progress. There is 53.4 million in purchase orders and 568.6 million in the balance of those projects that are -- that are financially active projects.

So the District set aside, as was mentioned, as well, 225 million in current and future funding on top of what is currently allocated in the SMART program to mitigate market risks that were assessed
by Atkins, the other consultant.
So that concludes -- there is a detailed school-by-school report, as we've included in all the reports, that shows the active projects, the completed projects and all the other projects, the details on the finances of that.

So if there is any questions or comments ... MR. HILLBERG: I had a question.

On page 478, there is a graphic. There is a green line showing expenditures, expense of 160 million. By the end of the program, is that going to touch --

MS. MARTE: I'm sorry, can you give us the page number again? 478 is a picture of the logo. MR. SHIM: 473.

MS. MARTE: Thank you.
MR. HILLBERG: I can't read my writing.
MS. MARTE: Can you ask your question, again, sir?

MR. HILLBERG: Okay. So the green line, I need help understanding what that line is; and at the end of the program, is that line supposed to touch the 800 million or the 970?

MS. MARTE: So you do understand the line. It's a cumulative. So if you go back to page 471,
it's the 100.8 plus the 56.7. So at the end, it will touch. It's the cumulative, actual, cash-out-the-door expenditures.

MR. HILLBERG: Okay. So we are at 160 million now, and we have roughly three years to move that line to 180. I would like to see that slope shown to show the degree of difficulty and just kind of hammer home that we have a tough climb ahead of us -- or you do.

MS. MARTE: Okay.
MR. HILLBERG: Thank you.
MS. SIEGEL: Anything, TaxWatch?
MR. NAVE: Thank you, Madam Chair.
A couple things to point out, between the budget activity report and facilities report, there were five individual projects for which funding had been increased. The total was roughly $\$ 9.6$ million; and, again, there is nothing that would suggest the nature of those changes and why those funds were -- those funding increases were necessary, and we identified those in our report.

The District has set aside $\$ 225$ million in reserve to mitigate the additional cost, and the District reports that, as a result of all the increases that have been approved through the end
of the third quarter, that that figure is now down to $\$ 67.3$ million. So it is something to just, I think, caution, to keep an eye on that reserve. I would imagine the District is watching it pretty closely, and when it comes time to put more money in the reserve, they will do that; but I did want to make sure the committee was aware of that.

The last thing, it's funny, for the last year or so I have been referring to the unexpended balance on all the completed projects as "savings." Omar has cautioned me that they are not savings, and tonight he refers to them as "savings." In my report I refer to them as "unexpended balance" on all completed projects, which, for the record, is just south of $\$ 14$ million so far, and that's my comments on budget.

MS. SIEGEL: Thank you.
MS. MARTE: Madam Chair, I want to just put a point of clarification on the record.

The statement that the reserve is 225 million that will be set aside is accurate, but it's assuming a set-aside in each of the next four years. So those -- those funds aren't in the bank today.

We started this year with 71 million in the
reserve. It's at 67 now, which is correct. We are still on target to have reserved that amount in total, but it will be spent out every year, as we expect.

So I just want to make sure there is not a disconnect there on the record, because in the fourth quarter, you are going to see, because the big three started, a continuation of some of the drawdown of that reserve, which was anticipated.

MR. BERNARD: As TaxWatch said, is there a way that those order amounts can be shown where they are being spent, so we can have them on here?

MR. SHIM: Yes, that -- they -- that is shown. All the movements of those dollars are shown on page 467 through 470 . It shows in detail every approval by the board and the impact that they have to the very right-hand corner.

So, you see, from the beginning of the program in 2016, where, you know, Crystal -- starting with Crystal Lake at the top, that had a $\$ 30,000$ increase. Then, if you look down to McArthur, you will see that there is funding added to that, but that was actually advancing funding from the fifth year.

So you can see all the ins and outs that show,
you know, transactions that have occurred that impact the program.

I'm sorry, does that answer your question?
MR. BERNARD: Is that what you are looking for, Bob?

MR. NAVE: I think what Omar is referring to shows the committee and the taxpayer what actions have been taken, but it's unclear why certain projects needed to be increased by a certain amount or decreased by a certain amount.

MR. BERNARD: That's what $I$ am asking. It tells us what but doesn't say why.

MS. MARTE: Understood. We will have to work on that with them.

MR. BERNARD: Okay. Every quarter we just have -- with this, we just have a page that shows those projects and what the money was spent for.

MS. SIEGEL: All right. Okay. Ready to -ready to move on to supplier diversity.

MS. COKER: Good evening, Mary Coker, director for supplier diversity services.

So this quarter we have -- we maintained the same trend for outreach events. We have 14 . We are around the ballpark of between 14 and 17 every quarter.

We also have an increase of 3 percent in total certified firms to 722. We have 93 percent certified vendor commitment.

In the next slide, please, you will see it was requested for us to also break down the spend by ethnicity. We have 7.7 percent subcontract -sorry, 7 percent white female; 8 percent subcontractor Asian-American; 22 percent, roughly, African American; and 61 percent Hispanic American.

I also wanted to go ahead and talk a little bit about the detailed report that was provided to you. I know that we now have significantly decreased the presentation size. I did not want to go without saying that we continue to have a trend, a positive trend, of, in this quarter, 93 percent overall spend to be SM/WBE from the total spend this quarter; and going cumulative, since the beginning of the program, we have 79 percent trend over time, which is very positive, and I wanted to thank the TaxWatch report for their positive comments regarding SDOP.

If I may address some of the questions they had regarding -- in order for them -- for us to continue to increase outreach efforts and step up, what we have done is -- it's going to be now one
year since the affect of our new policy, and we have begun applying the APIs, the affirmative procurement initiatives, in all of our procurements; and we continue to see an increasing in MWB/SBE participation, specifically related to the construction commodities.

The second recommendation, also, is for us to step up in minority -- in women-owned firms, and one comment that $I$ wanted to state was that the majority of the prime vendors are not women-owned businesses, but we have begun a targeted approach -- targeted outreach approach to try to capture prime women-owned businesses.

We do and we have gone to the Women's Business Enterprise National Council; National Association of Women in Construction; the Florida Women's Business Center; Women's History Month 8th Annual "Women Mean Business" conference; and we just went to the Broward College, Women Success Summit 2018. So we are continuing our focus on women-owned businesses, per the recommendation of TaxWatch. If you have any questions? Comments? MR. HILLBERG: Just a comment. MS. COKER: Yes, sir. MR. HILLBERG: On page 687 it shows the
participation of the minority businesses, and there is a fairly large spike in the middle. I was just wondering if you could comment on --

MS. COKER: Hold on. I need to see the page. MR. CORBIN: What was the page, again?

MR. HILLBERG: 687. It's Adobe 687.
MS. COKER: If you look, yes, there is, in the middle, $\$ 20$ million in commitment; and, obviously, that was because -- this was the majority of the -we have been pushing the design work, and this was the bulk of the design now. Since we've gotten 90 percent or more done the design work and professional services, that's why you have seen, you know, a trend down; but this is basically what it is. I don't know if I was able to explain it to you.

MR. HILLBERG: Yeah, it's --
MS. COKER: Yeah, this was the phases where we had design professional services, so it went up, because we have basically done the majority of the work; and now, as we have all witnessed here today, we have begun pushing work out into construction.

MR. HILLBERG: And there will be a similar thing with construction, as the ball, if you will goes --

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MS. COKER: I hope there will, yes.
Right now all of the -- what we began tracking so far on contract compliance is mostly on professional services design work, because we don't have -- only just a couple of these, and we began tracking for contract compliance, but that is going to eventually grow because we are going to begin tracking the actual construction itself.

Thank you very much.
MS. SIEGEL: TaxWatch?
MR. NAVE: No, I'm -- I'm grateful any time the District adopts one of our recommendations, so I thank Ms. Coker. I know they are trying.

The percentage of contracts and purchase orders that have been awarded to Hispanic-owned firms has been pretty constant, just north of 60 percent. The purchase orders to women-owned businesses has just been south of one percent. So that's enough -- a tough nut to crack, and I appreciate her efforts in trying to recruit additional women-owned businesses.

MS. SIEGEL: Okay. Thank you.
All right. Communications?
MS. GARTH: Good evening. Yvonne Garth, Garth Solutions, part of the Heery group, CDRE Heery
communications team and communications liaison.
We -- this last couple quarters, actually, we continue to tweet and send letters out to principals whenever a board action is taken to notify them that their school has hit a milestone, but we have actually spent quite of bit of time in the last quarter out in the community going to community meetings, whether it be commission meetings at the municipal level, going to education advisory board meetings and other meetings, updating their communities on their respective schools and the status of what is happening with their projects.

I would like to note that we are actively working with the District to enhance and expand our communications programs for 2018. Some of the initiatives that you will see coming out this year is just, you know, more increased communication at the community level to the principals and whether it's, you know, on a regular basis, advising them of what's happening at their schools; signage, more signage in the schools to let them know what -again, the projects that are underway; and enhanced social media strategies, as well as one of the new activities that you will -- we started just a
couple weeks ago with Mr. Runcie: At each board meeting, we will spotlight a school or an achievement that has occurred in the SMART program. So we started at the last board meeting. You will see tomorrow, we will update the community on a couple of new updates.

One other thing I wanted to mention is, we are taking -- every time we come to this meeting, we take the feedback that you give us, or even just, you know, indirectly give us, on how we are reporting or how we are communicating in this report. One of the things we are doing is looking at the spotlights and looking at ways to enhance them or refresh them.

In particular, schools that have projects that are not SMART related, it may not come to you in this report, but we are looking at ways to leverage the spotlight as a tool for the community to really get one snapshot of what is happening at their particular school.

So we are always looking for ways to enhance communication, and we welcome any feedback you might have.

CHIEF DiPETRILLO: In TaxWatch's review, they said you put out 60 notifications and
distributions; are those letters given to the parents at the schools, or are those posters, or what exactly do those principal notification letters mean?

MS. GARTH: What it means is if there is a board action taken on a school, we draft a letter. We send that letter to the principal notifying them that "congratulations, your school hit a milestone and here is what happened." It goes to the principal, and the principal, you know, certainly at their discretion, can send that out to the community.

One of the steps we are taking, though, as I mentioned earlier, is helping the principals to -or arming them with tools that they can use to just push out information to their parents.

So you will start seeing -- for example, you know, we are going to send out alerts to the principals saying, "congratulations, here is a milestone that happened," and they can just simply take that piece of communication and send it out, whether it's through Parent Link -- that's the word; I'm sorry, but Parent Link, whether it's through the email blasts, posted on the website.

We Tweet and ask them to re-Tweet. We are
using a multifaceted approach to try to get information out to the parents.

CHIEF DiPETRILLO: Are you getting any feedback, positive feedback?

MS. GARTH: On the communications?
CHIEF DiPETRILLO: Yes.
MS. GARTH: I -- you know, honestly, I don't know that $I$ can actually say -- actually, as a matter of fact, yes.

Thank you for reminding me.
We are doing a lot of the community meetings, and just last week, we had a project charter meeting at Oakland Park Elementary School, and we did get some very positive feedback. The parents were getting the notifications. We had a pretty big crowd that showed up at that one. There were 50 parents that came out. I guess that's a good -I guess a good barometer --

Thank you, Denise.
She does all the tweeting and writing.
A good barometer was, at the end of the presentation, there were no questions, aside from some positive comments, so yes. Of course, we would love more.

CHIEF DiPETRILLO: What other forms of
feedback are you getting, besides the meetings you are attending, from the school principals or the teachers or the students or the parents?

MS. GARTH: We actually have an email dedicated for comments, and we periodically do get emails from parents through that vehicle, that -asking either questions specific to their school or, you know, giving us feedback. We haven't gotten very many. I would probably say, you know, less than -- about a half a dozen or so over the course of the last year, but we do periodically get feedback that way.

And we also get feedback through the board members. So parents just will typically contact the board member; we get the feedback in that fashion.

CHIEF DiPETRILLO: That's probably pretty positive. If you are not getting a lot of negative feedback, you are probably doing a great job.

MS. GARTH: Thank you, I appreciate that.
MS. KRISHNAIYER: You mentioned an email link. How do people know where to find that email link? MS. GARTH: It's published on all the communication materials we put out there that go into the general community. It's published on the

SMART update that goes out monthly through the District. It's on the website. So wherever we can publish it, we do publish it. We always look for new places.

MR. CORBIN: Didn't you include it in the back-to-school package last fall?

MS. GARTH: We do include it. We do a back-to-school piece each year where it's a backpack piece where we print a summary of what is happening on SMART program, and it goes in every student's backpack, and it's printed in the material, as well.

And one of the other things that we are pushing out there is the website, and we are encouraging folks to go to the website. There they can find the spotlights. We are trying to post more and more information on the site, again, in an effort to be more transparent.

MS. SIEGEL: If I could ask, has there been any followup, community outreach, to the three big schools?

MS. GARTH: Yes. As a matter of fact, we are now on an ongoing schedule of bimonthly. We have community meetings on a bimonthly basis at these three schools. Each time we do, we get input, and
we do a better job.
The plan, moving forward, is, it will be bimonthly and we will try to schedule them around the SAC meetings so we can get as much participation as possible.

MS. SIEGEL: So you said around SAC; is that night or day?

MS. GARTH: In the evenings, right after the SAC meetings. They are typically 6:00, 6:30.

MS. SIEGEL: And at each school?
MS. GARTH: At each of the big three.
MS. SIEGEL: Okay. Thank you.
TaxWatch?
MR. NAVE: No comments on that section, but I would like to ask the committee for a point of personal privilege, if I could.

I want to call everyone's attention to the cover of the TaxWatch report. Five years ago TaxWatch initiated its principal leadership award program, and the intent is to recognize and reward principals, predominantly at schools that have large populations of at-risk students, who the students demonstrate outstanding learning gains in reading and math.

We have a data-driven methodology. Our
selection methodology doesn't use nominations. It's not a popularity contest. We rank every elementary, middle and high school principal in the state based on the learning gains demonstrated by their students. We then apply an at-risk factor that looks at things such as the number of students that get free and reduced price lunches, the number of English language learners, the number of disabled students. We apply that risk factor, shuffle the rankings again, and that gives us a candidate pool from which to select our principals. We start with the upper quintile of those principals. We start at the top. We do background checks on those principals. I personally contact each superintendent to see if $I$ can get an endorsement of those principals. If we do, we select the top three elementary and middle and high school principals in the state.

We honor them at a huge dinner that we hold in Orlando at the end of April. Approximately 200 people attended. Superintendent Runcie was at the reception and attended part of the ceremony. At that ceremony, we select the top prize winner out of each of the grade cohorts.

One thing that we started doing with last
year's program is, through a partnership with SunTrust banks and the Florida prepaid college foundation, we permit each of our nine winning principals an opportunity to select one student from their school who gets a free two-year college scholarship. It's one of the coolest things TaxWatch does, outside of serving the bond oversight committee, of course.

The principals on the cover of this are the most recent Broward County winning principals. The lady at the top is Alex Prieto. She is the principal at Somerset Academy in Miramar. She was our top elementary school prize winner last year.

The gentleman at the bottom is Jim Neer. He is the principal at Monarch High School. He is the one that hired Maxine Lewers and is why she is no longer on the committee.

The lady in the middle is Erin Kelly. She is the principal at Imagine North Lauderdale Charter School. She is one of this year's winning principals. This morning $I$ had the privilege of participating in a ceremony at her school where we not only recognized her in front of the student body and her governing board and a number of dignitaries, but we also awarded one of her
students a two-year scholarship; and, again, it -it is one of the most gratifying things we do at TaxWatch.

But a lot of people, I'm sure, wondered who these people are. That's who they are.

So, thank you, Madam Chair.
MS. SIEGEL: That's great. That is really neat to know. I wasn't aware of that, but I would -- that's a really great program.

MR. NAVE: Thank you.
MS. SIEGEL: Okay. Ready for your school board brief?

CHIEF DiPETRILLO: Actually, no.
MS. SIEGEL: Not you?
CHIEF DiPETRILLO: I forgot to bring my notes.
MS. SIEGEL: Okay.
CHIEF DiPETRILLO: If you don't mind, I'll do it at the next meeting.

MS. SIEGEL: Okay. Move it on to next meeting.

Okay. So the next school board workshop is June 19th, and I guess we are going to need a volunteer from the committee to attend that. Anyone?

Steve has volunteered.

Thank you, Steve. I am going to be in Baltimore.

CHIEF DiPETRILLO: They are here to help.
MR. CORBIN: Everyone takes a turn.
MS. SIEGEL: Okay. So these are our future dates for next August, November, February, May; and is there any other business that we need to --

MR. SHIM: Madam Chair, yes, I think I was informed that there is a problem with this room and that we, for the next meeting --

MS. MILLER: No, these are good dates.
MR. SHIM: Right. So is it the August date?
MS. MILLER: All the dates are good dates.
MS. MARTE: We don't have a problem.
MS. SIEGEL: They are all good dates. Great.
I love when problems can be solved that quickly. That's wonderful.

Okay. So these are the next dates: August 27, 2018; November 26, 2018; February 25, 2019; and May 20, 2019.

Okay. Any other business?
Okay. We'll recess our business meeting to convene our public hearing.

Do you have anyone signed up?
Wow, let's close that out.

All right. Reconvene business meeting.
Any discussion?
Okay. Do I have a motion to adjourn?
MR. HILLBERG: So moved.
MS. SIEGEL: Second.
MS. KRISHNAIYER: Second.
MS. SIEGEL: All right. We are adjourned.
(Whereupon, the proceedings were adjourned at 7:23 p.m.)


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